

CAI.13 15/16

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CHALLENGE AND IMPROVEMENT COMMITTEE

1 SEPTEMBER 2015

Subject: Progress and Delivery Report – Projects – 1st Period April to June

2015

Report by: Chief Operating Officer

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Purpose / Summary: This report deals with the progress and delivery of

projects which are aimed at the delivery of the corporate plan. This report highlights those projects which are either off track or at risk of not delivering.

RECOMMENDATION(S):

1) That councillors examine the areas where a project is off target and seek assurance from officers that the rectifications proposed will deal with the issues identified.

IMPLICATIONS

Legal: None arising from this report						
Financial: None						
Staffing: None arising from this report						
Equality and Diversity including Human Rights: None arising from this report.						
Risk Asses	Risk Assessment: None arising from this report					
Climate Related Risks and Opportunities: None arising from this report						
Title and Location of any Background Papers used in the preparation of this report:						
Call in and Urgency:						
Is the decision one which Rule 14 of the Scrutiny Procedure Rules apply?						
Yes		No	х			
Key Decision:						
Yes		No	x			

1. Background

1.1 Councillors have received progress and delivery reports since 2012. They have sought to give councillors information on how the council is performing through its services, project delivery and finances. This has given councillors the opportunities to question officers on performance and ensure that any rectification measures proposed to remedy poor performance are sufficient to tackle the issues identified.

2. The report

- 2.1 This report covers the period from April to June 2015
- 2.2 It is a report whilst being "by exception" will contain information on projects that are current during the reporting period. The report will focus on those projects which are at risk of not delivering their outcomes.

Project 1 – Selective Licensing

Project	Selective Licensing
What is it seeking to achieve?	The Implementation of a selective
	licensing scheme in
	Gainsborough
End Date	The end date of this project has
	slipped and is now anticipated to
	be in the middle of 2016.
Action to Date	The project has been subject to a
	first round of public engagement.
	Following this further evidence on the extent of anti-social behaviour within the town and its correlation with areas with a high proportion of private rented properties has been gathered.
	This evidence has supported further work to more precisely define the area to be covered by a selective licensing scheme.
	The next stage of the project is reported in a report elsewhere on this agenda.
Risks	That delivery of the selective
	licensing scheme is prolonged
	due to undue caution area
	possible legal challenge. The risk
	here is red due to the slippage in

	the process so far. This has been identified as a red risk due to the time taken to get to this stage and the slippage in the programme.
Next Steps	Approval of the update by members at this committee and move on to the next round of consultation
Proposed Rectification	Agree the timetable set out in the report elsewhere on the agenda and resource the delivery of the scheme.

Project 2. Rural Transport - research

Project	Research into methods to deliver
	more effective rural public
	transport
What is the Project Seeking to	To work with communities in West
achieve?	Lindsey to develop a sustainable
	model for the delivery of rural
	public transport which can then be
	used across the district
End Date	May 2015
Action to date	A consultant has been appointed
	who is working with communities
	and public transport providers to
	develop the model. Pilot
	communities are being identified
	to test some of the processes.
Risks	That the process takes too long
	and the investment which has
	taken place so far is lost due to
	un-implementable proposals
	coming forward. This has been
	identified as amber risk.
Next Steps	Test the approaches through
	pilots
Proposed Rectification	Review the project plan to ensure
	that the project delivers within a
	reasonable time.

Project 3. Comet - Flare in the field

Project	Implementation of Remote Access
	to Council systems
What is the project seeking to	To allow field officers to access
achieve?	the council's systems in the field to

End Date Action to date	improve efficiency and customer service No end date identified The system has been piloted in
	planning.
Risk	That the prolonged delivery of this system will mean that it will ultimately not be delivered. Risks around this have been identified as amber.
Next Steps	Roll out from the pilot to other visiting officers
Rectification	Detailed roll out plan to be work up with the business improvement team.

5. Conclusion

5.1 The reporting of progress and delivery on projects is still in its development stage. More projects will be added to the report as this process develops.

6. Consideration by Policy Committees

6.1 This report has been considered by both the Policy Committees and the relevant minute from each is attached.

EXTRACT FROM MINUTES OF MEETING OF THE PROSPEROUS COMMUNITIES COMMITTEE HELD ON 22 JULY 2015

27 PROGRESS AND DELIVERY - PERIOD 1 - PROJECTS (PRCC.14 15/16)

Members gave consideration to the first of the newly styled Progress and Delivery reports for 2015/16, which dealt with the projects. The report was an exceptions report, in that it dealt with those projects which were off track and in danger of not delivering by their deadline. The report also highlighted those projects which had been delivered within the period in order that Members could determine where progress was being made.

The transport champion, requested that he be kept engaged.

RESOLVED that having examined the areas where a project was off target and having sought assurance from Officers, it was agreed that the rectifications proposed would deal with the issues identified.

EXTRACT FROM MINUTES OF MEETING OF THE CORPORATE POLICY AND RESOURCES COMMITTEE HELD ON 30 JULY 2015

23 PROGRESS AND DELIVERY - PROJECTS - PERIOD 1 (CPR.15 15/16)

The Director of Resources presented the Progress and Delivery – Projects report which showed items at risk or off target by exception. Three projects were listed in the report:-

- Selective Licensing
- Rural Transport
- Comet Flare in the field

It was questioned as to why Land Charges were not included in either the Projects or Services Progress and Delivery reports. The Director of Resources explained that there had been a big spike in requests, and staffing issues, but that the Council Leadership Team were looking to maintain a sustained improvement.

Concerns were expressed regarding the timeline for the resolution of the Selective Licensing. This could not be reduced due to the necessity of appropriate consultation and correct structure. The Chairman of the Prosperous Communities Committee updated the meeting. Case law was emerging and a report was due for submission to the Prosperous

Communities Committee in 2016, following the next ten week round of consultation from 17 August.

Note Councillor Regis declared a personal interest in this item as being a landlord.

Rural Transport had been problematic for many years and it was important that this be addressed and driven forward as soon as possible.

Members sought clarification of the text in some of the tables.

RESOLVED that having examined the areas where a project was off target and assurance be sought from officers that the rectifications proposed would deal with the issues identified.