



PRCC.30 11/12
Prosperous Communities Committee
1 February 2012

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Subject: Draft Revenue Estimates 2012/13 – 2015/16

Report by:	Financial Services Manager (Section 151 Officer)
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Purpose / Summary:	The report sets out details of the committee's draft revenue estimates for the period of 2012/13 – 2015/16

RECOMMENDATION(S):

1) That Members recommend to Policy and Resources Committee for approval the 2012/2013 to 2015/2016 base budgets as detailed in Appendix A.

IMPLICATIONS

Legal:
None arising as a result of this report.

Financial :
The 2012/2013 to 2015/2016 base budgets are explained in the body of this report.

Staffing :
The budget proposals involve the removal of a small number of vacant posts as set out in the report.

Equality and Diversity including Human Rights :
The Equality Act 2010 places a responsibility on councils to assess their budget options before taking decisions on areas that could result in discrimination. Where appropriate assessments have been undertaken by the relevant service areas.

Risk Assessment :
All items where necessary have been risk and equality impact assessed by the relevant budget holder.

Climate Related Risks and Opportunities :
There are no significant climate related risks and opportunities relating to this report.

Title and Location of any Background Papers used in the preparation of this report:

Call in and Urgency:

Is the decision one which Rule 14 of the Scrutiny Procedure Rules apply?

Yes No

Key Decision:

Yes No

1. Introduction

- 1.1 This report sets out the base budget positions for 2012/13 – 2015/16.
- 1.2 The draft budget proposed for 2012/13 reflects the significant reduction in central government funding that was announced as part of the Chancellor's deficit reduction plan in 2010. The Council's formula grant in 2011/12 was reduced by £1.7m and for 2012/13 it has been further reduced by £0.826m. In addition pressures of £0.437m have had to be accommodated within the budget for 2012/13.
- 1.3 Considerable work has been undertaken to identify further income generation opportunities and budget reduction proposals which can be delivered to ensure a sustainable budget.
- 1.4 Where additional expenditure and unavoidable costs are identified Directors try to accommodate these extra costs by working more efficiently, generating extra income or reducing base budgets in non priority areas. These items of additional expenditure and unavoidable costs together with savings are described below and have been built in to the base budgets
- 1.5 The base budgets shown at Appendix A have been developed from the forecast budgets presented to Council in March 2011 and reflect the corporate priorities agreed for the financial year 2011/12 onwards.
- 1.6 No allowance has been made for price increases within general budgets. Income budgets have mainly been increased by 2.5% for 12/13 onwards. Full details of proposed fees and charges are provided in the relevant report elsewhere on this agenda. Pay budgets have not been increased although it does appear within the service areas that a saving has been made. This reflects the fact that savings in respect of changes to terms and conditions which were agreed when determining the 2011/12 MTFP were originally accommodated within budgets that report to Policy and Resources pending formal agreement of the proposed changes.
- 1.7 To aid comparison Capital charges and Central support recharges have been omitted from 2012/13 onwards (Appendix A).

2. Significant Variations

The 2012/13 base estimates shows a decrease of £470k on the original estimate for the 2012/13 financial year. The main reasons for the decreases are set out below.

2.1 Building Control – net increase of £20k

Due to the continuing economic conditions the income budget has been reduced by £35k. This is offset by the terms and conditions saving of £15k

2.2 Community Safety - net decrease of £13k

A full time Community Safety Officer post has been reduced to 21 hours.

2.3 Culture & Heritage (Arts) – net decrease of £26k

Savings of £30k have been identified in changing the way Trinity Arts Centre is used and developing the centre as an Arts and Community centre, as previously reported and agreed by this committee (PRCC.22 11/12, Trinity Arts Centre – Future Proposals)

2.3 Development Control – net increase of £55k

Income pressures have been identified with regards to Planning Application Fee income (£140k) and Pre-Application Advice (£10k). This is offset by the savings made by removing a part time Development Management Officer post (£13k) and the Service Manager post (£68k) following the realignment of Director responsibilities.

2.4 Environmental Protection – net decrease of £20k

A budget of £4.5k associated with Flood alleviation measures has been moved to Emergency Planning (Policy and Resources). The remainder of the saving relates to the terms and conditions savings.

2.5 General Grants, Bequests and Donations – net increase of £40k

The Council is currently reviewing its Voluntary Sector relationships and whilst reviewing its funding arrangements it is proposed to support two infrastructure organisations. The review and continuing infrastructure support was approved by the Policy and Resources Committee (PR.37 11/12).

2.6 Homelessness and Housing Advice – net decrease of £87k

Efficiency savings of £45k have been identified through reducing the Acis and housing and homelessness advice budget (£40k) and reducing the ICT software support budget (£5k). Further savings amounting to £21k have been made in reducing funding to other service providers through tapered agreements. A further £24k has been realigned to support Housing Strategy

2.7 Licences – Community – net decrease of £12k

A saving of £4k will be achieved through changing service providers for software. Additional income amounting to £5k is anticipated if changes are approved to the cycle for Taxi Licensing.

2.8 Local Land Charges – net increase of £45k

Income pressures have been identified with regards to Search Fee income.

2.9 Parish Lighting – net decrease of £18k

A saving of £13k can be achieved through the bulk purchasing of power which gives access to lower cost tariffs. A further £5k, associated with the service level agreement for maintenance and repairs to parish lighting, has been removed from the budget, however it is intended to apply £2.5k of this saving to create an earmarked reserve to cover any unexpected costs which may arise in the future.

2.10 Planning Policy Support Team – net decrease of £15k

Savings across various supplies and services budgets amount to £5k with the remainder being achieved through the terms and conditions savings.

2.11 Private Sector Housing Renewal – net decrease of £54k

The removal of a vacant post, from the establishment has resulted in a saving of £31k. The annual budget allocated for Housing enforcement and works in default has been removed (£8k). It is proposed to create an earmarked reserve to cover any unrecoverable costs associated with this type of work in the future.

2.12 Public Conveniences – net decrease of £22k

A review of public convenience provision within the district has brought about a saving of £23k. This involves the closure of one location and the refurbishment of another.

2.13 Regeneration and Skills Development - net decrease of £51k

The removal of a vacant post has resulted in a saving of £35k. Additional income of £13k can be achieved in 2012/13 through the secondment of the Section 106 officer to a neighbouring council.

2.14 Street Cleansing – net decrease of £34k

A review of Street Cleansing has identified the opportunity to generate new income of £22k. The remaining saving relates to terms and condition changes.

2.15 Town Centre Management – net increase of £11k

The majority of this increase (£8k) relates to the reduced rental income available from commercial properties.

2.16 Waste Management - net decrease of £265k

The suspension of the green garden collection over winter and the ongoing round reviews has identified a saving of £160k. A review of fleet costs has identified a saving of £25k that can be made in respect of vehicle hire. A further £40k relates to previously identified terms and conditions changes.

Prosperous Communities Committee	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
	£	£	£	£	£
Building Control	(86,830)	(67,200)	(60,850)	(54,120)	(49,240)
Car Parks	162,190	169,180	172,190	175,340	179,910
Cemetery & Mortuary Services	18,270	19,820	20,300	20,810	21,340
Community Development Grants	10,000	10,000	10,000	10,000	10,000
Community Safety	297,230	284,090	293,560	303,180	311,580
Culture & Heritage - Arts	248,100	221,790	228,810	235,560	242,220
Development Control	(180,140)	(125,250)	(113,810)	(216,560)	(207,040)
Economic Development	244,330	235,190	243,760	250,710	256,940
Env. Initiatives - Conservation	16,780	16,790	17,190	17,630	18,080
Env. Initiatives - Sustainable Development	3,820	3,730	3,820	3,920	4,020
Environmental	7,930	7,740	7,930	8,130	8,330
Environmental Protection	245,600	225,280	233,110	241,480	248,510
Food Safety	123,090	120,540	116,060	118,970	121,990
General Grants Bequests & Donations	68,620	108,620	70,140	71,700	73,290
Health & Safety at Work	50,410	48,090	49,290	50,520	51,860
Homelessness & Housing Advice	293,480	206,290	213,240	220,370	226,660
Housing Advances & Support to RSLs	770	1,010	1,140	0	0
Housing Strategy	201,030	201,100	209,430	216,930	224,780
Licences - Community	(25,410)	(37,560)	(48,740)	(52,470)	(53,770)
Local Land Charges	(81,310)	(36,410)	(41,520)	(39,720)	(37,560)
Open Spaces - BCTV/Wolds	64,310	62,800	64,380	65,980	67,630
Open Spaces - Parks	49,660	46,620	47,830	49,030	50,280
Other Planning	171,400	171,400	131,300	134,480	137,900
Parish Lighting	57,400	38,990	40,520	42,130	43,800
Planning Policy - Forward Planning	90,990	86,800	89,900	93,130	96,510
Planning Policy - Support Team	173,520	158,570	160,460	165,550	169,810
Private Sector Housing Renewal	158,070	104,320	109,980	114,710	119,710
Public Conveniences	85,940	62,600	66,950	68,570	70,190
Public Transport	49,790	46,900	48,070	49,270	50,500
Recreation and Sport	572,250	573,460	589,430	598,120	613,870
Regeneration & Skills Development	64,400	13,270	27,590	28,300	29,010
Street Cleansing	514,230	480,540	496,670	510,270	524,370
Town Centre Management	(157,210)	(146,150)	(151,100)	(157,950)	(157,370)
Town Centre Management - Markets	(1,340)	(4,600)	(4,220)	(4,330)	(4,450)
Waste Management	2,263,990	1,999,370	2,059,920	2,117,060	2,173,830
Welfare Services	39,120	36,360	37,270	38,200	39,160
	5,814,480	5,344,090	5,440,000	5,494,900	5,676,650

Building Control	Original Budget 12/13 £	Base Budget 12/13 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £
Expenditure					
Employees	159,880	156,590	162,400	168,580	172,870
Premises Related Expenses					
Transport Related Expenses	20,050	8,300	8,510	8,720	8,930
Supplies and Services	14,740	14,410	14,740	15,120	15,500
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	194,670	179,300	185,650	192,420	197,300
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(281,500)	(246,500)	(246,500)	(246,540)	(246,540)
Interest					
Recharges					
Total Income	(281,500)	(246,500)	(246,500)	(246,540)	(246,540)
Net Total	(86,830)	(67,200)	(60,850)	(54,120)	(49,240)

Car Parks	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	18,510	17,850	18,300	18,750	19,230
Premises Related Expenses	337,430	347,540	356,010	364,760	374,040
Transport Related Expenses					
Supplies and Services	10,480	8,170	8,370	8,590	8,810
Third Party Payments	6,300	6,150	6,300	6,460	6,620
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	372,720	379,710	388,980	398,560	408,700
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(210,530)	(210,530)	(216,790)	(223,220)	(228,790)
Interest					
Recharges					
Total Income	(210,530)	(210,530)	(216,790)	(223,220)	(228,790)
Net Total	162,190	169,180	172,190	175,340	179,910

Cemeteries	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees					
Premises Related Expenses	20,460	22,010	22,550	23,120	23,710
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	20,460	22,010	22,550	23,120	23,710
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(2,190)	(2,190)	(2,250)	(2,310)	(2,370)
Interest					
Recharges					
Total Income	(2,190)	(2,190)	(2,250)	(2,310)	(2,370)
Net Total	18,270	19,820	20,300	20,810	21,340

Choosing Health

	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
	£	£	£	£	£
Expenditure					
Employees					
Premises Related Expenses					
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	0	0	0	0	0
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	0	0	0	0	0

Community Development Grants	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises-Related Expenditure					
Transport-Related Expenditure					
Supplies and Services					
Third Party Payments					
Transfer Payments	10,000	10,000	10,000	10,000	10,000
Support Service Recharges					
Capital Charges					
Total Expenditure	10,000	10,000	10,000	10,000	10,000
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Support Service Recharges					
Total Income	0	0	0	0	0
Net Total	10,000	10,000	10,000	10,000	10,000

Community Safety	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Expenditure					
Employees	265,910	191,420	198,330	205,430	211,360
Premises Related Expenditure					
Transport Related Expenditure	13,420	10,300	10,570	10,840	11,120
Supplies and Services	24,730	89,200	91,530	93,810	96,170
Third Party Payments					
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	304,060	290,920	300,430	310,080	318,650
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(6,830)	(6,830)	(6,870)	(6,900)	(7,070)
Interest					
Support Service Recharges					
Total Income	(6,830)	(6,830)	(6,870)	(6,900)	(7,070)
Net Total	297,230	284,090	293,560	303,180	311,580

Culture and Heritage - Arts	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	148,650	101,160	105,270	108,790	111,810
Premises-Related Expenditure	66,170	65,290	67,380	69,540	71,770
Transport-Related Expenditure	3,120	1,290	1,330	1,370	1,410
Supplies and Services	150,000	58,160	59,550	61,050	62,560
Third Party Payments	3,170	23,090	23,170	23,400	23,980
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	371,110	248,990	256,700	264,150	271,530
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(123,010)	(27,200)	(27,890)	(28,590)	(29,310)
Interest					
Support Service Recharges					
Total Income	(123,010)	(27,200)	(27,890)	(28,590)	(29,310)
Net Total	248,100	221,790	228,810	235,560	242,220

Culture & Heritage - YASIG

	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises-Related Expenditure					
Transport-Related Expenditure					
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	0	0	0	0	0
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Support Service Recharges					
Total Income	0	0	0	0	0
Net Total	0	0	0	0	0

Development Control	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	369,260	282,300	293,050	304,600	313,410
Premises Related Expenses					
Transport Related Expenses	20,350	12,970	13,300	13,630	13,970
Supplies and Services	15,250	14,480	14,840	15,210	15,580
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	404,860	309,750	321,190	333,440	342,960
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(585,000)	(435,000)	(435,000)	(550,000)	(550,000)
Interest					
Recharges					
Total Income	(585,000)	(435,000)	(435,000)	(550,000)	(550,000)
Net Total	(180,140)	(125,250)	(113,810)	(216,560)	(207,040)

Economic Development	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	205,880	201,220	208,940	215,030	220,380
Premises Related Expenses					
Transport Related Expenses	7,390	4,030	4,130	4,230	4,330
Supplies and Services	6,520	5,960	6,110	6,270	6,430
Third Party Payments					
Transfer Payments	24,540	23,980	24,580	25,180	25,800
Support Services					
Capital Charges					
Total Expenditure	244,330	235,190	243,760	250,710	256,940
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	244,330	235,190	243,760	250,710	256,940

Environmental Initiatives - Conservation	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	15,940	15,930	16,320	16,730	17,160
Premises Related Expenses					
Transport Related Expenses	840	860	870	900	920
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	16,780	16,790	17,190	17,630	18,080
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	16,780	16,790	17,190	17,630	18,080

Environmental Initiatives - Sustainable Development	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenses					
Transport Related Expenses					
Supplies and Services	3,820	3,730	3,820	3,920	4,020
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	3,820	3,730	3,820	3,920	4,020
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	3,820	3,730	3,820	3,920	4,020

Environmental Protection	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenses	7,930	7,740	7,930	8,130	8,330
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	7,930	7,740	7,930	8,130	8,330
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	7,930	7,740	7,930	8,130	8,330

Environmental Protection	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	230,110	217,680	225,320	233,480	240,310
Premises Related Expenses	500	500	510	520	530
Transport Related Expenses	16,290	9,840	10,090	10,350	10,610
Supplies and Services	10,510	5,820	5,970	6,120	6,270
Third Party Payments	5,480	5,350	5,480	5,620	5,760
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	262,890	239,190	247,370	256,090	263,480
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(17,290)	(13,910)	(14,260)	(14,610)	(14,970)
Interest					
Recharges					
Total Income	(17,290)	(13,910)	(14,260)	(14,610)	(14,970)
Net Total	245,600	225,280	233,110	241,480	248,510

Food Safety	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Expenditure					
Employees	115,140	114,060	109,430	112,180	115,040
Premises Related Expenses					
Transport Related Expenses	10,440	6,260	6,410	6,570	6,730
Supplies and Services	3,540	1,250	1,280	1,310	1,340
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	129,120	121,570	117,120	120,060	123,110
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(6,030)	(1,030)	(1,060)	(1,090)	(1,120)
Interest					
Recharges					
Total Income	(6,030)	(1,030)	(1,060)	(1,090)	(1,120)
Net Total	123,090	120,540	116,060	118,970	121,990

General Grants Bequests & Donations	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenses					
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments	68,620	108,620	70,140	71,700	73,290
Support Services					
Capital Charges					
Total Expenditure	68,620	108,620	70,140	71,700	73,290
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	68,620	108,620	70,140	71,700	73,290

Health and Safety at Work

	Original Budget 12/13 £	Base Budget 12/13 £	Base Budget 13/14 £	Base Budget 13/14 £	Base Budget 15/16 £
Expenditure					
Employees	44,320	44,050	45,150	46,280	47,510
Premises Related Expenses					
Transport Related Expenses	4,470	2,430	2,490	2,550	2,610
Supplies and Services	1,620	1,610	1,650	1,690	1,740
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	50,410	48,090	49,290	50,520	51,860
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	50,410	48,090	49,290	50,520	51,860

Homelessness and Housing Advice	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	130,690	160,140	166,230	172,500	177,910
Premises-Related Expenditure					
Transport-Related Expenditure	6,300	3,950	4,050	4,150	4,250
Supplies and Services	75,210	69,940	70,080	70,220	70,370
Third Party Payments	145,750	36,730	37,350	37,970	38,600
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	357,950	270,760	277,710	284,840	291,130
Income					
Government Grants	(64,470)	(64,470)	(64,470)	(64,470)	(64,470)
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Support Service Recharges					
Total Income	(64,470)	(64,470)	(64,470)	(64,470)	(64,470)
Net Total	293,480	206,290	213,240	220,370	226,660

Housing Advances and Support to RSL's	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenditure					
Transport Related Expenditure					
Supplies and Services					
Third Party Payments	1,170	1,130	1,190		
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	1,170	1,130	1,190	0	0
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(400)	(120)	(50)		
Interest					
Support Service Recharges					
Total Income	(400)	(120)	(50)	0	0
Net Total	770	1,010	1,140	0	0

Housing Strategy	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	194,990	171,860	179,450	186,200	193,300
Premises Related Expenses					
Transport Related Expenses	4,000	2,480	2,550	2,610	2,670
Supplies and Services	2,040	2,000	2,040	2,090	2,140
Third Party Payments		24,760	25,390	26,030	26,670
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	201,030	201,100	209,430	216,930	224,780
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	201,030	201,100	209,430	216,930	224,780

Licences - Community	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	66,010	65,730	69,480	72,570	74,420
Premises Related Expenses					
Transport Related Expenses	5,250	3,100	3,170	3,250	3,330
Supplies and Services	20,340	16,160	7,870	8,060	8,250
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	91,600	84,990	80,520	83,880	86,000
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(117,010)	(122,550)	(129,260)	(136,350)	(139,770)
Interest					
Recharges					
Total Income	(117,010)	(122,550)	(129,260)	(136,350)	(139,770)
Net Total	(25,410)	(37,560)	(48,740)	(52,470)	(53,770)

Licences - Environmental

	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenses					
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	0	0	0	0	0
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	0	0	0	0	0

Local Land Charges	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	62,450	62,380	56,240	56,990	58,440
Premises Related Expenditure					
Transport Related Expenditure	320	310	320	330	340
Supplies and Services	1,440	1,410	1,440	1,470	1,510
Third Party Payments	40,480	24,490	25,480	26,490	27,150
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	104,690	88,590	83,480	85,280	87,440
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(186,000)	(125,000)	(125,000)	(125,000)	(125,000)
Interest					
Support Service Recharges					
Total Income	(186,000)	(125,000)	(125,000)	(125,000)	(125,000)
Net Total	(81,310)	(36,410)	(41,520)	(39,720)	(37,560)

Open Spaces BCTV / Wolds	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	
Employees	7,960	7,960	8,170	8,370	8,580
Premises Related Expenses					
Transport Related Expenses	540	390	400	410	420
Supplies and Services					
Third Party Payments					
Transfer Payments	55,810	54,450	55,810	57,200	58,630
Support Services					
Capital Charges					
Total Expenditure	64,310	62,800	64,380	65,980	67,630
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	64,310	62,800	64,380	65,980	67,630

Open Spaces Parks	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees					
Premises Related Expenses	31,590	29,040	29,760	30,510	31,300
Transport Related Expenses					
Supplies and Services	19,920	19,430	19,920	20,420	20,930
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	51,510	48,470	49,680	50,930	52,230
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(1,850)	(1,850)	(1,850)	(1,900)	(1,950)
Interest					
Recharges					
Total Income	(1,850)	(1,850)	(1,850)	(1,900)	(1,950)
Net Total	49,660	46,620	47,830	49,030	50,280

Other Planning - JPU	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	96,620				
Premises Related Expenses					
Transport Related Expenses	5,130				
Supplies and Services	69,650	171,400	131,300	134,480	137,900
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	171,400	171,400	131,300	134,480	137,900
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	171,400	171,400	131,300	134,480	137,900

Parish Lighting	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenses	37,670	24,740	25,920	27,160	28,450
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments	19,730	14,250	14,600	14,970	15,350
Support Services					
Capital Charges					
Total Expenditure	57,400	38,990	40,520	42,130	43,800
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	57,400	38,990	40,520	42,130	43,800

Planning Policy - Forward Planning	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	83,610	81,620	84,560	87,640	90,870
Premises Related Expenses					
Transport Related Expenses	6,110	4,160	4,270	4,380	4,490
Supplies and Services	1,770	1,520	1,570	1,610	1,650
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	91,490	87,300	90,400	93,630	97,010
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(500)	(500)	(500)	(500)	(500)
Interest					
Recharges					
Total Income	(500)	(500)	(500)	(500)	(500)
Net Total	90,990	86,800	89,900	93,130	96,510

Planning Policy - Support Team	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	154,050	147,000	152,650	157,550	161,610
Premises Related Expenses					
Transport Related Expenses	5,620	2,660	2,730	2,800	2,870
Supplies and Services	15,850	10,910	7,080	7,250	7,430
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	175,520	160,570	162,460	167,600	171,910
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(2,000)	(2,000)	(2,000)	(2,050)	(2,100)
Interest					
Recharges					
Total Income	(2,000)	(2,000)	(2,000)	(2,050)	(2,100)
Net Total	173,520	158,570	160,460	165,550	169,810

Private Sector Housing Renewal	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	141,620	98,780	104,290	108,880	113,730
Premises Related Expenses	8,070				
Transport Related Expenses	7,950	5,120	5,250	5,380	5,520
Supplies and Services	430	420	440	450	460
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	158,070	104,320	109,980	114,710	119,710
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	158,070	104,320	109,980	114,710	119,710

Public Conveniences	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	43,230	31,000	31,780	32,570	33,430
Premises Related Expenses	37,890	28,730	32,240	33,010	33,710
Transport Related Expenses					
Supplies and Services	4,820	2,870	2,930	2,990	3,050
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	85,940	62,600	66,950	68,570	70,190
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	85,940	62,600	66,950	68,570	70,190

Public Transport	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenses					
Transport Related Expenses					
Supplies and Services	49,790	46,900	48,070	49,270	50,500
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	49,790	46,900	48,070	49,270	50,500
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	49,790	46,900	48,070	49,270	50,500

Recreation and Sport	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	60,350	56,460	59,490	54,920	57,090
Premises-Related Expenditure	40,170	39,190	40,180	41,190	42,220
Transport-Related Expenditure	2,640	1,090	1,120	1,160	1,190
Supplies and Services	12,350	12,080	12,380	12,680	13,000
Third Party Payments	456,740	464,640	476,260	488,170	500,370
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	572,250	573,460	589,430	598,120	613,870
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Support Service Recharges					
Total Income	0	0	0	0	0
Net Total	572,250	573,460	589,430	598,120	613,870

Regeneration & Skills Development	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	103,520	65,240	68,830	71,720	73,540
Premises Related Expenses					
Transport Related Expenses	4,090	1,840	1,890	1,940	1,990
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	107,610	67,080	70,720	73,660	75,530
Income					
Government Grants	(43,210)	(53,810)	(43,130)	(45,360)	(46,520)
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	(43,210)	(53,810)	(43,130)	(45,360)	(46,520)
Net Total	64,400	13,270	27,590	28,300	29,010

Street Cleansing	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	303,560	289,170	300,000	308,190	316,730
Premises Related Expenses	2,330	2,280	2,340	2,400	2,460
Transport Related Expenses	184,310	183,040	187,630	192,320	197,130
Supplies and Services	61,030	63,130	63,860	64,600	65,370
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	551,230	537,620	553,830	567,510	581,690
Income					
Government Grants					
Other Grants and Receipts	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)
Customer and Client Receipts	(3,000)	(23,080)	(23,160)	(23,240)	(23,320)
Interest					
Recharges					
Total Income	(37,000)	(57,080)	(57,160)	(57,240)	(57,320)
Net Total	514,230	480,540	496,670	510,270	524,370

Tourism	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees					
Premises Related Expenses					
Transport Related Expenses					
Supplies and Services					
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	0	0	0	0	0
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Recharges					
Total Income	0	0	0	0	0
Net Total	0	0	0	0	0

Town Centre Management	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees					
Premises Related Expenses	21,550	36,140	38,310	39,650	40,290
Transport Related Expenses					
Supplies and Services	180	3,270	3,520	4,260	4,270
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	21,730	39,410	41,830	43,910	44,560
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(178,940)	(185,560)	(192,930)	(201,860)	(201,930)
Interest					
Recharges					
Total Income	(178,940)	(185,560)	(192,930)	(201,860)	(201,930)
Net Total	(157,210)	(146,150)	(151,100)	(157,950)	(157,370)

Town Centre Management - Markets	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees	64,970	61,880	63,920	65,520	67,150
Premises Related Expenditure	5,300	5,330	5,460	5,590	5,720
Transport Related Expenditure	4,690	4,570	4,690	4,810	4,930
Supplies and Services	3,120	3,040	3,120	3,200	3,290
Third Party Payments					
Transfer Payments					
Support Service Recharges					
Capital Charges					
Total Expenditure	78,080	74,820	77,190	79,120	81,090
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(79,420)	(79,420)	(81,410)	(83,450)	(85,540)
Interest					
Support Service Recharges					
Total Income	(79,420)	(79,420)	(81,410)	(83,450)	(85,540)
Net Total	(1,340)	(4,600)	(4,220)	(4,330)	(4,450)

Waste Management	Original Budget	Base Budget	Base Budget	Base Budget	Base Budget
Expenditure	12/13 £	12/13 £	13/14 £	14/15 £	15/16 £
Employees	1,328,840	1,182,910	1,221,300	1,254,580	1,286,880
Premises Related Expenses	2,300	2,250	2,300	2,350	2,400
Transport Related Expenses	959,180	832,760	853,570	876,060	899,120
Supplies and Services	94,960	90,740	93,020	95,340	97,730
Third Party Payments					
Transfer Payments					
Support Services					
Capital Charges					
Total Expenditure	<u>2,385,280</u>	<u>2,108,660</u>	<u>2,170,190</u>	<u>2,228,330</u>	<u>2,286,130</u>
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts	(121,290)	(109,290)	(110,270)	(111,270)	(112,300)
Interest					
Recharges					
Total Income	<u>(121,290)</u>	<u>(109,290)</u>	<u>(110,270)</u>	<u>(111,270)</u>	<u>(112,300)</u>
Net Total	<u>2,263,990</u>	<u>1,999,370</u>	<u>2,059,920</u>	<u>2,117,060</u>	<u>2,173,830</u>

Welfare Services	Original Budget	Base budget	Base budget	Base Budget	Base Budget
	12/13	12/13	13/14	14/15	15/16
Expenditure	£	£	£	£	£
Employees					
Premises Related Expenditure					
Transport Related Expenditure					
Supplies and Services	720	700	720	740	760
Third Party Payments					
Transfer Payments	38,400	35,660	36,550	37,460	38,400
Support Service Recharges					
Capital Charges					
Total Expenditure	39,120	36,360	37,270	38,200	39,160
Income					
Government Grants					
Other Grants and Receipts					
Customer and Client Receipts					
Interest					
Support Service Recharges					
Total Income	0	0	0	0	0
Net Total	39,120	36,360	37,270	38,200	39,160