

## Final Accounts 2024/25 Risk Register

ID	Date Opened	Status	Service Area	Risk Type	Risk Owner	Event (description of risk)	Consequences of Event occurring	Existing Mitigation	Existing Assurances	Score with Existing Mitigation			Planned Mitigation (if any)			Score with Planned Mitigation			Contingency (should the Event actually occur)	Due Date for next Review	Actual Date of last Review or Date Closed	Comments	
										Likelihood	Impact	Calculated Risk Severity	Risk Option Chosen	Action	Lead	Due Date	Likelihood	Impact	Calculated Risk Severity				
1	05/11/2016	Open	Financial Control	Internal Financial Systems and Funding Risks	Peter Davy	External auditor will detect a material mis-statement in the accounts.	Could impact on the financial health of the Council and reputation of Financial Services	Regular review of GL transactions against budget, reconciliations, quality review of final account working papers, PBC owners designated	Senior officers review reconciliations and working papers. Chair of systems throughout the year are in place, CFO does a final review.	1	1	1	Accept risk as is	no further actions identified	Peter Davy		1	2	2	Amend the financial statements and report to members	13/11/2025	31/01/2024	
2	05/11/2016	Open	Financial Control	Internal Governance - Basis around Non-Compliance re: Technical accounting	Peter Davy	The correct accounting treatment has not been followed due to omission, error in interpretation	Could lead to material misstatement and impact on the financial health of the Council and reputation of Financial Services	Updated procedures, up to date technical reference library, attendance at external briefings, learning & development framework	Internal audit reports. Final accounts working papers signed off by senior officer. Working papers are subject to second review by different senior officer.	2	1	2	Mitigate risk (reduce)	QA on all working papers undertaken by expert	Peter Davy		1	2	2	Amend the GL entries and financial statements	13/11/2025	31/01/2024	continuous improvement process
3	05/11/2016	Open	Systems	Internal Financial Systems and Funding Risks	Peter Davy	Errors are made in year end procedure for closing financial system	Could lead to late production of accounts, impact on the reputation of Financial Services and possible additional costs.	Technology One closedown timetable and documented procedures	Written procedure notes	2	1	2	Accept risk as is	Balance Sheet Review to December. Regular checking of control account balances over year end period to ensure no further movement after closing system.	Peter Davy		1	1	1	Restore Technology One and re-process data with IT support	13/11/2025	31/01/2024	
4	05/11/2016	Open	Financial Control	Risks around Employment and People	Peter Davy	Team members do not comply or are unable to comply with the timetable	Could lead to late production of accounts, impact on the reputation of Financial Services and the Council and possible additional costs.	Final accounts closedown timetable that is clearer to follow and devolved responsibilities. Training delivered annually as part of closedown process	Final rules suspended, 1-2-1 meetings with PBC owners, support and learning procedures built into working papers, code guidance	2	2	4	Mitigate risk (reduce)	More support for officers in time management, improve communication over the closedown plan. Expectation that additional hours will be required to manage workload during this period	Peter Davy		1	2	2	reprioritise work, bring in weekend working if necessary and external resources	13/11/2025	31/01/2024	
5	05/11/2016	Open	Financial Control	Risks around Employment and People	Peter Davy	Team members leave or are ill, together with in-experienced team members taking on new roles.	Could lead to late production of accounts, impact on the reputation of Financial Services and the Council and possible additional costs.	Procedure notes for main areas	Procedures built into working papers. Earlier preparation, ad QA in January, flexible working	2	2	4	Mitigate risk (reduce)	Work with PBC owners to identify issues. Monitor new officers and provide training where necessary to ensure all work areas have sufficient cover so that no one officer has the sole knowledge	Peter Davy		1	2	2	reprioritise work, bring in overtime - external resources	13/11/2025	31/01/2024	
6	05/11/2016	Open	Financial Control	Risks around Employment and People	Peter Davy	Team members do not provide adequate working papers	Could lead to additional audit costs by delaying time for completion.	Standard template in place	Two senior officer signs off working papers, PBC owner reviews	2	2	4	Mitigate risk (reduce)	All WPs include instructions. Officers responsible for checking against the Code. QA twice	Comie Campbell		1	2	2	Rework any deficient WPs	13/11/2025	31/01/2024	continuous improvement process
7	05/11/2016	Open	Systems	Internal Financial Systems and Funding Risks	Peter Davy	There are issues with the asset register	Could lead to material misstatement and impact on the financial health of the Council and reputation of Financial Services	Capital closedown procedure notes in place. Principal Accountant supports the work area. Team Manager oversees the work area. Team Manager understand capital and year end requirements	Principal Accountant oversees the work area. Team Manager Review	2	2	4	Mitigate risk (reduce)	Support to be provided to Corporate Principal Accountant if necessary. Capital closedown work to be reviewed by senior officer. New capital WPs' templates set up	Comie Campbell		1	2	2	re-work asset figures and transactions	13/11/2025	31/01/2024	continuous improvement process
8	05/11/2016	Open	Financial Control	Operational Service Delivery Risks	Peter Davy	Not providing audit in a timely manner	Could lead to additional audit costs by delaying time for completion.	New protocol established including WPs to meet PBC requirements	Regular liaison with audit	2	2	4	Mitigate risk (reduce)	Regular meeting with Audit Lead. Working Papers QA twice	Comie Campbell		1	1	1		13/11/2025	31/01/2024	continuous improvement process
9	05/11/2016	Open	Financial Control	Internal Financial Systems and Funding Risks	Peter Davy	Ensuring all accounts are reconciled there are system related imbalances	Could lead to additional audit costs by delaying time for completion.	Policies established including balance sheet recs	Monitored by senior officer and at monthly team meeting	1	2	2	Accept risk as is	no further actions identified	Peter Davy		1	2	2		13/11/2025	31/01/2024	
10	05/11/2016	Open	Financial Statement	Client Risk managed by Financial Services	Peter Davy	Service managers do not comply with closedown timetable or provide adequate information.	Could lead to additional audit costs by delaying time for completion.	Training and Briefings. Meetings with Key Stakeholders	No issues in prior years	1	1	1	Mitigate risk (reduce)	regular liaison, no previous year issues	Business Partners		1	1	1		13/11/2025	31/01/2024	
11	05/11/2016	Open	Financial Statement	Client Risk managed by Financial Services	Peter Davy	Elected members do not return related party questionnaires	Could lead to additional audit costs by delaying time for completion.	liaise with key members	Monitoring and reminders issued. Members who leave during year now complete a return as part of exit process	3	1	3	Mitigate risk (reduce)	Engage the support of the Chair/Vice Chair of GbA. Early liaison with S1G1 and member services. Capture disclosures from any member/officer leaving during the year	Comie Campbell		1	1	1		13/11/2025	31/01/2024	
12	05/11/2016	Open	Financial Statement	Client Risk and Financial Services Risk	Peter Davy	Material Misstatement due to Fraud	Could lead to material misstatement and impact on the financial health of the Council and reputation of Financial Services	Systems of internal control including internal audit	Audit reports monitored by Senior managers and MT	1	3	3	Mitigate risk (reduce)	Regular budget and reconciliation monitoring, internal controls and authorisations and separation of duties	Comie Campbell		1	1	1	Amend the financial statements	13/11/2025	31/01/2024	
13	07/06/2017	Open	Financial Statement	Client Risk managed by Financial Services	Peter Davy	Subsidiaries/other companies do not provide the data needed for group accounting	Not issuing the Statement for publication by 30/06/2017	Liaison with key officers, financial services control accounting	Minimal and no issues last year. Group accounts potentially not material	2	2	4	Mitigate risk (reduce)	Plan with external accounts when statement of accounts to be completed by and if they require auditing	Richard Stanforth		1	2	2		13/11/2025	31/01/2024	
14	05/11/2016	Open	Financial Statement	Statutory Deadline exceeded	Ian Knowles	Not issuing the Statement for publication by 30/06/2017	Regulation, more items identified for amendment on Audit. ISA-260 recommendations, material misstatements if estimates to be used more	Prior years working towards earlier closedown, successfully achieved	Tighter timetable monitoring, ownership of tasks, any issues picked up on audit are amended.	1	3	3	Mitigate risk (reduce)	Work closer with Auditor, agreement of estimates and process and PBC list, deal with issues as they come along. Appoint agency support and/or additional working hours	Richard Stanforth		1	2	2	Communicate with Auditor and Members as national publication for those authorities which do not achieve deadline - reputational risk	13/11/2025	31/01/2024	
15	14/11/2019	Open	Financial Statement	Client Risk managed by Financial Services	Peter Davy	Impact from Brexit	A lessening in the material change to the value of property at the 31/03/2025, with particular reference to those assets valued on the Direct Replaceable Cost (DRC) method. A lessening in the material change to the valuation of the Pension Fund due to fluctuations in equities and so forth.	Liaison with key officers, external valuers Wilks, Head and Eve and Pension Fund Administrators Lincolnshire County Council and Actuary, Financial Services control accounting	The uncertainty of the effects of Brexit have reduced with the passing of time.	2	2	4	Mitigate risk (reduce)	Work closely with Auditor and External Valuers to agree the level of assurance and evidence required for Property valuations. Close the accounts using the Pension Estimate report and make the relevant accounting adjustments, then obtain an actual report in March. If the material change is deemed to have occurred the relevant accounting amendments will be made prior to the publication of the draft financial statements 31/05/2025	Richard Stanforth		1	2	2	Additional funds to be set aside to mitigate financial risk of capital loss on sale of assets. Higher contributions to pension fund over the long term	13/11/2025	31/01/2024	