

APPENDIX C

The following tables detail Business Unit Income and Expenditure Budgets

Admin Buildings	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Premises	294,600	301,300	307,500	314,200	295,900	303,100
Supplies and Services	45,000	52,400	52,500	53,000	53,100	53,100
Total Expenditure	339,600	353,700	360,000	367,200	349,000	356,200
Net Total	339,600	353,700	360,000	367,200	349,000	356,200

Business improvement & Commercial Development	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	374,500	426,600	357,900	353,500	334,700	341,300
Supplies and Services	7,700	8,100	8,100	8,100	8,100	8,100
Third Party Payments	1,400	1,400	1,400	1,400	1,400	1,400
Transport	2,800	2,300	2,300	2,300	2,300	2,300
Total Expenditure	386,400	438,400	369,700	365,300	346,500	353,100
Net Total	386,400	438,400	369,700	365,300	346,500	353,100

Chief Operating Officer	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(3,300)	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
Total Income	(3,300)	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
Expenditure						
Employees	124,300	121,000	121,000	121,000	121,000	121,000
Premises	0	500	500	500	500	500
Supplies and Services	3,700	7,200	7,200	7,200	7,200	7,200
Transport	4,000	3,200	3,200	3,200	3,200	3,200
Total Expenditure	132,000	131,900	131,900	131,900	131,900	131,900
Net Total	128,700	130,100	130,100	130,100	130,100	130,100

Commercial Director	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	128,500	120,700	120,700	120,700	120,700	120,700
Premises	500	1,000	1,000	1,000	1,000	1,000
Supplies and Services	5,000	2,900	2,900	2,900	2,900	2,900
Third Party Payments	0	100	100	100	100	100
Transport	3,800	2,000	2,000	2,000	2,000	2,000
Total Expenditure	137,800	126,700	126,700	126,700	126,700	126,700
Net Total	137,800	126,700	126,700	126,700	126,700	126,700

APPENDIX C

The following tables detail Business Unit Income and Expenditure Budgets

Commercial Properties	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(579,900)	(589,500)	(527,700)	(536,200)	(544,900)	(554,600)
Total Income	(579,900)	(589,500)	(528,800)	(538,500)	(548,400)	(559,300)
Expenditure						
Premises	77,900	78,800	80,700	82,700	84,800	87,000
Supplies and Services	32,500	36,600	36,600	37,100	37,100	37,100
Total Expenditure	110,400	115,400	117,300	119,800	121,900	124,100
Net Total	(469,500)	(474,100)	(411,500)	(418,700)	(426,500)	(435,200)

Communications	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	116,300	137,800	141,800	145,200	148,300	151,400
Supplies and Services	6,800	7,500	7,500	7,500	7,500	7,500
Transport	1,200	1,000	1,000	1,000	1,000	1,000
Total Expenditure	124,300	146,300	150,300	153,700	156,800	159,900
Net Total	124,300	146,300	150,300	153,700	156,800	159,900

Corporate Management - Apprentices	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	92,200	122,800	125,200	127,600	130,100	136,800
Total Expenditure	92,200	122,800	125,200	127,600	130,100	136,800
Net Total	92,200	122,800	125,200	127,600	130,100	136,800

Corporate Management - Finance	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(22,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Total Income	(22,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Expenditure						
Employees	923,700	1,021,000	1,114,100	1,216,300	1,329,600	1,453,800
Supplies and Services	101,800	84,100	88,800	93,600	93,600	93,600
Third Party Payments	405,700	373,400	429,800	434,400	436,400	438,000
Total Expenditure	1,431,200	1,478,500	1,632,700	1,744,300	1,859,600	1,985,400
Net Total	1,409,200	1,461,500	1,615,700	1,727,300	1,842,600	1,968,400

APPENDIX C

The following tables detail Business Unit Income and Expenditure Budgets

Corporate Systems	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Supplies and Services	0	73,700	122,800	46,400	46,400	46,400
Total Expenditure	0	73,700	122,800	46,400	46,400	46,400
Net Total	0	73,700	122,800	46,400	46,400	46,400

Customer Services	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(10,500)	(5,700)	(5,700)	(5,700)	(5,700)	(5,700)
Other Grants and Contributions	(45,700)	(52,700)	(52,700)	(52,700)	(52,700)	(52,700)
Total Income	(56,200)	(58,400)	(58,400)	(58,400)	(58,400)	(58,400)
Expenditure						
Employees	442,100	566,900	552,600	535,400	532,600	543,300
Premises	400	0	0	0	0	0
Supplies and Services	107,500	98,000	118,000	98,000	118,000	98,000
Third Party Payments	14,200	10,000	9,100	3,000	3,000	3,000
Transport	2,700	2,900	2,900	2,900	2,900	2,900
Total Expenditure	566,900	677,800	682,600	639,300	656,500	647,200
Net Total	510,700	619,400	624,200	580,900	598,100	588,800

Debtors	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	18,800	26,000	27,300	28,400	29,000	29,600
Supplies and Services	7,800	7,800	7,800	7,800	7,800	7,800
Total Expenditure	26,600	33,800	35,100	36,200	36,800	37,400
Net Total	26,600	33,800	35,100	36,200	36,800	37,400

Democratic Representation	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	243,500	264,800	272,200	279,400	284,800	290,400
Supplies and Services	320,700	331,000	326,600	325,300	330,600	342,900
Transport	28,600	29,400	29,400	29,400	29,400	29,400
Total Expenditure	592,800	625,300	628,300	634,200	644,900	662,800
Net Total	592,800	625,300	628,300	634,200	644,900	662,800

APPENDIX C

The following tables detail Business Unit Income and Expenditure Budgets

Director of Resources	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	124,300	121,000	121,000	121,000	121,000	121,000
Supplies and Services	5,000	5,000	5,000	5,000	5,000	5,000
Transport	3,800	3,000	3,000	3,000	3,000	3,000
Total Expenditure	133,100	129,000	129,000	129,000	129,000	129,000
Net Total	133,100	129,000	129,000	129,000	129,000	129,000

Elections	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	0	(70,500)	0	0	0	(70,500)
Total Income	0	(70,500)	0	0	0	(70,500)
Expenditure						
Premises	0	19,400	0	0	0	19,400
Supplies and Services	0	60,100	0	0	0	60,100
Third Party Payments	0	85,300	0	0	0	98,300
Transport	0	4,700	0	0	0	4,700
Total Expenditure	0	169,500	0	0	0	182,500
Net Total	0	99,000	0	0	0	112,000

Emergency Planning	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Supplies and Services	14,600	14,900	15,200	15,500	15,800	16,100
Total Expenditure	14,600	14,900	15,200	15,500	15,800	16,100
Net Total	14,600	14,900	15,200	15,500	15,800	16,100

Financial Services	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(11,600)	(26,800)	(31,800)	(26,800)	(11,600)	(11,600)
Total Income	(11,600)	(26,800)	(31,800)	(26,800)	(11,600)	(11,600)
Expenditure						
Employees	443,300	534,900	547,400	560,100	531,400	541,800
Supplies and Services	43,300	56,100	56,100	56,100	56,100	56,100
Third Party Payments	106,200	120,900	128,100	130,000	134,100	132,200
Transport	3,300	3,300	3,300	3,300	3,300	3,300
Total Expenditure	596,100	715,200	734,900	749,500	724,900	733,400
Net Total	584,500	688,400	703,100	722,700	713,300	721,800

APPENDIX C

The following tables detail Business Unit Income and Expenditure Budgets

Fraud	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Supplies and Services	6,300	8,500	8,500	8,500	8,500	8,500
Total Expenditure	6,300	8,500	8,500	8,500	8,500	8,500
Net Total	6,300	8,500	8,500	8,500	8,500	8,500

Housing Benefits Admin	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Government Grants	(257,600)	(253,900)	(241,000)	(218,300)	(206,500)	(196,200)
Total Income	(257,600)	(253,900)	(241,000)	(218,300)	(206,500)	(196,200)
Expenditure						
Employees	532,300	529,100	473,100	461,200	470,900	480,200
Supplies and Services	41,400	42,000	42,000	42,000	42,000	42,000
Third Party Payments	17,200	18,800	18,800	18,800	18,800	18,800
Transport	6,900	5,700	5,700	5,700	5,700	5,700
Total Expenditure	597,800	595,600	539,600	527,700	537,400	546,700
Net Total	340,200	341,700	298,600	309,400	330,900	350,500

Housing Benefits Payments	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Government Grants	(21,526,200)	(19,682,200)	(19,682,200)	(19,682,200)	(19,682,200)	(19,682,200)
Other Grants and Contributions	(345,500)	(343,400)	(343,400)	(343,400)	(343,400)	(343,400)
Total Income	(21,871,700)	(20,025,600)	(20,025,600)	(20,025,600)	(20,025,600)	(20,025,600)
Expenditure						
Transfer Payments	21,672,900	19,826,900	19,826,900	19,826,900	19,826,900	19,826,900
Total Expenditure	21,672,900	19,826,900	19,826,900	19,826,900	19,826,900	19,826,900
Net Total	(198,800)	(198,700)	(198,700)	(198,700)	(198,700)	(198,700)

Human Resources	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	240,600	243,400	246,700	250,100	253,500	257,000
Supplies and Services	10,000	10,000	10,000	10,000	10,000	10,000
Third Party Payments	18,000	20,700	20,700	20,700	20,700	20,700
Transfer Payments	1,700	1,700	1,700	1,700	1,700	1,700
Transport	1,500	1,200	1,200	1,200	1,200	1,200
Total Expenditure	271,800	277,000	280,300	283,700	287,100	290,600
Net Total	271,800	277,000	280,300	283,700	287,100	290,600

APPENDIX C

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ICT Services	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Total Income	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Expenditure						
Employees	145,500	149,200	152,300	155,400	158,600	161,700
Supplies and Services	142,900	110,200	102,700	102,700	102,700	102,700
Third Party Payments	13,000	47,000	47,400	48,500	48,500	48,500
Transport	400	400	400	400	400	400
Total Expenditure	301,800	306,800	302,800	307,000	310,200	313,300
Net Total	299,300	304,300	300,300	304,500	307,700	310,800

Legal Services	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(140,700)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Total Income	(140,700)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Expenditure						
Supplies and Services	2,000	4,000	4,000	4,000	4,000	4,000
Third Party Payments	138,700	8,000	8,000	8,000	8,000	8,000
Total Expenditure	140,700	12,000	12,000	12,000	12,000	12,000
Net Total	0	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)

Local Tax Collection	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Government Grants	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
Other Grants and Contributions	(190,000)	(184,500)	(184,500)	(184,500)	(184,500)	(184,500)
Total Income	(295,000)	(289,500)	(289,500)	(289,500)	(289,500)	(289,500)
Expenditure						
Employees	374,600	373,400	383,500	396,600	407,600	415,700
Supplies and Services	100,800	99,300	99,300	99,300	99,300	99,300
Third Party Payments	76,000	78,700	78,700	78,700	78,700	78,700
Transfer Payments	3,000	3,000	3,000	3,000	3,000	3,000
Transport	2,300	2,600	2,600	2,600	2,600	2,600
Total Expenditure	556,700	557,000	567,100	580,200	591,200	599,300
Net Total	261,700	267,500	277,600	290,700	301,700	309,800

Other Council Properties	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(19,300)	(19,300)	(19,300)	(19,300)	(19,300)	(19,300)
Total Income	(19,300)	(19,300)	(19,300)	(19,300)	(19,300)	(19,300)
Expenditure						
Premises	5,200	7,000	7,000	7,000	7,000	7,000
Total Expenditure	5,200	7,000	7,000	7,000	7,000	7,000
Net Total	(14,100)	(12,300)	(12,300)	(12,300)	(12,300)	(12,300)

APPENDIX C

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Precepts	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Transfer Payments	8,000	8,000	8,000	8,000	8,000	8,000
Total Expenditure	8,000	8,000	8,000	8,000	8,000	8,000
Net Total	8,000	8,000	8,000	8,000	8,000	8,000

Property Services	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(610,700)	(1,162,800)	(1,459,300)	(1,460,100)	(1,460,800)	(1,461,600)
Total Income	(610,700)	(1,162,800)	(1,459,300)	(1,460,100)	(1,460,800)	(1,461,600)
Expenditure						
Employees	252,400	269,100	275,600	311,100	319,100	325,600
Premises	31,000	34,100	34,100	34,100	34,100	34,100
Supplies and Services	40,100	16,100	16,100	16,100	16,100	16,100
Third Party Payments	41,100	41,100	41,100	41,100	41,100	41,100
Transport	5,400	5,400	5,400	5,400	5,400	5,400
Total Expenditure	370,000	365,800	372,300	407,800	415,800	422,300
Net Total	(240,700)	(797,000)	(1,087,000)	(1,052,300)	(1,045,000)	(1,039,300)

Public Conveniences	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Premises	48,200	50,600	51,200	51,800	52,400	53,000
Supplies and Services	2,000	2,100	2,100	2,100	2,100	2,100
Total Expenditure	50,200	52,700	53,300	53,900	54,500	55,100
Net Total	50,200	52,700	53,300	53,900	54,500	55,100

Register Of Electors	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(3,500)	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
Government Grants	0	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Income	(3,500)	(11,800)	(11,800)	(11,800)	(11,800)	(11,800)
Expenditure						
Employees	82,200	84,500	86,100	87,800	89,600	91,400
Supplies and Services	34,600	33,000	33,000	33,000	33,000	33,000
Third Party Payments	33,900	43,900	43,900	43,900	43,900	43,900
Transport	700	600	600	600	600	600
Total Expenditure	151,400	162,000	163,600	165,300	167,100	168,900
Net Total	147,900	150,200	151,800	153,500	155,300	157,100

APPENDIX C

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Support Services - Admin	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(65,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)
Total Income	(65,000)	(66,000)	(66,000)	(66,000)	(66,000)	(66,000)
Expenditure						
Supplies and Services	65,000	56,600	56,600	56,600	56,600	56,600
Third Party Payments	0	1,400	1,400	1,400	1,400	1,400
Total Expenditure	65,000	58,000	58,000	58,000	58,000	58,000
Net Total	0	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)

Support Services - Corporate	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Expenditure						
Employees	139,600	164,600	170,100	174,700	178,900	182,600
Supplies and Services	2,500	3,000	3,000	3,000	3,000	3,000
Transport	700	700	700	700	700	700
Total Expenditure	142,800	168,300	173,800	178,400	182,600	186,300
Net Total	142,800	168,300	173,800	178,400	182,600	186,300

Systems Development	Base Budget 18/19 £	Proposed Budget 19/20 £	Forecast Budget 20/21 £	Forecast Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £
Income						
Customer and Client Receipts	(22,300)	(23,100)	(23,100)	(23,200)	(23,200)	(23,300)
Total Income	(22,300)	(23,100)	(23,100)	(23,200)	(23,200)	(23,300)
Expenditure						
Employees	325,400	354,900	370,000	382,800	390,800	399,600
Supplies and Services	194,700	180,100	147,700	131,100	131,600	132,300
Transport	2,000	1,600	1,600	1,600	1,600	1,600
Total Expenditure	522,100	536,600	519,300	515,500	524,000	533,500
Net Total	499,800	513,500	496,200	492,300	500,800	510,200