



PRCC.34 12/13
Prosperous Communities Committee
12th February 2013

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Subject: Draft Revenue Estimates 2013/14 – 2017/18

Report by:	Financial Services Manager (Section 151 Officer)
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Purpose / Summary:	The report sets out details of the committee’s draft revenue estimates for the period of 2013/14 – 2017/18

RECOMMENDATION(S):

1) That Members refer to Policy and Resources Committee for approval the 2013/2014 to 2017/2018 base budgets as detailed in Appendix A.

IMPLICATIONS

Legal:
None arising as a result of this report.

Financial : FIN/8
The 2013/2014 to 2017/18 base budgets are explained in the body of this report.

Staffing :
None arising as a result of this report.

Equality and Diversity including Human Rights :
The Equality Act 2010 places a responsibility on councils to assess their budget options before taking decisions on areas that could result in discrimination. Where appropriate assessments have been undertaken by the relevant service areas.

Risk Assessment :
All items where necessary have been risk and equality impact assessed by the relevant budget holder.

Climate Related Risks and Opportunities :
There are no significant climate related risks and opportunities relating to this report.

Title and Location of any Background Papers used in the preparation of this report:

Call in and Urgency:

Is the decision one which Rule 14 of the Scrutiny Procedure Rules apply?

Yes No

Key Decision:

Yes No

1. Introduction

- 1.1 This report sets out the Prosperous Communities Committee base budget positions for 2013/14 – 2017/18.
- 1.2 The draft budget proposed for 2013/14 reflects the impact of the changes to the Local Government Finance Settlement for 2013/14 and future years.
- 1.3 Considerable work has been undertaken to identify further income generation opportunities and budget reduction proposals which can be delivered to ensure a sustainable budget.
- 1.4 Where additional expenditure and unavoidable costs are identified Services try to accommodate these extra costs by working more efficiently, generating extra income or reducing base budgets in non priority areas. These items of additional expenditure and unavoidable costs together with savings are described below and have been built in to the base budgets
- 1.5 The Prosperous Communities base budgets have been developed from the forecast budgets presented to Council in March 2012 and reflect the corporate priorities agreed in the Corporate Plan. To aid comparison capital charges and central support recharges have been omitted to reflect costs only.
- 1.6 The Income and Expenditure Budget of the Committee is shown at Appendix A.
- 1.7 The Departmental net Budget is attached at Appendix B.
- 1.8 The Departmental income and expenditure budgets are included at Appendix C.
- 1.9 No allowance has been made for price increases within general budgets for 13/14 other than utilities. Income budgets have mainly been increased by circa. 2.5% for 13/14 onwards. Full details of proposed fees and charges are provided in the relevant report elsewhere on this agenda. Pay budgets have been increased by 1%.

2. Significant Variations

The 2013/14 base estimates shows a net deficit increase of £182k on the original estimate for the 2013/14 financial year. The major corporate reorganisation undertaken during 2012 will enable WLDC to be Organised for Delivery (OfD) of the Corporate Plan which has resulted in significant changes to individual departmental budgets as a result of staff being realigned throughout the organisation. The variances relating to OfD are given in brackets, other major variances are explained below;

2.1 Building Control – net increase of £35k (OfD)

2.2 Culture & Heritage (Arts) – net decrease of £110k - (£48k OfD)

A review of the Trinity Arts Centre charges and concessionary rates has been undertaken as part of the drive to make the centre more financially viable. Income budgets have been increased by £54k and expenditure budgets reduced by £8k

2.3 Development Control – net increase of £86k (£129K OfD)

Transfer of staff from Planning Policy Support Team less income budget transfer of £43k relating to recovery of administration costs. There are no additional costs to the Council.

2.4 Environmental Initiatives – net increase of £33k (OfD)

2.5 General Grants, Bequests and Donations – net increase of £54k

Service Budgets grants have been amalgamated, therefore no overall impact to the Council.

2.6 Homelessness and Housing Advice – net increase £65k

Homelessness Prevention Grant now rolled into Revenue Support Grant.

2.7 Localism Team – net increase £208k – (£195k OfD)

2.8 Planning Policy Support Team – net decrease of £160k (£150k OfD)

Transfer of function to Building Control and Development Control the overall actual budget reduction being £10k.

2.9 Recreation and Sport – net decrease of £65k (£35k OfD)

£10k transferred to General Grants, £20k reallocation of grounds maintenance budgets internally. No overall actual budget reduction

2.10 Regeneration and Skills – net decrease £28k (OfD)

2.11 Tourism – net increase of £30k (£25k OfD)

Contribution to the Church Festival £5k.

2.12 Town Centres – net decrease of £10k.

A one-off budget saving for 13/14 relating to building cleaning.

APPENDIX A

Prosperous Communities Income and Expenditure Budgets (excl. Capital charges and Recharges)

Prosperous Communities	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	(102,210)	(37,240)	(38,170)	(39,120)	(40,090)	(41,090)
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(1,669,090)	(1,692,070)	(1,835,400)	(1,852,860)	(1,888,970)	(1,921,660)
Recharges	0	0	0	0	0	0
Total income	(1,771,300)	(1,729,310)	(1,873,570)	(1,891,980)	(1,929,060)	(1,962,750)
Expenditure						
Employees	4,080,200	4,214,120	4,358,260	4,485,560	4,590,290	4,706,990
Premises-related	636,510	615,210	642,430	660,440	682,060	706,050
Transport-Related	1,129,340	1,118,660	1,146,160	1,174,350	1,195,970	1,224,620
Supplies and Services	399,700	429,440	440,170	451,120	461,580	473,070
Third Party Payments	718,050	694,510	712,020	725,040	743,540	762,550
Transfer Payments	234,850	266,740	273,160	279,730	286,480	293,390
Support Services	0	0	0	0	0	0
Total Expenditure	7,198,650	7,338,680	7,572,200	7,776,240	7,959,920	8,166,670
Net Total	5,427,350	5,609,370	5,698,630	5,884,260	6,030,860	6,203,920

APPENDIX B

Prosperous Communities Base Budget - Departmental Analysis

PROSPEROUS COMMUNITIES COMMITTEE	Original Budget 13/14	Base Budget 13/14	Base Budget 14/15	Base Budget 15/16	Base Budget 16/17	Base Budget 17/18
	£	£	£	£	£	£
Building Control	(60,850)	(25,480)	(18,070)	(11,030)	(5,460)	530
Car Parks	172,190	184,260	189,990	197,010	204,310	211,920
Cemeteries	20,300	30,960	31,760	32,580	33,430	34,290
Community Development Grants	10,000	10,000	10,000	10,000	10,000	10,000
Culture - Arts	228,810	118,810	124,700	129,480	133,770	138,280
Development Control	(113,810)	(27,490)	(130,700)	(118,460)	(119,410)	(122,380)
Economic Development	243,760	248,890	254,430	260,790	267,400	274,080
Env Initiatives - Conservation	17,190	16,780	17,200	17,640	18,080	18,530
Env Initiatives - Sustainable Development	3,820	36,510	38,410	40,420	41,450	42,490
Environment Protection	233,110	237,670	246,860	254,030	260,360	266,870
Environmental	7,930	6,000	6,150	6,300	6,460	6,620
Food Safety	116,060	130,170	134,460	138,850	115,760	118,660
General grants etc	70,140	123,950	127,050	130,230	133,490	136,830
Health and Safety	49,290	43,130	45,150	47,200	49,370	50,610
Homelessness & Housing Advice	213,240	278,560	285,980	292,540	299,390	306,560
Housing Advances & RSL Support	1,140	1,010	1,040	1,190	1,220	1,250
Housing Strategy	209,430	211,870	219,880	226,940	232,550	238,330
Licenses - Community	(48,740)	(50,850)	(52,170)	(53,500)	(54,820)	(56,220)
Localism Team	293,560	501,800	519,580	537,190	552,630	566,430
Local Land Charges	(41,520)	(44,920)	(42,920)	(40,880)	(38,750)	(36,600)
Open Spaces - BCTV/Wolds	64,380	63,220	64,810	66,410	68,070	69,780
Open Spaces - Parks	47,830	50,660	51,920	53,210	54,530	55,890
Other Planning	131,300	131,300	134,580	137,940	141,390	144,920
Parish Lighting	40,520	41,460	44,540	43,490	45,280	48,650
Planning Policy - Forward Planning	89,900	87,200	90,340	93,580	97,200	100,780
Planning Policy - Support Team	160,460	0	0	0	0	0
Private Sector Housing Renewal	109,980	98,230	102,380	106,970	109,690	112,420
Public Conveniences	66,950	66,540	69,090	71,170	73,370	75,630
Public Transport	48,070	46,900	48,070	49,270	50,500	51,770
Recreation and Sport	589,430	535,580	543,040	558,560	574,540	590,930
Regeneration and Skills Development	27,590	0	0	0	0	0
Street Cleansing	496,670	508,330	524,430	537,500	550,670	563,990
Tourism	0	29,720	31,180	26,830	27,520	28,190
Town Centre Management	(163,750)	(174,600)	(176,640)	(175,590)	(174,520)	(173,410)
Town Centre Markets	(4,220)	(4,750)	(4,570)	(4,370)	(4,130)	(3,860)
Waste Management	2,059,920	2,061,590	2,129,410	2,182,570	2,236,360	2,291,020
Welfare Services	37,270	36,360	37,270	38,200	39,160	40,140
Grand Total	5,427,350	5,609,370	5,698,630	5,884,260	6,030,860	6,203,920

APPENDIX C

The following tables detail Departmental Income and Expenditure Budgets

Building Control	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(246,500)	(242,130)	(240,900)	(240,770)	(245,000)	(245,000)
Recharges	0	0	0	0	0	0
Total income	(246,500)	(242,130)	(240,900)	(240,770)	(245,000)	(245,000)
Expenditure						
Employees	162,400	188,640	194,110	200,310	216,630	222,050
Premises-related	1,500	0	0	0	0	0
Transport-Related	8,510	14,360	14,730	15,100	9,020	9,260
Supplies and Services	5,040	8,650	8,860	9,070	8,500	8,700
Third Party Payments	8,200	5,000	5,130	5,260	5,390	5,520
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	185,650	216,650	222,830	229,740	239,540	245,530
Net Total	(60,850)	(25,480)	(18,070)	(11,030)	(5,460)	530

Car Parks	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(216,790)	(211,790)	(218,090)	(223,530)	(229,120)	(234,860)
Recharges	0	0	0	0	0	0
Total income	(216,790)	(211,790)	(218,090)	(223,530)	(229,120)	(234,860)
Expenditure						
Employees	18,300	0	0	0	0	0
Premises-related	356,010	360,160	371,300	382,840	394,790	407,180
Transport-Related	0	0	0	0	0	0
Supplies and Services	8,370	8,390	8,590	8,810	9,030	9,250
Third Party Payments	6,300	27,500	28,190	28,890	29,610	30,350
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	388,980	396,050	408,080	420,540	433,430	446,780
Net Total	172,190	184,260	189,990	197,010	204,310	211,920

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Cemeteries	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(2,250)	(2,230)	(2,280)	(2,340)	(2,400)	(2,460)
Recharges	0	0	0	0	0	0
Total income	(2,250)	(2,230)	(2,280)	(2,340)	(2,400)	(2,460)
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	21,870	32,760	33,600	34,470	35,370	36,280
Transport-Related	0	0	0	0	0	0
Supplies and Services	680	430	440	450	460	470
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	22,550	33,190	34,040	34,920	35,830	36,750
Net Total	20,300	30,960	31,760	32,580	33,430	34,290

Community Development Grants	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	10,000	10,000	10,000	10,000	10,000	10,000
Support Services	0	0	0	0	0	0
Total Expenditure	10,000	10,000	10,000	10,000	10,000	10,000
Net Total	10,000	10,000	10,000	10,000	10,000	10,000

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Culture - Arts	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(27,890)	(82,000)	(84,060)	(86,160)	(88,300)	(90,500)
Recharges	0	0	0	0	0	0
Total income	(27,890)	(82,000)	(84,060)	(86,160)	(88,300)	(90,500)
Expenditure						
Employees	105,270	57,480	60,940	63,150	64,700	66,320
Premises-related	67,380	51,660	53,840	56,150	58,610	61,220
Transport-Related	1,330	0	0	0	0	0
Supplies and Services	48,530	83,850	85,960	88,120	90,330	92,600
Third Party Payments	11,020	7,820	8,020	8,220	8,430	8,640
Transfer Payments	23,170	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	256,700	200,810	208,760	215,640	222,070	228,780
Net Total	228,810	118,810	124,700	129,480	133,770	138,280

Development Control	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(435,000)	(478,130)	(595,360)	(596,520)	(611,440)	(626,730)
Recharges	0	0	0	0	0	0
Total income	(435,000)	(478,130)	(595,360)	(596,520)	(611,440)	(626,730)
Expenditure						
Employees	293,050	419,840	433,090	445,700	458,870	470,360
Premises-related	0	0	0	0	0	0
Transport-Related	13,300	15,220	15,600	15,990	16,390	16,800
Supplies and Services	2,490	5,580	5,720	5,860	6,000	6,150
Third Party Payments	12,350	10,000	10,250	10,510	10,770	11,040
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	321,190	450,640	464,660	478,060	492,030	504,350
Net Total	(113,810)	(27,490)	(130,700)	(118,460)	(119,410)	(122,380)

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Economic Development	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	208,940	213,580	218,230	223,680	229,360	235,090
Premises-related	0	0	0	0	0	0
Transport-Related	4,130	5,370	5,510	5,650	5,790	5,940
Supplies and Services	6,110	5,960	6,110	6,270	6,430	6,590
Third Party Payments	0	0	0	0	0	0
Transfer Payments	24,580	23,980	24,580	25,190	25,820	26,460
Support Services	0	0	0	0	0	0
Total Expenditure	243,760	248,890	254,430	260,790	267,400	274,080
Net Total	243,760	248,890	254,430	260,790	267,400	274,080

Env Initiatives - Conservation	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	16,320	15,910	16,310	16,730	17,150	17,580
Premises-related	0	0	0	0	0	0
Transport-Related	870	870	890	910	930	950
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	17,190	16,780	17,200	17,640	18,080	18,530
Net Total	17,190	16,780	17,200	17,640	18,080	18,530

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Env Initiatives - Sustainable Development	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	31,780	33,560	35,440	36,340	37,250
Premises-related	0	0	0	0	0	0
Transport-Related	0	1,000	1,030	1,060	1,090	1,120
Supplies and Services	0	0	0	0	0	0
Third Party Payments	3,820	3,730	3,820	3,920	4,020	4,120
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	3,820	36,510	38,410	40,420	41,450	42,490
Net Total	3,820	36,510	38,410	40,420	41,450	42,490

Environment Protection	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	(520)	(520)	(530)	(540)	(550)	(560)
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(13,740)	(11,740)	(12,030)	(12,330)	(12,640)	(12,960)
Recharges	0	0	0	0	0	0
Total income	(14,260)	(12,260)	(12,560)	(12,870)	(13,190)	(13,520)
Expenditure						
Employees	225,320	231,140	240,170	247,170	253,340	259,690
Premises-related	510	500	510	520	530	540
Transport-Related	10,090	9,340	9,570	9,810	10,050	10,300
Supplies and Services	5,970	3,600	3,690	3,780	3,870	3,960
Third Party Payments	5,480	5,350	5,480	5,620	5,760	5,900
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	247,370	249,930	259,420	266,900	273,550	280,390
Net Total	233,110	237,670	246,860	254,030	260,360	266,870

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Environmental	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	7,930	6,000	6,150	6,300	6,460	6,620
Transport-Related	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	7,930	6,000	6,150	6,300	6,460	6,620
Net Total	7,930	6,000	6,150	6,300	6,460	6,620

Food Safety	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(1,060)	(550)	(560)	(570)	(580)	(590)
Recharges	0	0	0	0	0	0
Total income	(1,060)	(550)	(560)	(570)	(580)	(590)
Expenditure						
Employees	109,430	123,290	127,400	131,600	108,320	111,030
Premises-related	0	0	0	0	0	0
Transport-Related	6,410	6,260	6,410	6,570	6,730	6,890
Supplies and Services	1,280	1,170	1,210	1,250	1,290	1,330
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	117,120	130,720	135,020	139,420	116,340	119,250
Net Total	116,060	130,170	134,460	138,850	115,760	118,660

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General grants etc	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	70,140	123,950	127,050	130,230	133,490	136,830
Depreciation and Impairment Loss	0	0	0	0	0	0
Total Expenditure	70,140	123,950	127,050	130,230	133,490	136,830
Net Total	70,140	123,950	127,050	130,230	133,490	136,830

Health and Safety	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	45,150	39,220	41,150	43,110	45,180	46,310
Premises-related	0	0	0	0	0	0
Transport-Related	2,490	2,430	2,490	2,550	2,610	2,680
Supplies and Services	1,650	1,480	1,510	1,540	1,580	1,620
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	49,290	43,130	45,150	47,200	49,370	50,610
Net Total	49,290	43,130	45,150	47,200	49,370	50,610

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Homelessness & Housing Advice	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	(64,470)	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	(64,470)	0	0	0	0	0
Expenditure						
Employees	166,230	179,160	185,700	191,360	197,280	203,510
Premises-related	5,260	0	0	0	0	0
Transport-Related	4,050	6,000	6,150	6,300	6,460	6,620
Supplies and Services	5,610	8,800	9,020	9,240	9,470	9,700
Third Party Payments	96,560	84,600	85,110	85,640	86,180	86,730
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	277,710	278,560	285,980	292,540	299,390	306,560
Net Total	213,240	278,560	285,980	292,540	299,390	306,560

Housing Advances & RSL Support	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(50)	(120)	(120)	0	0	0
Recharges	0	0	0	0	0	0
Total income	(50)	(120)	(120)	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	1,190	1,130	1,160	1,190	1,220	1,250
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	1,190	1,130	1,160	1,190	1,220	1,250
Net Total	1,140	1,010	1,040	1,190	1,220	1,250

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Housing Strategy	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	179,450	188,900	196,330	202,800	207,820	213,000
Premises-related	0	0	0	0	0	0
Transport-Related	2,550	5,500	5,640	5,780	5,920	6,060
Supplies and Services	2,040	2,470	2,530	2,590	2,650	2,710
Third Party Payments	25,390	15,000	15,380	15,770	16,160	16,560
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	209,430	211,870	219,880	226,940	232,550	238,330
Net Total	209,430	211,870	219,880	226,940	232,550	238,330

Licenses - Community	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	(2,720)	(2,720)	(2,790)	(2,860)	(2,930)	(3,000)
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(126,540)	(126,560)	(131,080)	(134,370)	(137,730)	(141,190)
Recharges	0	0	0	0	0	0
Total income	(129,260)	(129,280)	(133,870)	(137,230)	(140,660)	(144,190)
Expenditure						
Employees	69,480	67,740	70,760	72,520	74,360	76,210
Premises-related	0	0	0	0	0	0
Transport-Related	3,170	3,100	3,170	3,250	3,330	3,410
Supplies and Services	7,870	7,590	7,770	7,960	8,150	8,350
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	80,520	78,430	81,700	83,730	85,840	87,970
Net Total	(48,740)	(50,850)	(52,170)	(53,500)	(54,820)	(56,220)

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Localism Team	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(6,870)	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	(6,870)	0	0	0	0	0
Expenditure						
Employees	198,330	393,630	408,710	423,560	436,150	447,040
Premises-related	0	0	0	0	0	0
Transport-Related	10,570	13,780	14,130	14,480	14,840	15,210
Supplies and Services	91,530	87,670	89,860	92,100	94,410	96,770
Third Party Payments	0	2,680	2,740	2,810	2,880	2,950
Transfer Payments	0	4,040	4,140	4,240	4,350	4,460
Support Services	0	0	0	0	0	0
Total Expenditure	300,430	501,800	519,580	537,190	552,630	566,430
Net Total	293,560	501,800	519,580	537,190	552,630	566,430

Local Land Charges	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
Recharges	0	0	0	0	0	0
Total income	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
Expenditure						
Employees	56,240	54,180	55,540	56,920	58,380	59,840
Premises-related	0	0	0	0	0	0
Transport-Related	320	300	310	320	330	340
Supplies and Services	1,440	1,100	1,120	1,140	1,160	1,180
Third Party Payments	25,480	24,500	25,110	25,740	26,380	27,040
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	83,480	80,080	82,080	84,120	86,250	88,400
Net Total	(41,520)	(44,920)	(42,920)	(40,880)	(38,750)	(36,600)

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Open Spaces - BCTV/Wolds	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	8,170	7,960	8,170	8,360	8,570	8,790
Premises-related	0	0	0	0	0	0
Transport-Related	400	400	410	420	430	440
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	55,810	54,860	56,230	57,630	59,070	60,550
Support Services	0	0	0	0	0	0
Total Expenditure	64,380	63,220	64,810	66,410	68,070	69,780
Net Total	64,380	63,220	64,810	66,410	68,070	69,780

Open Spaces - Parks	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(1,850)	(3,000)	(3,080)	(3,160)	(3,240)	(3,320)
Recharges	0	0	0	0	0	0
Total income	(1,850)	(3,000)	(3,080)	(3,160)	(3,240)	(3,320)
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	29,760	36,310	37,220	38,150	39,100	40,070
Transport-Related	0	0	0	0	0	0
Supplies and Services	19,920	17,350	17,780	18,220	18,670	19,140
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	49,680	53,660	55,000	56,370	57,770	59,210
Net Total	47,830	50,660	51,920	53,210	54,530	55,890

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Other Planning	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	131,300	131,300	134,580	137,940	141,390	144,920
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	131,300	131,300	134,580	137,940	141,390	144,920
Net Total	131,300	131,300	134,580	137,940	141,390	144,920

Parish Lighting	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	25,920	27,210	29,930	28,510	29,930	32,920
Transport-Related	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	14,600	14,250	14,610	14,980	15,350	15,730
Support Services	0	0	0	0	0	0
Total Expenditure	40,520	41,460	44,540	43,490	45,280	48,650
Net Total	40,520	41,460	44,540	43,490	45,280	48,650

APPENDIX C

Planning Policy - Forward Planning	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	(500)	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	(500)	0	0	0	0	0
Expenditure						
Employees	84,560	82,440	85,450	88,560	92,050	95,490
Premises-related	0	0	0	0	0	0
Transport-Related	4,270	3,760	3,860	3,960	4,060	4,170
Supplies and Services	1,570	1,000	1,030	1,060	1,090	1,120
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	90,400	87,200	90,340	93,580	97,200	100,780
Net Total	89,900	87,200	90,340	93,580	97,200	100,780

Planning Policy - Support Team	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(2,000)	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	(2,000)	0	0	0	0	0
Expenditure						
Employees	152,650	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	2,730	0	0	0	0	0
Supplies and Services	7,080	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	162,460	0	0	0	0	0
Net Total	160,460	0	0	0	0	0

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Private Sector Housing Renewal	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	104,290	92,480	96,480	100,920	103,490	106,070
Premises-related	0	0	0	0	0	0
Transport-Related	5,250	5,400	5,540	5,680	5,820	5,960
Supplies and Services	440	350	360	370	380	390
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	109,980	98,230	102,380	106,970	109,690	112,420
Net Total	109,980	98,230	102,380	106,970	109,690	112,420

Public Conveniences	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	31,780	33,620	35,030	35,910	36,840	37,760
Premises-related	32,240	29,800	30,870	32,000	33,200	34,470
Transport-Related	0	0	0	0	0	0
Supplies and Services	2,930	3,120	3,190	3,260	3,330	3,400
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	66,950	66,540	69,090	71,170	73,370	75,630
Net Total	66,950	66,540	69,090	71,170	73,370	75,630

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Public Transport	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	0	0	0	0	0	0
Supplies and Services	48,070	46,900	48,070	49,270	50,500	51,770
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	48,070	46,900	48,070	49,270	50,500	51,770
Net Total	48,070	46,900	48,070	49,270	50,500	51,770

Recreation and Sport	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	59,490	36,210	29,290	30,030	30,800	31,560
Premises-related	40,180	30,550	31,330	32,120	32,930	33,750
Transport-Related	1,120	260	270	280	290	300
Supplies and Services	380	360	370	380	390	400
Third Party Payments	488,260	468,200	481,780	495,750	510,130	524,920
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	589,430	535,580	543,040	558,560	574,540	590,930
Net Total	589,430	535,580	543,040	558,560	574,540	590,930

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Regeneration and Skills Development	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(43,130)	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	(43,130)	0	0	0	0	0
Expenditure						
Employees	68,830	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	1,890	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	70,720	0	0	0	0	0
Net Total	27,590	0	0	0	0	0

Street Cleansing	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	(34,000)	(34,000)	(34,850)	(35,720)	(36,610)	(37,530)
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(23,160)	(23,160)	(23,740)	(24,330)	(24,940)	(25,560)
Recharges	0	0	0	0	0	0
Total income	(57,160)	(57,160)	(58,590)	(60,050)	(61,550)	(63,090)
Expenditure						
Employees	300,000	310,040	321,170	329,160	337,120	345,080
Premises-related	1,880	2,830	2,900	2,970	3,040	3,120
Transport-Related	187,630	185,040	189,680	194,420	199,280	204,270
Supplies and Services	30,320	33,580	34,420	35,280	36,170	37,080
Third Party Payments	34,000	34,000	34,850	35,720	36,610	37,530
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	553,830	565,490	583,020	597,550	612,220	627,080
Net Total	496,670	508,330	524,430	537,500	550,670	563,990

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Tourism	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	24,220	25,670	26,310	26,990	27,650
Premises-related	0	0	0	0	0	0
Transport-Related	0	500	510	520	530	540
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	5,000	5,000	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	0	29,720	31,180	26,830	27,520	28,190
Net Total	0	29,720	31,180	26,830	27,520	28,190

Town Centre Management	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(205,580)	(205,580)	(214,510)	(214,580)	(214,650)	(214,720)
Recharges	0	0	0	0	0	0
Total income	(205,580)	(205,580)	(214,510)	(214,580)	(214,650)	(214,720)
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	38,310	29,390	36,240	37,330	38,440	39,590
Transport-Related	0	0	0	0	0	0
Supplies and Services	3,520	1,590	1,630	1,660	1,690	1,720
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	41,830	30,980	37,870	38,990	40,130	41,310
Net Total	(163,750)	(174,600)	(176,640)	(175,590)	(174,520)	(173,410)

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Town Centre Markets	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(81,410)	(81,410)	(83,450)	(85,540)	(87,680)	(89,870)
Recharges	0	0	0	0	0	0
Total income	(81,410)	(81,410)	(83,450)	(85,540)	(87,680)	(89,870)
Expenditure						
Employees	63,920	61,940	63,490	65,060	66,690	68,340
Premises-related	5,460	6,960	7,430	7,940	8,490	9,090
Transport-Related	4,690	4,720	4,840	4,970	5,090	5,220
Supplies and Services	3,120	3,040	3,120	3,200	3,280	3,360
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Depreciation and Impairment Loss	0	0	0	0	0	0
Total Expenditure	77,190	76,660	78,880	81,170	83,550	86,010
Net Total	(4,220)	(4,750)	(4,570)	(4,370)	(4,130)	(3,860)

Waste Management	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	(110,270)	(98,670)	(101,140)	(103,660)	(106,250)	(108,900)
Recharges	0	0	0	0	0	0
Total income	(110,270)	(98,670)	(101,140)	(103,660)	(106,250)	(108,900)
Expenditure						
Employees	1,221,300	1,229,420	1,276,930	1,309,260	1,342,470	1,376,050
Premises-related	2,300	1,080	1,110	1,140	1,170	1,200
Transport-Related	853,570	835,050	855,420	876,330	896,980	918,140
Supplies and Services	93,020	94,710	97,090	99,500	101,990	104,530
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Support Services	0	0	0	0	0	0
Total Expenditure	2,170,190	2,160,260	2,230,550	2,286,230	2,342,610	2,399,920
Net Total	2,059,920	2,061,590	2,129,410	2,182,570	2,236,360	2,291,020

APPENDIX C

Welfare Services	Original Budget 13/14 £	Base Budget 13/14 £	Base Budget 14/15 £	Base Budget 15/16 £	Base Budget 16/17 £	Base Budget 17/18 £
Income						
Government Grants	0	0	0	0	0	0
Other Grants and Contributions	0	0	0	0	0	0
Customer and Client Receipts	0	0	0	0	0	0
Recharges	0	0	0	0	0	0
Total income	0	0	0	0	0	0
Expenditure						
Employees	0	0	0	0	0	0
Premises-related	0	0	0	0	0	0
Transport-Related	0	0	0	0	0	0
Supplies and Services	720	700	720	740	760	780
Third Party Payments	0	0	0	0	0	0
Transfer Payments	36,550	35,660	36,550	37,460	38,400	39,360
Support Services	0	0	0	0	0	0
Total Expenditure	37,270	36,360	37,270	38,200	39,160	40,140
Net Total	37,270	36,360	37,270	38,200	39,160	40,140