

## APPENDIX 3

The following tables detail Business Unit Income and Expenditure Budgets

<b>Building Control</b>	<b>Base Budget 20/21 £</b>	<b>Proposed Budget 21/22 £</b>	<b>Forecast Budget 22/23 £</b>	<b>Forecast Budget 23/24 £</b>	<b>Forecast Budget 24/25 £</b>	<b>Forecast Budget 25/26 £</b>
<b>Income</b>						
Customer and Client Receipts	(223,100)	(239,400)	(239,400)	(239,400)	(239,400)	(239,400)
<b>Total Income</b>	<b>(223,100)</b>	<b>(239,400)</b>	<b>(239,400)</b>	<b>(239,400)</b>	<b>(239,400)</b>	<b>(239,400)</b>
<b>Expenditure</b>						
Employees	274,600	254,200	263,100	274,900	284,600	293,200
Premises	15,000	15,000	15,000	15,000	15,000	15,000
Supplies and Services	14,800	15,500	15,500	15,500	15,500	15,500
Transport	16,500	16,600	16,600	16,600	16,600	16,600
<b>Total Expenditure</b>	<b>320,900</b>	<b>301,300</b>	<b>310,200</b>	<b>322,000</b>	<b>331,700</b>	<b>340,300</b>
<b>Net Total</b>	<b>97,800</b>	<b>61,900</b>	<b>70,800</b>	<b>82,600</b>	<b>92,300</b>	<b>100,900</b>

<b>Car Parks</b>	<b>Base Budget 20/21 £</b>	<b>Proposed Budget 21/22 £</b>	<b>Forecast Budget 22/23 £</b>	<b>Forecast Budget 23/24 £</b>	<b>Forecast Budget 24/25 £</b>	<b>Forecast Budget 25/26 £</b>
<b>Income</b>						
Customer and Client Receipts	(294,900)	(302,100)	(302,100)	(302,100)	(302,100)	(302,100)
<b>Total Income</b>	<b>(294,900)</b>	<b>(302,100)</b>	<b>(302,100)</b>	<b>(302,100)</b>	<b>(302,100)</b>	<b>(302,100)</b>
<b>Expenditure</b>						
Employees	66,800	45,300	26,400	27,400	28,300	29,400
Premises	56,900	60,700	61,600	62,400	63,200	64,200
Supplies and Services	6,100	5,800	5,800	5,800	5,800	5,800
Third Party Payments	50,400	58,400	58,400	58,400	58,400	58,400
Transport	1,200	800	800	800	800	800
<b>Total Expenditure</b>	<b>181,400</b>	<b>171,000</b>	<b>153,000</b>	<b>154,800</b>	<b>156,500</b>	<b>158,600</b>
<b>Net Total</b>	<b>(113,500)</b>	<b>(131,100)</b>	<b>(149,100)</b>	<b>(147,300)</b>	<b>(145,600)</b>	<b>(143,500)</b>

<b>Cemeteries and Churchyards</b>	<b>Base Budget 20/21 £</b>	<b>Proposed Budget 21/22 £</b>	<b>Forecast Budget 22/23 £</b>	<b>Forecast Budget 23/24 £</b>	<b>Forecast Budget 24/25 £</b>	<b>Forecast Budget 25/26 £</b>
<b>Income</b>						
Customer and Client Receipts	(5,900)	(6,800)	(6,900)	(7,000)	(7,100)	(7,200)
<b>Total Income</b>	<b>(5,900)</b>	<b>(6,800)</b>	<b>(6,900)</b>	<b>(7,000)</b>	<b>(7,100)</b>	<b>(7,200)</b>
<b>Expenditure</b>						
Employees	14,300	9,200	9,500	9,800	10,100	10,500
Premises	84,600	90,300	92,600	92,600	96,600	92,600
Supplies and Services	400	400	400	400	400	400
<b>Total Expenditure</b>	<b>99,300</b>	<b>99,900</b>	<b>102,500</b>	<b>102,800</b>	<b>107,100</b>	<b>103,500</b>
<b>Net Total</b>	<b>93,400</b>	<b>93,100</b>	<b>95,600</b>	<b>95,800</b>	<b>100,000</b>	<b>96,300</b>

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The following tables detail Business Unit Income and Expenditure Budgets

<i>Commercial Waste Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,379,300)	(1,421,700)	(1,428,000)	(1,439,100)	(1,449,600)	(1,460,300)
<b>Total Income</b>	<b>(1,379,300)</b>	<b>(1,421,700)</b>	<b>(1,428,000)</b>	<b>(1,439,100)</b>	<b>(1,449,600)</b>	<b>(1,460,300)</b>
<b>Expenditure</b>						
Employees	613,800	579,000	592,300	615,300	634,000	653,800
Supplies and Services	197,500	209,500	209,500	209,400	209,400	209,400
Third Party Payments	1,000	0	0	0	0	0
Transport	239,400	240,200	243,500	235,400	235,400	235,400
<b>Total Expenditure</b>	<b>1,051,700</b>	<b>1,028,700</b>	<b>1,045,300</b>	<b>1,060,100</b>	<b>1,078,800</b>	<b>1,098,600</b>
<b>Net Total</b>	<b>(327,600)</b>	<b>(393,000)</b>	<b>(382,700)</b>	<b>(379,000)</b>	<b>(370,800)</b>	<b>(361,700)</b>

<i>Community Action</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(15,300)	(20,100)	(20,200)	0	0	0
<b>Total Income</b>	<b>(15,300)</b>	<b>(20,100)</b>	<b>(20,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Employees	253,700	289,300	282,700	282,100	290,400	298,300
Supplies and Services	3,700	3,000	3,000	3,000	3,000	3,000
Third Party Payments	79,700	10,100	5,200	0	0	0
Transport	5,500	5,500	5,500	5,500	5,500	5,500
<b>Total Expenditure</b>	<b>342,600</b>	<b>307,900</b>	<b>296,400</b>	<b>290,600</b>	<b>298,900</b>	<b>306,800</b>
<b>Net Total</b>	<b>327,300</b>	<b>287,800</b>	<b>276,200</b>	<b>290,600</b>	<b>298,900</b>	<b>306,800</b>

<i>Community Safety</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(49,400)	(47,800)	(48,900)	(50,200)	(51,200)	(51,800)
<b>Total Income</b>	<b>(49,400)</b>	<b>(47,800)</b>	<b>(48,900)</b>	<b>(50,200)</b>	<b>(51,200)</b>	<b>(51,800)</b>
<b>Expenditure</b>						
Employees	170,300	200,600	183,400	183,000	187,700	193,000
Premises	200	200	200	200	200	200
Supplies and Services	28,000	24,400	24,400	24,400	24,400	24,400
Third Party Payments	400	0	0	0	0	0
Transfer Payments	1,500	5,000	5,000	5,000	5,000	5,000
Transport	3,500	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditure</b>	<b>203,900</b>	<b>232,200</b>	<b>215,000</b>	<b>214,600</b>	<b>219,300</b>	<b>224,600</b>
<b>Net Total</b>	<b>154,500</b>	<b>184,400</b>	<b>166,100</b>	<b>164,400</b>	<b>168,100</b>	<b>172,800</b>

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<i>Crematorium</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(467,900)	(508,000)	(554,700)	(598,700)	(600,000)	(600,400)
<b>Total Income</b>	<b>(467,900)</b>	<b>(508,000)</b>	<b>(554,700)</b>	<b>(598,700)</b>	<b>(600,000)</b>	<b>(600,400)</b>
<b>Expenditure</b>						
Employees	122,600	123,200	127,100	132,100	136,400	140,200
Premises	119,800	157,600	164,600	168,700	170,400	172,200
Supplies and Services	77,100	78,000	82,000	78,300	79,300	79,400
Third Party Payments	4,100	0	0	0	0	0
Transport	2,300	2,300	2,300	2,300	2,300	2,300
<b>Total Expenditure</b>	<b>325,900</b>	<b>361,100</b>	<b>376,000</b>	<b>381,400</b>	<b>388,400</b>	<b>394,100</b>
<b>Net Total</b>	<b>(142,000)</b>	<b>(146,900)</b>	<b>(178,700)</b>	<b>(217,300)</b>	<b>(211,600)</b>	<b>(206,300)</b>

<i>Culture &amp; Heritage</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(6,600)	0	0	0	0	0
<b>Total Income</b>	<b>(6,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Employees	6,800	0	0	0	0	0
Transfer Payments	7,000	7,000	7,000	7,000	7,000	7,000
<b>Total Expenditure</b>	<b>13,800</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
<b>Net Total</b>	<b>7,200</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>

<i>Development Management</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,011,800)	(967,900)	(1,014,300)	(1,060,700)	(1,047,100)	(1,033,500)
Government Grants	(17,700)	(100)	0	0	0	0
Other Grants and Contributions	(11,800)	(12,000)	(12,200)	(12,200)	(12,200)	(12,200)
<b>Total Income</b>	<b>(1,041,300)</b>	<b>(980,000)</b>	<b>(1,026,500)</b>	<b>(1,072,900)</b>	<b>(1,059,300)</b>	<b>(1,045,700)</b>
<b>Expenditure</b>						
Employees	921,000	921,400	949,700	980,700	1,006,000	1,032,300
Premises	4,000	4,000	4,000	4,000	4,000	4,000
Supplies and Services	65,700	59,800	59,800	59,700	59,700	59,700
Third Party Payments	156,500	153,600	153,600	156,300	156,300	156,300
Transfer Payments	300	300	300	300	300	300
Transport	18,300	18,300	18,300	18,300	18,300	18,300
<b>Total Expenditure</b>	<b>1,165,800</b>	<b>1,157,400</b>	<b>1,185,700</b>	<b>1,219,300</b>	<b>1,244,600</b>	<b>1,270,900</b>
<b>Net Total</b>	<b>124,500</b>	<b>177,400</b>	<b>159,200</b>	<b>146,400</b>	<b>185,300</b>	<b>225,200</b>

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<i>Economic Development</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Government Grants	(65,000)	(108,300)	(106,800)	(110,500)	(114,800)	(103,400)
<b>Total Income</b>	<b>(65,000)</b>	<b>(108,300)</b>	<b>(106,800)</b>	<b>(110,500)</b>	<b>(114,800)</b>	<b>(103,400)</b>
<b>Expenditure</b>						
Employees	394,400	339,500	348,100	359,000	367,700	377,000
Supplies and Services	1,100	700	700	600	600	600
Third Party Payments	7,000	19,300	19,200	19,200	21,500	8,000
Transfer Payments	11,900	11,900	11,900	11,900	11,900	11,900
Transport	5,500	5,900	5,900	5,900	5,900	5,900
<b>Total Expenditure</b>	<b>419,900</b>	<b>377,300</b>	<b>385,800</b>	<b>396,600</b>	<b>407,600</b>	<b>403,400</b>
<b>Net Total</b>	<b>354,900</b>	<b>269,000</b>	<b>279,000</b>	<b>286,100</b>	<b>292,800</b>	<b>300,000</b>

<i>Environmental Initiatives</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Supplies and Services	5,800	6,000	6,100	6,200	6,300	6,400
Third Party Payments	37,000	37,000	37,000	37,000	37,000	37,000
Transfer Payments	17,900	17,900	17,900	17,900	17,900	17,900
<b>Total Expenditure</b>	<b>60,700</b>	<b>60,900</b>	<b>61,000</b>	<b>61,100</b>	<b>61,200</b>	<b>61,300</b>
<b>Net Total</b>	<b>60,700</b>	<b>60,900</b>	<b>61,000</b>	<b>61,100</b>	<b>61,200</b>	<b>61,300</b>

<i>Food Safety</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(6,700)	(6,800)	(6,900)	(7,000)	(7,100)	(7,200)
<b>Total Income</b>	<b>(6,700)</b>	<b>(6,800)</b>	<b>(6,900)</b>	<b>(7,000)</b>	<b>(7,100)</b>	<b>(7,200)</b>
<b>Expenditure</b>						
Employees	209,000	217,700	225,700	233,300	239,500	245,700
Supplies and Services	1,700	1,400	1,400	1,400	1,400	1,400
Transport	9,100	9,100	9,100	9,100	9,100	9,100
<b>Total Expenditure</b>	<b>219,800</b>	<b>228,200</b>	<b>236,200</b>	<b>243,800</b>	<b>250,000</b>	<b>256,200</b>
<b>Net Total</b>	<b>213,100</b>	<b>221,400</b>	<b>229,300</b>	<b>236,800</b>	<b>242,900</b>	<b>249,000</b>

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The following tables detail Business Unit Income and Expenditure Budgets

<i>General Grants etc</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Supplies and Services	79,700	104,100	75,200	64,000	64,000	64,000
Third Party Payments	124,200	119,200	119,200	119,200	119,200	119,200
Transfer Payments	88,800	88,800	88,800	0	0	0
<b>Total Expenditure</b>	<b>292,700</b>	<b>312,100</b>	<b>283,200</b>	<b>183,200</b>	<b>183,200</b>	<b>183,200</b>
<b>Net Total</b>	<b>292,700</b>	<b>312,100</b>	<b>283,200</b>	<b>183,200</b>	<b>183,200</b>	<b>183,200</b>

<i>Health and Safety</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	64,000	70,200	71,800	73,900	75,700	77,500
Supplies and Services	300	300	300	300	300	300
Transport	800	800	800	800	800	800
<b>Total Expenditure</b>	<b>65,100</b>	<b>71,300</b>	<b>72,900</b>	<b>75,000</b>	<b>76,800</b>	<b>78,600</b>
<b>Net Total</b>	<b>65,100</b>	<b>71,300</b>	<b>72,900</b>	<b>75,000</b>	<b>76,800</b>	<b>78,600</b>

<i>Health &amp; Wellbeing</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Other Grants and Contributions	(272,200)	(256,400)	(256,400)	(281,400)	(281,400)	(281,400)
<b>Total Income</b>	<b>(272,200)</b>	<b>(256,400)</b>	<b>(256,400)</b>	<b>(281,400)</b>	<b>(281,400)</b>	<b>(281,400)</b>
<b>Expenditure</b>						
Employees	14,300	4,600	4,800	4,800	5,100	5,200
Premises	28,300	24,000	24,400	24,400	24,400	24,400
Supplies and Services	400	6,000	6,000	6,000	6,000	6,000
Third Party Payments	10,500	12,000	12,000	12,000	12,000	12,000
Transport	400	400	400	400	400	400
<b>Total Expenditure</b>	<b>53,900</b>	<b>47,000</b>	<b>47,600</b>	<b>47,600</b>	<b>47,900</b>	<b>48,000</b>
<b>Net Total</b>	<b>(218,300)</b>	<b>(209,400)</b>	<b>(208,800)</b>	<b>(233,800)</b>	<b>(233,500)</b>	<b>(233,400)</b>

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The following tables detail Business Unit Income and Expenditure Budgets

<i>Homelessness &amp; Housing Advice</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(15,400)	(15,400)	(15,400)	(15,400)	(15,400)	(15,400)
<b>Total Income</b>	<b>(15,400)</b>	<b>(15,400)</b>	<b>(15,400)</b>	<b>(15,400)</b>	<b>(15,400)</b>	<b>(15,400)</b>
<b>Expenditure</b>						
Employees	296,200	374,500	354,400	350,100	359,500	369,400
Supplies and Services	14,600	14,100	14,100	14,100	14,100	14,100
Third Party Payments	190,400	48,600	48,600	48,600	48,600	48,600
Transport	4,700	4,700	4,700	4,700	4,700	4,700
<b>Total Expenditure</b>	<b>505,900</b>	<b>441,900</b>	<b>421,800</b>	<b>417,500</b>	<b>426,900</b>	<b>436,800</b>
<b>Net Total</b>	<b>490,500</b>	<b>426,500</b>	<b>406,400</b>	<b>402,100</b>	<b>411,500</b>	<b>421,400</b>

<i>Housing Strategy</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(36,400)	(44,000)	(44,800)	(45,600)	(46,600)	(47,600)
<b>Total Income</b>	<b>(36,400)</b>	<b>(44,000)</b>	<b>(44,800)</b>	<b>(45,600)</b>	<b>(46,600)</b>	<b>(47,600)</b>
<b>Expenditure</b>						
Employees	191,900	238,300	247,600	259,100	268,500	276,000
Supplies and Services	4,700	5,500	5,500	5,500	25,500	5,500
Third Party Payments	4,800	4,000	4,000	4,000	4,000	4,000
Transport	3,900	3,300	3,300	3,300	3,300	3,300
<b>Total Expenditure</b>	<b>205,300</b>	<b>251,100</b>	<b>260,400</b>	<b>271,900</b>	<b>301,300</b>	<b>288,800</b>
<b>Net Total</b>	<b>168,900</b>	<b>207,100</b>	<b>215,600</b>	<b>226,300</b>	<b>254,700</b>	<b>241,200</b>

<i>Industrial Estates</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(19,300)	(29,200)	(29,200)	(29,200)	(29,200)	(29,200)
<b>Total Income</b>	<b>(19,300)</b>	<b>(29,200)</b>	<b>(29,200)</b>	<b>(29,200)</b>	<b>(29,200)</b>	<b>(29,200)</b>
<b>Expenditure</b>						
Premises	7,900	8,500	8,500	8,500	8,500	8,500
Third Party Payments	800	0	0	0	0	0
<b>Total Expenditure</b>	<b>8,700</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Net Total</b>	<b>(10,600)</b>	<b>(20,700)</b>	<b>(20,700)</b>	<b>(20,700)</b>	<b>(20,700)</b>	<b>(20,700)</b>

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<i>Land Charges</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(135,700)	(116,800)	(119,100)	(121,500)	(123,900)	(126,300)
<b>Total Income</b>	<b>(135,700)</b>	<b>(116,800)</b>	<b>(119,100)</b>	<b>(121,500)</b>	<b>(123,900)</b>	<b>(126,300)</b>
<b>Expenditure</b>						
Employees	113,500	112,600	116,100	120,300	123,900	127,400
Supplies and Services	3,600	3,600	3,600	3,600	3,600	3,600
Third Party Payments	27,600	16,000	16,000	16,000	16,000	16,000
Transport	300	300	300	300	300	300
<b>Total Expenditure</b>	<b>145,000</b>	<b>132,500</b>	<b>136,000</b>	<b>140,200</b>	<b>143,800</b>	<b>147,300</b>
<b>Net Total</b>	<b>9,300</b>	<b>15,700</b>	<b>16,900</b>	<b>18,700</b>	<b>19,900</b>	<b>21,000</b>

<i>Licences - Community</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(115,300)	(129,700)	(132,100)	(134,800)	(136,000)	(137,200)
Other Grants and Contributions	(300)	(3,800)	(3,200)	(3,200)	(3,200)	(3,200)
<b>Total Income</b>	<b>(115,600)</b>	<b>(133,500)</b>	<b>(135,300)</b>	<b>(138,000)</b>	<b>(139,200)</b>	<b>(140,400)</b>
<b>Expenditure</b>						
Employees	116,000	89,800	92,800	96,000	98,700	101,600
Supplies and Services	23,800	21,300	26,700	26,700	26,700	26,700
Third Party Payments	3,300	5,000	5,000	5,000	5,000	5,000
Transport	3,000	2,800	2,800	2,800	2,800	2,800
<b>Total Expenditure</b>	<b>146,100</b>	<b>118,900</b>	<b>127,300</b>	<b>130,500</b>	<b>133,200</b>	<b>136,100</b>
<b>Net Total</b>	<b>30,500</b>	<b>(14,600)</b>	<b>(8,000)</b>	<b>(7,500)</b>	<b>(6,000)</b>	<b>(4,300)</b>

<i>Neighbourhood Planning &amp; Local Plans</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	47,200	47,500	48,500	49,800	50,800	51,900
Supplies and Services	100	100	100	100	100	100
<b>Total Expenditure</b>	<b>47,300</b>	<b>47,600</b>	<b>48,600</b>	<b>49,900</b>	<b>50,900</b>	<b>52,000</b>
<b>Net Total</b>	<b>47,300</b>	<b>47,600</b>	<b>48,600</b>	<b>49,900</b>	<b>50,900</b>	<b>52,000</b>

## APPENDIX 3

The following tables detail Business Unit Income and Expenditure Budgets

<i>Other Council Properties</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(4,600)	(3,700)	(3,800)	(3,900)	(3,900)	(3,900)
<b>Total Income</b>	<b>(4,600)</b>	<b>(3,700)</b>	<b>(3,800)</b>	<b>(3,900)</b>	<b>(3,900)</b>	<b>(3,900)</b>
<b>Expenditure</b>						
Premises	4,100	3,900	3,900	3,900	3,900	3,900
<b>Total Expenditure</b>	<b>4,100</b>	<b>3,900</b>	<b>3,900</b>	<b>3,900</b>	<b>3,900</b>	<b>3,900</b>
<b>Net Total</b>	<b>(500)</b>	<b>200</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

<i>Other Council Properties - Housing</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(56,600)	(59,100)	(59,100)	(59,100)	(59,100)	(59,100)
<b>Total Income</b>	<b>(56,600)</b>	<b>(59,100)</b>	<b>(59,100)</b>	<b>(59,100)</b>	<b>(59,100)</b>	<b>(59,100)</b>
<b>Expenditure</b>						
Premises	13,000	12,700	12,700	12,700	12,700	12,700
Supplies and Services	25,300	25,300	25,300	25,300	25,300	25,300
<b>Total Expenditure</b>	<b>38,300</b>	<b>38,000</b>	<b>38,000</b>	<b>38,000</b>	<b>38,000</b>	<b>38,000</b>
<b>Net Total</b>	<b>(18,300)</b>	<b>(21,100)</b>	<b>(21,100)</b>	<b>(21,100)</b>	<b>(21,100)</b>	<b>(21,100)</b>

<i>Parish Lighting</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Premises	29,500	31,000	31,600	32,200	32,800	33,500
Transfer Payments	20,200	20,200	20,200	20,200	20,200	20,200
<b>Total Expenditure</b>	<b>49,700</b>	<b>51,200</b>	<b>51,800</b>	<b>52,400</b>	<b>53,000</b>	<b>53,700</b>
<b>Net Total</b>	<b>49,700</b>	<b>51,200</b>	<b>51,800</b>	<b>52,400</b>	<b>53,000</b>	<b>53,700</b>



## APPENDIX 3

The following tables detail Business Unit Income and Expenditure Budgets

<i>Parks &amp; Open Spaces</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(9,500)	(10,300)	(10,500)	0	0	0
<b>Total Income</b>	<b>(9,500)</b>	<b>(10,300)</b>	<b>(10,500)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Premises	59,800	67,400	68,900	58,400	58,400	58,400
Supplies and Services	16,100	14,100	14,100	14,100	14,100	14,100
<b>Total Expenditure</b>	<b>75,900</b>	<b>81,500</b>	<b>83,000</b>	<b>72,500</b>	<b>72,500</b>	<b>72,500</b>
<b>Net Total</b>	<b>66,400</b>	<b>71,200</b>	<b>72,500</b>	<b>72,500</b>	<b>72,500</b>	<b>72,500</b>

<i>Pest and Dog Control</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
<b>Total Income</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>	<b>(1,000)</b>
<b>Expenditure</b>						
Employees	1,600	2,500	2,600	2,600	2,800	2,800
Supplies and Services	23,900	24,000	24,000	24,000	24,000	24,000
<b>Total Expenditure</b>	<b>25,500</b>	<b>26,500</b>	<b>26,600</b>	<b>26,600</b>	<b>26,800</b>	<b>26,800</b>
<b>Net Total</b>	<b>24,500</b>	<b>25,500</b>	<b>25,600</b>	<b>25,600</b>	<b>25,800</b>	<b>25,800</b>

<i>Planning Policy - Forward Planning</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	93,300	95,300	97,100	100,300	103,000	105,800
Supplies and Services	800	800	800	800	800	800
Transport	3,100	3,100	3,100	3,100	3,100	3,100
<b>Total Expenditure</b>	<b>97,200</b>	<b>99,200</b>	<b>101,000</b>	<b>104,200</b>	<b>106,900</b>	<b>109,700</b>
<b>Net Total</b>	<b>97,200</b>	<b>99,200</b>	<b>101,000</b>	<b>104,200</b>	<b>106,900</b>	<b>109,700</b>



## APPENDIX 3

The following tables detail Business Unit Income and Expenditure Budgets

<i>Strategic Manager-Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	0	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
<b>Total Income</b>	0	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
<b>Expenditure</b>						
Employees	36,200	95,800	99,500	102,700	105,200	107,900
Transport	1,100	300	300	300	300	300
<b>Total Expenditure</b>	37,300	96,100	99,800	103,000	105,500	108,200
<b>Net Total</b>	37,300	94,800	98,500	101,700	104,200	106,900

<i>Street Cleansing</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(31,900)	(53,300)	(53,900)	(46,900)	(47,500)	(48,100)
Other Grants and Contributions	(18,800)	0	0	0	0	0
<b>Total Income</b>	(50,700)	(53,300)	(53,900)	(46,900)	(47,500)	(48,100)
<b>Expenditure</b>						
Employees	481,300	486,700	501,100	511,900	527,800	544,200
Premises	2,500	2,400	2,400	2,400	2,400	2,400
Supplies and Services	32,300	31,400	31,400	31,300	31,300	31,300
Transport	149,100	150,800	151,300	151,300	151,300	151,300
<b>Total Expenditure</b>	665,200	671,300	686,200	696,900	712,800	729,200
<b>Net Total</b>	614,500	618,000	632,300	650,000	665,300	681,100

<i>Street Naming and Numbering</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	0	(10,000)	(10,200)	(10,500)	(10,700)	(10,900)
<b>Total Income</b>	0	(10,000)	(10,200)	(10,500)	(10,700)	(10,900)
<b>Expenditure</b>						
Employees	0	27,000	27,900	28,900	29,800	30,600
Supplies and Services	0	10,100	10,100	10,100	10,100	10,100
<b>Total Expenditure</b>	0	37,100	38,000	39,000	39,900	40,700
<b>Net Total</b>	0	27,100	27,800	28,500	29,200	29,800

## APPENDIX 3

The following tables detail Business Unit Income and Expenditure Budgets

<i>Trinity Arts Centre</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(186,100)	(186,500)	(186,800)	(187,100)	(187,400)	(187,700)
<b>Total Income</b>	<b>(186,100)</b>	<b>(186,500)</b>	<b>(186,800)</b>	<b>(187,100)</b>	<b>(187,400)</b>	<b>(187,700)</b>
<b>Expenditure</b>						
Employees	135,800	136,000	140,400	145,300	149,600	154,200
Premises	49,700	52,600	56,300	57,100	57,900	58,700
Supplies and Services	144,500	144,100	144,200	144,300	144,400	144,500
Third Party Payments	700	700	700	700	700	700
Transport	200	200	200	200	200	200
<b>Total Expenditure</b>	<b>330,900</b>	<b>333,600</b>	<b>341,800</b>	<b>347,600</b>	<b>352,800</b>	<b>358,300</b>
<b>Net Total</b>	<b>144,800</b>	<b>147,100</b>	<b>155,000</b>	<b>160,500</b>	<b>165,400</b>	<b>170,600</b>

<i>Town Centre Markets</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(36,300)	(36,300)	(36,300)	(36,300)	(36,300)	(36,300)
<b>Total Income</b>	<b>(36,300)</b>	<b>(36,300)</b>	<b>(36,300)</b>	<b>(36,300)</b>	<b>(36,300)</b>	<b>(36,300)</b>
<b>Expenditure</b>						
Employees	48,100	58,200	59,300	61,100	62,300	63,900
Premises	3,200	2,900	2,900	2,900	2,900	2,900
Supplies and Services	54,900	55,000	17,500	18,000	18,500	19,000
Third Party Payments	400	0	0	0	0	0
Transport	6,000	5,900	5,900	5,900	5,900	5,900
<b>Total Expenditure</b>	<b>112,600</b>	<b>122,000</b>	<b>85,600</b>	<b>87,900</b>	<b>89,600</b>	<b>91,700</b>
<b>Net Total</b>	<b>76,300</b>	<b>85,700</b>	<b>49,300</b>	<b>51,600</b>	<b>53,300</b>	<b>55,400</b>

<i>Visitor Economy</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	13,500	36,900	38,500	40,600	41,700	43,000
Supplies and Services	2,700	200	200	200	200	200
Transfer Payments	9,800	12,300	12,300	12,300	12,300	12,300
Transport	1,300	1,300	1,300	1,300	1,300	1,300
<b>Total Expenditure</b>	<b>27,300</b>	<b>50,700</b>	<b>52,300</b>	<b>54,400</b>	<b>55,500</b>	<b>56,800</b>
<b>Net Total</b>	<b>27,300</b>	<b>50,700</b>	<b>52,300</b>	<b>54,400</b>	<b>55,500</b>	<b>56,800</b>

## APPENDIX 3

The following tables detail Business Unit Income and Expenditure Budgets

<i>Waste Management</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
<b>Total Income</b>	<b>(2,300)</b>	<b>(2,300)</b>	<b>(2,300)</b>	<b>(2,300)</b>	<b>(2,300)</b>	<b>(2,300)</b>
<b>Expenditure</b>						
Employees	1,216,900	1,230,900	1,266,200	1,315,600	1,354,100	1,394,400
Premises	0	2,000	2,000	2,000	2,000	2,000
Supplies and Services	46,600	39,900	38,900	37,600	37,600	37,600
Third Party Payments	3,100	0	0	0	0	0
Transport	370,600	409,000	411,800	387,300	387,300	387,300
<b>Total Expenditure</b>	<b>1,637,200</b>	<b>1,681,800</b>	<b>1,718,900</b>	<b>1,742,500</b>	<b>1,781,000</b>	<b>1,821,300</b>
<b>Net Total</b>	<b>1,634,900</b>	<b>1,679,500</b>	<b>1,716,600</b>	<b>1,740,200</b>	<b>1,778,700</b>	<b>1,819,000</b>

<i>Wellbeing</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(460,700)	(468,900)	(477,400)	0	0	0
<b>Total Income</b>	<b>(460,700)</b>	<b>(468,900)</b>	<b>(477,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Employees	353,400	364,800	372,000	0	0	0
Supplies and Services	1,600	10,100	1,100	0	0	0
Third Party Payments	2,700	0	0	0	0	0
Transport	14,900	14,900	14,900	0	0	0
<b>Total Expenditure</b>	<b>372,600</b>	<b>389,800</b>	<b>388,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>(88,100)</b>	<b>(79,100)</b>	<b>(89,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>