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## Prosperous Communities Committee

Date: 3rd February 2015

Subject: Draft Revenue Estimates 2015/16 - 2019/20

Report by: Director of Resources (S151)

Contact Officer: Group Accountant

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Purpose / Summary: The report sets out details of the Committee's

draft revenue estimates for the period of 2015/16

-2019/20

#### **RECOMMENDATION(S):**

That the draft Prosperous Communities budget is recommended to Policy and Resources Committee for the inclusion in the Medium Term Financial Plan 2015/16 – 2019/20.

#### **IMPLICATIONS**

| Legal: None arising as a result of this report   |
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| Financial: FIN/96/15 The 2015/2016 to 2019/20 base budgets are explained in the body of this report.   |
| Staffing: None arising as a result of this report.   |
| Equality and Diversity including Human Rights:  The Equality Act 2010 places a responsibility on councils to assess their budget options before taking decisions on areas that could result in discrimination. Where appropriate assessments have been undertaken by the relevant service areas. |
| Risk Assessment:  All items where necessary have been risk and equality impact assessed by the relevant budget holder.   |
| Climate Related Risks and Opportunities:  There are no significant climate related risks and opportunities relating to this report   |
| Title and Location of any Background Papers used in the preparation of this report:  |
| Call in and Urgency: Is the decision one which Rule 14.7 of the Scrutiny Procedure Rules applies?  Yes No X  Key Decision:  Yes X No   |

#### 1. Introduction

- 1.1 This report sets out the Prosperous Communities Committee base budget position for 2015/16 2019/20.
- 1.2 The draft budget proposed for 2015/16 reflects the impact of the changes to the Local Government Finance Settlement for 2015/16 and future years.
- 1.3 Considerable work, in the form of a fees and charges review, the implementation of proposals contained in the in-depth business reviews undertaken in 2013, and an analytical review of previous year surpluses, have been undertaken to identify further income generation opportunities and budget reduction proposals which can be delivered to ensure a sustainable budget.
- 1.4 Where additional expenditure and unavoidable costs are identified Business Units try to accommodate these extra costs by working more efficiently, generating extra income or reducing base budgets in non-priority areas. These items of additional expenditure and unavoidable costs, together with budget reductions are described below and have been built in to the base budgets.
- 1.5 The Prosperous Communities base budgets have been developed from the forecast budgets presented to Council in March 2014 and reflect the corporate priorities agreed in the Corporate Plan. To aid comparison capital charges and central support recharges have been omitted to present only controllable costs.
- 1.6 The Income and Expenditure Budget of the Committee is shown at Appendix A.
- 1.7 The overall net Budget per Business Unit is attached at Appendix B.
- 1.8 The Business Units income and expenditure budgets are included at Appendix C.
- No allowance has been made for price increases within general budgets for 2015/16 other than contractual obligations. Income budgets have been reviewed in accordance with the fees and charges policy, and have mainly been increased by circa. 2.4% for 15/16 onwards although larger increases have been applied where the Business Unit is working towards full cost recovery. Full details of proposed fees and charges were presented to Prosperous Communities Committee on the 16<sup>th</sup> December 2014. Pay budgets for 2015/16 have been increased by 2.2% as per the LGPS pay agreement, and employer's superannuation in line with that provided by the Actuary.

#### 2. Significant Variations

When compared to the 2015/16 base estimates originally provided for within the 2014/15 MTFP there is a net budget reduction of (£897.5k). The variance

to the 2014/15 base budget shows a budget reduction of (£833.8k). The major variances to the 2014/15 base budget are shown below;

The transfer of budgets from Prosperous Communities committee in respect of the impact of the Senior Management Review totals (£81.4k); the budgets have been realigned to the relevant Business Unit.

- 2.1 Car Parks It is anticipated that there will be car park lease cost savings of (£208k) in 2015/16 as we have assumed that we will no longer be leaseholders after June 2015.
- 2.2 Cemeteries The new grounds maintenance contract award has resulted in an increase of £16.3k after a competitive procurement exercise was undertaken.
- 2.3 Community Safety the Senior Management Review has resulted in a budget transfer from this area of (£62k), offset by an increase in salaries through increments and inflation of £7.8k.
- 2.4 Culture & Heritage-Arts The allocation of resources to support the promotion of events in the district, and thus tourism is initially for 2 years (15/16 and 16/17) results in a budget increase of £48k. Income budgets at Trinity Arts Centre have been increased by (£14k) to reflect the continued success of their commercial approach and events programme.
- 2.5 Development Control Planning fee income is expected to remain at current levels, therefore the income target has been increase by (£398k) for 2015/16, however it is expected that as the Local Plan is implemented this will affect the level of applications in future years. This is offset by additional staffing costs to deal with demand £92k. In addition there has been a staffing budget transfer out of (£62k) relating to the Senior Management Review.
  - In accordance with proper accounting practice, budgets for Legal support £55k and statutory advertising £20k have been transferred into the Business Unit budget, there has been no increase to the overall Council budget.
- 2.6 Economic Development the Senior Management Review has resulted in a budget transfer in of £60k. The approved contribution towards the LEADER rural development programme of £15k is reflected in the base budget.
- 2.7 Environment Protection the Senior Management Review has resulted in a transfer out of (£62k). There has been a reduction in the staffing budget, achieved from the removal of a vacant post from the establishment (£44k).
- 2.8 General Grants the Community Assets Fund project and contract ends in March 2015 resulting in budget reduction of (£65k) to this Committee, in addition £72k has been applied to meet the Councillor's Initiative Fund. However therefore there is no overall budget impact as both these schemes were met from Earmarked Reserves.

- 2.9 Housing Strategy –the realignment of staffing budgets for 2.75 posts has resulted in a budget transfer out of (£97k), and a budget transfer in of £60k has resulted from the Senior Management Review.
- 2.10 Local Land Charges a realignment of staffing resources to deal with current demand, has resulted in a transfer into Land Charges from Development Control £21k.
- 2.11 Other Planning Use of Earmarked Reserves of £34.5k has been applied to manage the increased impact of the Local Development Framework.
- 2.12 Planning Policy-Forward Planning The Council has been successful in securing grant funding of (£30k) from DCLG. The grant will support the funding of temporary post within Neighbourhood Planning at a cost of £38k, the balance being met from earmarked reserves (Grants Unapplied). A net staffing budget reduction of (£31k) (a vacant post has been removed from establishment.)
- 2.13 Private Sector Housing Renewal two posts have been transferred into this Business Unit from Housing Strategy £59.7k.
- 2.14 Street Cleansing The technical accounting of the coding of the finance lease element of the waste vehicle and fuel tank lease agreement (£23k) has been transferred from the Business Unit as this is not a service cost. There is no overall impact on the council budget.
- 2.15 Commercial Properties and Town Centre Management WLDC Commercial Properties income generated via the rent of space at Guildhall to DWP and LCC has increased income by (£47.1k) in 15/16.
- 2.16 Waste Management a 3 year recycling agreement has been finalised with LCC and other districts and which has resulted in increased income of (£88k) in 15/16. This is a 3 year agreement and future budget impacts fluctuate over the following 2 years.
  - The finance lease element of the waste vehicle and fuel tank lease agreement (£206.5k) has been transferred from the Business Unit as this is not a service cost. There is no overall impact on the council budget.
- 2.17 Welfare Services the saving of (£37.5k) achieved by bringing back in house the administration of Disabled Facilities Grants is now reflected in the base budget 2015/16.

#### **APPENDIX A**

# **Prosperous Communities Income and Expenditure Budgets** (Excluding Capital Charges and Recharges)

| Prosperous Communities         | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (1,724,700)                  | (2,361,700)                  | (2,265,100)                  | (2,109,700)                  | (2,146,000)                  | (2,182,900)                  |
| Government Grants              | 0                            | (30,000)                     | 0                            | 0                            | 0                            | 0                            |
| Interest                       | (100)                        | (100)                        | (100)                        | (100)                        | (100)                        | (100)                        |
| Other Grants and Contributions | (89,200)                     | (185,900)                    | (65,900)                     | (133,900)                    | (133,900)                    | (133,900)                    |
| Total Income                   | (1,814,000)                  | (2,577,700)                  | (2,331,100)                  | (2,243,700)                  | (2,280,000)                  | (2,316,900)                  |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 4,367,400                    | 4,482,600                    | 4,555,000                    | 4,617,300                    | 4,738,100                    | 4,862,900                    |
| Premises                       | 644,700                      | 529,800                      | 453,100                      | 461,000                      | 469,500                      | 478,500                      |
| Supplies and Services          | 569,100                      | 667,200                      | 642,300                      | 642,300                      | 642,300                      | 642,300                      |
| Third Party Payments           | 771,200                      | 903,900                      | 860,100                      | 787,700                      | 794,400                      | 806,300                      |
| Transfer Payments              | 99,800                       | 64,100                       | 64,100                       | 64,100                       | 64,100                       | 64,100                       |
| Transport                      | 1,086,700                    | 821,200                      | 863,200                      | 836,300                      | 857,300                      | 855,400                      |
| Total Expenditure              | 7,538,900                    | 7,468,800                    | 7,437,800                    | 7,408,700                    | 7,565,700                    | 7,709,500                    |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 5,724,900                    | 4,891,100                    | 5,106,700                    | 5,165,000                    | 5,285,700                    | 5,392,600                    |

#### **APPENDIX B**

# Prosperous Communities Base Budget – Business Unit Analysis (Excluding Capital Charges and Recharges)

| Business Unit                      | 2014/15<br>Base<br>Budget<br>£ | 2015/16<br>Base<br>Budget<br>£ | 2016/17<br>Base<br>Budget<br>£ | 2017/18<br>Base<br>Budget<br>£ | 2018/19<br>Base<br>Budget<br>£ | 2019/20<br>Base<br>Budget<br>£ |
|------------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| Building Control                   | 57,700                         | 62,600                         | 64,200                         | 66,100                         | 67,300                         | 68,900                         |
| Car Parks                          | 189,100                        | (23,800)                       | (91,500)                       | (97,000)                       | (99,900)                       | (103,000)                      |
| Cemeteries                         | 33,900                         | 50,200                         | 50,300                         | 50,400                         | 50,500                         | 50,600                         |
| Community Safety                   | 528,300                        | 473,800                        | 487,300                        | 497,900                        | 508,800                        | 520,200                        |
| Culture & Heritage - Arts          | 120,000                        | 151,400                        | 154,900                        | 109,100                        | 112,300                        | 115,700                        |
| Development Control                | 32,100                         | (244,700)                      | (88,200)                       | 108,400                        | 112,500                        | 116,900                        |
| Economic Development               | 254,900                        | 339,900                        | 346,100                        | 352,500                        | 359,100                        | 351,000                        |
| Env Init - Conservation            | 17,300                         | 8,800                          | 9,000                          | 9,200                          | 9,500                          | 9,700                          |
| Env Init - Sustainable Development | 39,400                         | 40,900                         | 41,900                         | 43,000                         | 44,000                         | 45,100                         |
| Environment Protection             | 232,000                        | 116,300                        | 119,700                        | 122,900                        | 126,400                        | 129,600                        |
| Environmental                      | 6,000                          | 7,800                          | 7,800                          | 7,800                          | 7,800                          | 7,800                          |
| Food Safety                        | 126,800                        | 127,600                        | 131,700                        | 135,200                        | 138,700                        | 142,300                        |
| General Grants etc                 | 247,500                        | 257,800                        | 188,400                        | 166,600                        | 166,600                        | 166,600                        |
| Health and Safety                  | 60,100                         | 64,900                         | 67,500                         | 69,100                         | 70,600                         | 72,200                         |
| Homelessness/ Housing Advice       | 294,000                        | 285,600                        | 262,500                        | 267,400                        | 272,200                        | 277,200                        |
| Housing Advances & RSL Support     | 1,100                          | 1,000                          | 1,000                          | 1,000                          | 1,000                          | 1,000                          |
| Housing Strategy                   | 241,400                        | 211,900                        | 214,100                        | 216,400                        | 218,500                        | 240,800                        |
| Licenses - Community               | (35,200)                       | (37,200)                       | (34,800)                       | (35,900)                       | (37,000)                       | (38,200)                       |
| Local Land Charges                 | (41,600)                       | (19,900)                       | (20,900)                       | (21,900)                       | (23,100)                       | (24,300)                       |
| Open Spaces - BCTV                 | 29,000                         | 29,000                         | 29,000                         | 29,000                         | 29,000                         | 29,000                         |
| Open Spaces - Parks                | 50,600                         | 59,800                         | 59,800                         | 59,800                         | 59,800                         | 59,800                         |
| Open Spaces - Wolds                | 26,600                         | 22,300                         | 22,400                         | 22,400                         | 22,600                         | 22,800                         |
| Other Council Properties           | (5,200)                        | (6,700)                        | (6,600)                        | (6,500)                        | (6,400)                        | (6,300)                        |
| Other Planning                     | 131,300                        | 165,800                        | 165,800                        | 131,300                        | 131,300                        | 131,300                        |
| Parish Lighting                    | 44,200                         | 46,700                         | 49,900                         | 53,500                         | 57,400                         | 61,700                         |
| Planning Policy - Forward Planning | 91,300                         | 70,200                         | 93,200                         | 65,200                         | 66,800                         | 68,600                         |
| Private Sector Housing Renewal     | 104,300                        | 167,200                        | 166,100                        | 170,500                        | 174,800                        | 179,300                        |
| Public Conveniences                | 65,600                         | 65,100                         | 66,800                         | 68,500                         | 70,300                         | 72,200                         |
| Public Transport                   | 35,000                         | 35,000                         | 35,000                         | 35,000                         | 35,000                         | 35,000                         |
| Recreation and Sport               | 347,700                        | 349,300                        | 349,500                        | 357,000                        | 364,800                        | 372,800                        |
| Street Cleansing                   | 475,200                        | 449,200                        | 458,200                        | 466,100                        | 483,000                        | 488,700                        |
| Tourism                            | 27,400                         | 27,800                         | 28,500                         | 29,300                         | 30,000                         | 30,800                         |
| Commercial Properties and Town     |                                |                                |                                |                                |                                |                                |
| Centre Management                  | (186,600)                      | (233,100)                      | (272,300)                      | (272,100)                      | (271,900)                      | (271,700)                      |
| Town Centre Markets                | 10,400                         | 25,800                         | 16,800                         | 18,200                         | 19,700                         | 21,700                         |
| Waste Management                   | 2,037,600                      | 1,742,800                      | 1,933,600                      | 1,869,600                      | 1,913,700                      | 1,946,800                      |
| Welfare Services                   | 35,700                         | 0                              | 0                              | 0                              | 0                              | 0                              |
| Grand Total                        | 5,724,900                      | 4,891,100                      | 5,106,700                      | 5,165,000                      | 5,285,700                      | 5,392,600                      |

| Building Control               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (216,500)                    | (216,600)                    | (221,800)                    | (227,100)                    | (232,600)                    | (238,200)                    |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (216,500)                    | (216,600)                    | (221,800)                    | (227,100)                    | (232,600)                    | (238,200)                    |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 235,200                      | 244,900                      | 251,700                      | 258,900                      | 265,600                      | 272,800                      |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 19,800                       | 15,100                       | 15,100                       | 15,100                       | 15,100                       | 15,100                       |
| Third Party Payments           | 5,000                        | 5,000                        | 5,000                        | 5,000                        | 5,000                        | 5,000                        |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 14,200                       | 14,200                       | 14,200                       | 14,200                       | 14,200                       | 14,200                       |
| Total Expenditure              | 274,200                      | 279,200                      | 286,000                      | 293,200                      | 299,900                      | 307,100                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 57,700                       | 62,600                       | 64,200                       | 66,100                       | 67,300                       | 68,900                       |

| Car Parks                      | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (211,800)                    | (190,400)                    | (174,700)                    | (178,900)                    | (183,200)                    | (187,600)                    |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (211,800)                    | (190,400)                    | (174,700)                    | (178,900)                    | (183,200)                    | (187,600)                    |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 17,300                       | 17,700                       | 18,200                       | 18,700                       | 19,100                       |
| Premises                       | 363,900                      | 119,500                      | 36,400                       | 37,300                       | 38,200                       | 39,100                       |
| Supplies and Services          | 8,500                        | 6,100                        | 5,400                        | 5,400                        | 5,400                        | 5,400                        |
| Third Party Payments           | 27,500                       | 22,700                       | 22,700                       | 20,000                       | 20,000                       | 20,000                       |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        |
| Total Expenditure              | 400,900                      | 166,600                      | 83,200                       | 81,900                       | 83,300                       | 84,600                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 189,100                      | (23,800)                     | (91,500)                     | (97,000)                     | (99,900)                     | (103,000)                    |

| Cemeteries                     | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (2,300)                      | (2,700)                      | (2,700)                      | (2,700)                      | (2,700)                      | (2,700)                      |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (2,300)                      | (2,700)                      | (2,700)                      | (2,700)                      | (2,700)                      | (2,700)                      |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 35,800                       | 52,500                       | 52,600                       | 52,700                       | 52,800                       | 52,900                       |
| Supplies and Services          | 400                          | 400                          | 400                          | 400                          | 400                          | 400                          |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 36,200                       | 52,900                       | 53,000                       | 53,100                       | 53,200                       | 53,300                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 33,900                       | 50,200                       | 50,300                       | 50,400                       | 50,500                       | 50,600                       |

| Community Safety               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (1,500)                      | (2,100)                      | (2,100)                      | (2,100)                      | (2,100)                      | (2,100)                      |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      |
| Total Income                   | (1,500)                      | (3,100)                      | (3,100)                      | (3,100)                      | (3,100)                      | (3,100)                      |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 417,100                      | 363,000                      | 376,500                      | 387,100                      | 398,000                      | 409,400                      |
| Premises                       | 0                            | 700                          | 700                          | 700                          | 700                          | 700                          |
| Supplies and Services          | 93,600                       | 93,700                       | 93,700                       | 93,700                       | 93,700                       | 93,700                       |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 19,100                       | 19,500                       | 19,500                       | 19,500                       | 19,500                       | 19,500                       |
| Total Expenditure              | 529,800                      | 476,900                      | 490,400                      | 501,000                      | 511,900                      | 523,300                      |
| Net Total                      | 528,300                      | 473,800                      | 487,300                      | 497,900                      | 508,800                      | 520,200                      |

| Culture & Heritage - Arts      | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (85,000)                     | (99,300)                     | (99,500)                     | (99,700)                     | (99,900)                     | (100,100)                    |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (85,000)                     | (99,300)                     | (99,500)                     | (99,700)                     | (99,900)                     | (100,100)                    |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 59,900                       | 90,900                       | 93,000                       | 65,700                       | 67,200                       | 68,800                       |
| Premises                       | 55,100                       | 53,500                       | 55,100                       | 56,800                       | 58,700                       | 60,700                       |
| Supplies and Services          | 89,400                       | 85,700                       | 85,700                       | 85,700                       | 85,700                       | 85,700                       |
| Third Party Payments           | 0                            | 20,000                       | 20,000                       | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 600                          | 600                          | 600                          | 600                          | 600                          | 600                          |
| Total Expenditure              | 205,000                      | 250,700                      | 254,400                      | 208,800                      | 212,200                      | 215,800                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 120,000                      | 151,400                      | 154,900                      | 109,100                      | 112,300                      | 115,700                      |

| Development Control            | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (521,600)                    | (920,000)                    | (784,100)                    | (607,800)                    | (622,400)                    | (637,300)                    |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (521,600)                    | (920,000)                    | (784,100)                    | (607,800)                    | (622,400)                    | (637,300)                    |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 517,500                      | 549,100                      | 569,700                      | 590,000                      | 608,700                      | 628,000                      |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 9,300                        | 103,700                      | 103,700                      | 103,700                      | 103,700                      | 103,700                      |
| Third Party Payments           | 12,000                       | 10,000                       | 10,000                       | 10,000                       | 10,000                       | 10,000                       |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 14,900                       | 12,500                       | 12,500                       | 12,500                       | 12,500                       | 12,500                       |
| Total Expenditure              | 553,700                      | 675,300                      | 695,900                      | 716,200                      | 734,900                      | 754,200                      |
| Net Total                      | 32,100                       | (244,700)                    | (88,200)                     | 108,400                      | 112,500                      | 116,900                      |

| Economic Development           | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 220,500                      | 295,100                      | 301,300                      | 307,700                      | 314,300                      | 321,200                      |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 5,900                        | 1,900                        | 1,900                        | 1,900                        | 1,900                        | 1,900                        |
| Third Party Payments           | 0                            | 15,000                       | 15,000                       | 15,000                       | 15,000                       | 0                            |
| Transfer Payments              | 23,900                       | 23,900                       | 23,900                       | 23,900                       | 23,900                       | 23,900                       |
| Transport                      | 4,600                        | 4,000                        | 4,000                        | 4,000                        | 4,000                        | 4,000                        |
| Total Expenditure              | 254,900                      | 339,900                      | 346,100                      | 352,500                      | 359,100                      | 351,000                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 254,900                      | 339,900                      | 346,100                      | 352,500                      | 359,100                      | 351,000                      |

| Env Initiatives - Conservation | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 16,400                       | 7,900                        | 8,100                        | 8,300                        | 8,600                        | 8,800                        |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 900                          | 900                          | 900                          | 900                          | 900                          | 900                          |
| Total Expenditure              | 17,300                       | 8,800                        | 9,000                        | 9,200                        | 9,500                        | 9,700                        |
| Net Total                      | 17,300                       | 8,800                        | 9,000                        | 9,200                        | 9,500                        | 9,700                        |

| Env Initiatives - Sustainable<br>Development | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                                       |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts                 | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants                            | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                                     | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions               | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                                 | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                                  |                              |                              |                              |                              |                              |                              |
| Employees                                    | 33,900                       | 35,600                       | 36,600                       | 37,700                       | 38,700                       | 39,800                       |
| Premises                                     | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services                        | 4,000                        | 3,800                        | 3,800                        | 3,800                        | 3,800                        | 3,800                        |
| Third Party Payments                         | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments                            | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                                    | 1,500                        | 1,500                        | 1,500                        | 1,500                        | 1,500                        | 1,500                        |
| Total Expenditure                            | 39,400                       | 40,900                       | 41,900                       | 43,000                       | 44,000                       | 45,100                       |
|  |                              |                              |                              |                              |                              |                              |
| Net Total                                    | 39,400                       | 40,900                       | 41,900                       | 43,000                       | 44,000                       | 45,100                       |

| Environment Protection         | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (10,800)                     | (10,800)                     | (10,800)                     | (10,800)                     | (10,800)                     | (10,800)                     |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | (500)                        | (500)                        | (500)                        | (500)                        | (500)                        | (500)                        |
| Total Income                   | (11,300)                     | (11,300)                     | (11,300)                     | (11,300)                     | (11,300)                     | (11,300)                     |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 222,800                      | 110,000                      | 113,400                      | 116,600                      | 120,100                      | 123,300                      |
| Premises                       | 500                          | 500                          | 500                          | 500                          | 500                          | 500                          |
| Supplies and Services          | 7,300                        | 5,700                        | 5,700                        | 5,700                        | 5,700                        | 5,700                        |
| Third Party Payments           | 4,000                        | 4,000                        | 4,000                        | 4,000                        | 4,000                        | 4,000                        |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 8,700                        | 7,400                        | 7,400                        | 7,400                        | 7,400                        | 7,400                        |
| Total Expenditure              | 243,300                      | 127,600                      | 131,000                      | 134,200                      | 137,700                      | 140,900                      |
| Net Total                      | 232,000                      | 116,300                      | 119,700                      | 122,900                      | 126,400                      | 129,600                      |

| Environmental                  | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 6,000                        | 7,800                        | 7,800                        | 7,800                        | 7,800                        | 7,800                        |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 6,000                        | 7,800                        | 7,800                        | 7,800                        | 7,800                        | 7,800                        |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 6,000                        | 7,800                        | 7,800                        | 7,800                        | 7,800                        | 7,800                        |

| Food Safety                    | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 117,300                      | 119,700                      | 123,800                      | 127,300                      | 130,800                      | 134,400                      |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 3,100                        | 1,500                        | 1,500                        | 1,500                        | 1,500                        | 1,500                        |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 7,000                        | 7,000                        | 7,000                        | 7,000                        | 7,000                        | 7,000                        |
| Total Expenditure              | 127,400                      | 128,200                      | 132,300                      | 135,800                      | 139,300                      | 142,900                      |

| Food Safety                    | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        | (600)                        |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 117,300                      | 119,700                      | 123,800                      | 127,300                      | 130,800                      | 134,400                      |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 3,100                        | 1,500                        | 1,500                        | 1,500                        | 1,500                        | 1,500                        |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 7,000                        | 7,000                        | 7,000                        | 7,000                        | 7,000                        | 7,000                        |
| Total Expenditure              | 127,400                      | 128,200                      | 132,300                      | 135,800                      | 139,300                      | 142,900                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 126,800                      | 127,600                      | 131,700                      | 135,200                      | 138,700                      | 142,300                      |

| General Grants                 | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 82,300                       | 20,600                       | 1,400                        | 1,400                        | 1,400                        | 1,400                        |
| Third Party Payments           | 157,200                      | 229,200                      | 179,000                      | 157,200                      | 157,200                      | 157,200                      |
| Transfer Payments              | 8,000                        | 8,000                        | 8,000                        | 8,000                        | 8,000                        | 8,000                        |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 247,500                      | 257,800                      | 188,400                      | 166,600                      | 166,600                      | 166,600                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 247,500                      | 257,800                      | 188,400                      | 166,600                      | 166,600                      | 166,600                      |

| Health and Safety              | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 57,700                       | 63,000                       | 65,600                       | 67,200                       | 68,700                       | 70,300                       |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 1,100                        | 600                          | 600                          | 600                          | 600                          | 600                          |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 1,300                        | 1,300                        | 1,300                        | 1,300                        | 1,300                        | 1,300                        |
| Total Expenditure              | 60,100                       | 64,900                       | 67,500                       | 69,100                       | 70,600                       | 72,200                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 60,100                       | 64,900                       | 67,500                       | 69,100                       | 70,600                       | 72,200                       |

| Homelessness / Housing<br>Advice | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|----------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                           |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts     | 0                            | (27,000)                     | (23,000)                     | (23,000)                     | (23,000)                     | (23,000)                     |
| Government Grants                | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                         | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                     | 0                            | (27,000)                     | (23,000)                     | (23,000)                     | (23,000)                     | (23,000)                     |
| Expenditure                      |                              |                              |                              |                              |                              |                              |
| Employees                        | 197,900                      | 228,100                      | 201,000                      | 205,900                      | 210,700                      | 215,700                      |
| Premises                         | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services            | 15,500                       | 10,400                       | 10,400                       | 10,400                       | 10,400                       | 10,400                       |
| Third Party Payments             | 74,600                       | 68,600                       | 68,600                       | 68,600                       | 68,600                       | 68,600                       |
| Transfer Payments                | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                        | 6,000                        | 5,500                        | 5,500                        | 5,500                        | 5,500                        | 5,500                        |
| Total Expenditure                | 294,000                      | 312,600                      | 285,500                      | 290,400                      | 295,200                      | 300,200                      |
|                                  |                              |                              |                              |                              |                              |                              |
| Net Total                        | 294,000                      | 285,600                      | 262,500                      | 267,400                      | 272,200                      | 277,200                      |

| Housing Advances & RSL<br>Support | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|-----------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                            |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants                 | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                          | (100)                        | (100)                        | (100)                        | (100)                        | (100)                        | (100)                        |
| Other Grants and Contributions    | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                      | (100)                        | (100)                        | (100)                        | (100)                        | (100)                        | (100)                        |
| Expenditure                       |                              |                              |                              |                              |                              |                              |
| Employees                         | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                          | 100                          | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services             | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments              | 1,100                        | 1,100                        | 1,100                        | 1,100                        | 1,100                        | 1,100                        |
| Transfer Payments                 | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                         | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure                 | 1,200                        | 1,100                        | 1,100                        | 1,100                        | 1,100                        | 1,100                        |
| Net Total                         | 1,100                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        |

| Housing Strategy               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | (10,000)                     | (10,200)                     | (10,400)                     | (10,600)                     | (10,900)                     |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | (10,000)                     | (10,200)                     | (10,400)                     | (10,600)                     | (10,900)                     |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 197,300                      | 157,900                      | 160,300                      | 162,800                      | 165,100                      | 167,700                      |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 4,100                        | 26,500                       | 26,500                       | 26,500                       | 26,500                       | 26,500                       |
| Third Party Payments           | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 55,000                       |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 5,000                        | 2,500                        | 2,500                        | 2,500                        | 2,500                        | 2,500                        |
| Total Expenditure              | 241,400                      | 221,900                      | 224,300                      | 226,800                      | 229,100                      | 251,700                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 241,400                      | 211,900                      | 214,100                      | 216,400                      | 218,500                      | 240,800                      |

| Licences - Community           | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (127,300)                    | (141,500)                    | (144,800)                    | (148,200)                    | (151,800)                    | (155,400)                    |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | (4,800)                      | (8,000)                      | (8,000)                      | (8,000)                      | (8,000)                      | (8,000)                      |
| Total Income                   | (132,100)                    | (149,500)                    | (152,800)                    | (156,200)                    | (159,800)                    | (163,400)                    |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 80,800                       | 82,500                       | 88,200                       | 90,500                       | 93,000                       | 95,400                       |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 13,200                       | 26,900                       | 26,900                       | 26,900                       | 26,900                       | 26,900                       |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 2,900                        | 2,900                        | 2,900                        | 2,900                        | 2,900                        | 2,900                        |
| Total Expenditure              | 96,900                       | 112,300                      | 118,000                      | 120,300                      | 122,800                      | 125,200                      |
| Net Total                      | (35,200)                     | (37,200)                     | (34,800)                     | (35,900)                     | (37,000)                     | (38,200)                     |

| Local Land Charges             | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (125,000)                    | (125,000)                    | (128,000)                    | (131,100)                    | (134,300)                    | (137,500)                    |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (125,000)                    | (125,000)                    | (128,000)                    | (131,100)                    | (134,300)                    | (137,500)                    |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 53,500                       | 74,800                       | 76,800                       | 78,900                       | 80,900                       | 82,900                       |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 2,100                        | 2,300                        | 2,300                        | 2,300                        | 2,300                        | 2,300                        |
| Third Party Payments           | 27,500                       | 27,500                       | 27,500                       | 27,500                       | 27,500                       | 27,500                       |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 300                          | 500                          | 500                          | 500                          | 500                          | 500                          |
| Total Expenditure              | 83,400                       | 105,100                      | 107,100                      | 109,200                      | 111,200                      | 113,200                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | (41,600)                     | (19,900)                     | (20,900)                     | (21,900)                     | (23,100)                     | (24,300)                     |

| Open Spaces - BCTV             | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments           | 30,000                       | 30,000                       | 30,000                       | 30,000                       | 30,000                       | 30,000                       |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 30,000                       | 30,000                       | 30,000                       | 30,000                       | 30,000                       | 30,000                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 29,000                       | 29,000                       | 29,000                       | 29,000                       | 29,000                       | 29,000                       |

| Open Spaces-Parks              | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |  |  |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|
| Income                         |                              |                              |                              |                              |                              |                              |  |  |
| Customer and Client Receipts   | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      |  |  |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Total Income                   | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      | (1,000)                      |  |  |
| Expenditure                    |                              |                              |                              |                              |                              |                              |  |  |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Premises                       | 34,800                       | 43,000                       | 43,000                       | 43,000                       | 43,000                       | 43,000                       |  |  |
| Supplies and Services          | 16,800                       | 17,800                       | 17,800                       | 17,800                       | 17,800                       | 17,800                       |  |  |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |
| Total Expenditure              | 51,600                       | 60,800                       | 60,800                       | 60,800                       | 60,800                       | 60,800                       |  |  |
|                                |                              |                              |                              |                              |                              |                              |  |  |
| Net Total                      | 50,600                       | 59,800                       | 59,800                       | 59,800                       | 59,800                       | 59,800                       |  |  |

| Open Spaces-Wolds              | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 8,200                        | 3,900                        | 4,000                        | 4,000                        | 4,200                        | 4,400                        |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 17,900                       | 17,900                       | 17,900                       | 17,900                       | 17,900                       | 17,900                       |
| Transport                      | 500                          | 500                          | 500                          | 500                          | 500                          | 500                          |
| Total Expenditure              | 26,600                       | 22,300                       | 22,400                       | 22,400                       | 22,600                       | 22,800                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 26,600                       | 22,300                       | 22,400                       | 22,400                       | 22,600                       | 22,800                       |

| Other Council Properties       | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (7,500)                      | (17,400)                     | (17,400)                     | (17,400)                     | (17,400)                     | (17,400)                     |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | (7,500)                      | (17,400)                     | (17,400)                     | (17,400)                     | (17,400)                     | (17,400)                     |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 2,300                        | 7,100                        | 7,200                        | 7,300                        | 7,400                        | 7,500                        |
| Supplies and Services          | 0                            | 3,600                        | 3,600                        | 3,600                        | 3,600                        | 3,600                        |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 2,300                        | 10,700                       | 10,800                       | 10,900                       | 11,000                       | 11,100                       |
| Net Total                      | (5,200)                      | (6,700)                      | (6,600)                      | (6,500)                      | (6,400)                      | (6,300)                      |

| Other Planning                 | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments           | 131,300                      | 165,800                      | 165,800                      | 131,300                      | 131,300                      | 131,300                      |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 131,300                      | 165,800                      | 165,800                      | 131,300                      | 131,300                      | 131,300                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 131,300                      | 165,800                      | 165,800                      | 131,300                      | 131,300                      | 131,300                      |

| Parish Lighting                | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 29,900                       | 32,400                       | 35,600                       | 39,200                       | 43,100                       | 47,400                       |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 14,300                       | 14,300                       | 14,300                       | 14,300                       | 14,300                       | 14,300                       |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 44,200                       | 46,700                       | 49,900                       | 53,500                       | 57,400                       | 61,700                       |
| Net Total                      | 44,200                       | 46,700                       | 49,900                       | 53,500                       | 57,400                       | 61,700                       |

| Planning Policy-Forward<br>Planning | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|-------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                              |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts        | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants                   | 0                            | (30,000)                     | 0                            | 0                            | 0                            | 0                            |
| Interest                            | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                        | 0                            | (30,000)                     | 0                            | 0                            | 0                            | 0                            |
| Expenditure                         |                              |                              |                              |                              |                              |                              |
| Employees                           | 86,400                       | 95,700                       | 88,700                       | 60,700                       | 62,300                       | 64,100                       |
| Premises                            | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services               | 1,200                        | 800                          | 800                          | 800                          | 800                          | 800                          |
| Third Party Payments                | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                           | 3,700                        | 3,700                        | 3,700                        | 3,700                        | 3,700                        | 3,700                        |
| Total Expenditure                   | 91,300                       | 100,200                      | 93,200                       | 65,200                       | 66,800                       | 68,600                       |
|                                     |                              |                              |                              |                              |                              |                              |
| Net Total                           | 91,300                       | 70,200                       | 93,200                       | 65,200                       | 66,800                       | 68,600                       |

| Private Sector Housing<br>Renewal | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|-----------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                            |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts      | 0                            | (7,200)                      | (5,500)                      | (5,600)                      | (5,700)                      | (5,800)                      |
| Government Grants                 | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions    | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                      | 0                            | (7,200)                      | (5,500)                      | (5,600)                      | (5,700)                      | (5,800)                      |
| Expenditure                       |                              |                              |                              |                              |                              |                              |
| Employees                         | 97,800                       | 164,600                      | 161,800                      | 166,300                      | 170,700                      | 175,300                      |
| Premises                          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services             | 1,100                        | 3,400                        | 3,400                        | 3,400                        | 3,400                        | 3,400                        |
| Third Party Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments                 | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                         | 5,400                        | 6,400                        | 6,400                        | 6,400                        | 6,400                        | 6,400                        |
| Total Expenditure                 | 104,300                      | 174,400                      | 171,600                      | 176,100                      | 180,500                      | 185,100                      |
| Net Total                         | 104,300                      | 167,200                      | 166,100                      | 170,500                      | 174,800                      | 179,300                      |

| Public Conveniences            | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 34,900                       | 36,100                       | 37,000                       | 37,900                       | 38,800                       | 39,800                       |
| Premises                       | 28,200                       | 26,800                       | 27,600                       | 28,400                       | 29,300                       | 30,200                       |
| Supplies and Services          | 2,500                        | 2,200                        | 2,200                        | 2,200                        | 2,200                        | 2,200                        |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 65,600                       | 65,100                       | 66,800                       | 68,500                       | 70,300                       | 72,200                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 65,600                       | 65,100                       | 66,800                       | 68,500                       | 70,300                       | 72,200                       |

| Public Transport               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Expenditure              | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       |
| Net Total                      | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       | 35,000                       |

| Recreation and Sport           | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 40,800                       | 42,400                       | 36,200                       | 37,100                       | 38,200                       | 39,300                       |
| Premises                       | 37,400                       | 39,000                       | 39,000                       | 39,000                       | 39,000                       | 39,000                       |
| Supplies and Services          | 3,200                        | 1,600                        | 1,600                        | 1,600                        | 1,600                        | 1,600                        |
| Third Party Payments           | 266,000                      | 266,000                      | 272,400                      | 279,000                      | 285,700                      | 292,600                      |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 300                          | 300                          | 300                          | 300                          | 300                          | 300                          |
| Total Expenditure              | 347,700                      | 349,300                      | 349,500                      | 357,000                      | 364,800                      | 372,800                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 347,700                      | 349,300                      | 349,500                      | 357,000                      | 364,800                      | 372,800                      |

## The following tables detail departmental Income and Expenditure Budgets

| Street Cleansing               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | (23,800)                     | (30,300)                     | (31,000)                     | (31,700)                     | (32,400)                     | (33,100)                     |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | (20,000)                     | (20,000)                     | (20,000)                     | (20,000)                     | (20,000)                     | (20,000)                     |
| Total Income                   | (43,800)                     | (50,300)                     | (51,000)                     | (51,700)                     | (52,400)                     | (53,100)                     |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 310,500                      | 315,100                      | 323,300                      | 331,600                      | 340,400                      | 349,300                      |
| Premises                       | 2,500                        | 2,500                        | 2,500                        | 2,500                        | 2,500                        | 2,500                        |
| Supplies and Services          | 32,200                       | 31,800                       | 31,800                       | 31,800                       | 31,800                       | 31,800                       |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 173,800                      | 150,100                      | 151,600                      | 151,900                      | 160,700                      | 158,200                      |
| Total Expenditure              | 519,000                      | 499,500                      | 509,200                      | 517,800                      | 535,400                      | 541,800                      |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 475,200                      | 449,200                      | 458,200                      | 466,100                      | 483,000                      | 488,700                      |

| Tourism                        | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| Income                         |                              |                              |                              |                              |                              |                              |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Expenditure                    |                              |                              |                              |                              |                              |                              |
| Employees                      | 25,900                       | 26,400                       | 27,100                       | 27,900                       | 28,600                       | 29,400                       |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Supplies and Services          | 200                          | 100                          | 100                          | 100                          | 100                          | 100                          |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Transport                      | 1,300                        | 1,300                        | 1,300                        | 1,300                        | 1,300                        | 1,300                        |
| Total Expenditure              | 27,400                       | 27,800                       | 28,500                       | 29,300                       | 30,000                       | 30,800                       |
|                                |                              |                              |                              |                              |                              |                              |
| Net Total                      | 27,400                       | 27,800                       | 28,500                       | 29,300                       | 30,000                       | 30,800                       |

## The following tables detail departmental Income and Expenditure Budgets

| Commerical Properties and<br>Town Centre Management | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |  |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|
| Income  |                              |                              |                              |                              |                              |                              |  |
| Customer and Client Receipts                        | (214,700)                    | (386,100)                    | (425,600)                    | (425,700)                    | (425,800)                    | (425,900)                    |  |
| Government Grants                                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Interest  | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Other Grants and Contributions                      | (13,900)                     | (18,400)                     | (18,400)                     | (18,400)                     | (18,400)                     | (18,400)                     |  |
| Total Income  | (228,600)                    | (404,500)                    | (444,000)                    | (444,100)                    | (444,200)                    | (444,300)                    |  |
| Expenditure   |                              |                              |                              |                              |                              |                              |  |
| Employees   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Premises  | 39,700                       | 137,500                      | 137,800                      | 138,100                      | 138,400                      | 138,700                      |  |
| Supplies and Services                               | 2,300                        | 33,900                       | 33,900                       | 33,900                       | 33,900                       | 33,900                       |  |
| Third Party Payments                                | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Transfer Payments                                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Transport   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Total Expenditure                                   | 42,000                       | 171,400                      | 171,700                      | 172,000                      | 172,300                      | 172,600                      |  |
| Net Total   | (186,600)                    | (233,100)                    | (272,300)                    | (272,100)                    | (271,900)                    | (271,700)                    |  |

| Town Centre Markets            | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |  |  |  |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|--|
| Income                         |                              |                              |                              |                              |                              |                              |  |  |  |
| Customer and Client Receipts   | (67,500)                     | (62,500)                     | (69,100)                     | (70,700)                     | (72,400)                     | (74,100)                     |  |  |  |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Total Income                   | (67,500)                     | (62,500)                     | (69,100)                     | (70,700)                     | (72,400)                     | (74,100)                     |  |  |  |
| Expenditure                    |                              |                              |                              |                              |                              |                              |  |  |  |
| Employees                      | 63,100                       | 62,400                       | 64,700                       | 67,300                       | 70,100                       | 73,400                       |  |  |  |
| Premises                       | 7,500                        | 6,300                        | 6,600                        | 7,000                        | 7,400                        | 7,800                        |  |  |  |
| Supplies and Services          | 3,200                        | 15,500                       | 10,500                       | 10,500                       | 10,500                       | 10,500                       |  |  |  |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Transport                      | 4,100                        | 4,100                        | 4,100                        | 4,100                        | 4,100                        | 4,100                        |  |  |  |
| Total Expenditure              | 77,900                       | 88,300                       | 85,900                       | 88,900                       | 92,100                       | 95,800                       |  |  |  |
|                                |                              |                              |                              |                              |                              |                              |  |  |  |
| Net Total                      | 10,400                       | 25,800                       | 16,800                       | 18,200                       | 19,700                       | 21,700                       |  |  |  |

| Waste Management               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |  |  |  |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|--|--|
| Income                         |                              |                              |                              |                              |                              |                              |  |  |  |
| Customer and Client Receipts   | (106,800)                    | (110,200)                    | (112,200)                    | (114,200)                    | (116,300)                    | (118,400)                    |  |  |  |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Other Grants and Contributions | (50,000)                     | (138,000)                    | (18,000)                     | (86,000)                     | (86,000)                     | (86,000)                     |  |  |  |
| Total Income                   | (156,800)                    | (248,200)                    | (130,200)                    | (200,200)                    | (202,300)                    | (204,400)                    |  |  |  |
| Expenditure                    |                              |                              |                              |                              |                              |                              |  |  |  |
| Employees                      | 1,272,000                    | 1,296,200                    | 1,328,500                    | 1,361,700                    | 1,395,700                    | 1,430,300                    |  |  |  |
| Premises                       | 1,000                        | 700                          | 700                          | 700                          | 700                          | 700                          |  |  |  |
| Supplies and Services          | 111,800                      | 116,600                      | 116,600                      | 116,600                      | 116,600                      | 116,600                      |  |  |  |
| Third Party Payments           | 0                            | 4,000                        | 4,000                        | 4,000                        | 4,000                        | 4,000                        |  |  |  |
| Transfer Payments              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |  |  |
| Transport                      | 809,600                      | 573,500                      | 614,000                      | 586,800                      | 599,000                      | 599,600                      |  |  |  |
| Total Expenditure              | 2,194,400                    | 1,991,000                    | 2,063,800                    | 2,069,800                    | 2,116,000                    | 2,151,200                    |  |  |  |
|                                | ,                            |                              |                              |                              |                              |                              |  |  |  |
| Net Total                      | 2,037,600                    | 1,742,800                    | 1,933,600                    | 1,869,600                    | 1,913,700                    | 1,946,800                    |  |  |  |

| Welfare Services               | Base<br>Budget<br>14/15<br>£ | Base<br>Budget<br>15/16<br>£ | Base<br>Budget<br>16/17<br>£ | Base<br>Budget<br>17/18<br>£ | Base<br>Budget<br>18/19<br>£ | Base<br>Budget<br>19/20<br>£ |  |
|--------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|--|
| Income                         |                              |                              |                              |                              |                              |                              |  |
| Customer and Client Receipts   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Government Grants              | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Interest                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Other Grants and Contributions | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Total Income                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Expenditure                    |                              |                              |                              |                              |                              |                              |  |
| Employees                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Premises                       | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Supplies and Services          | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Third Party Payments           | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Transfer Payments              | 35,700                       | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Transport                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |  |
| Total Expenditure              | 35,700                       | 0                            | 0                            | 0                            | 0                            | 0                            |  |
|                                |                              |                              |                              |                              |                              |                              |  |
| Net Total                      | 35,700                       | 0                            | 0                            | 0                            | 0                            | 0                            |  |