

Strategic Risk Register

Date: July 2026

Strategic risks are considered as being those faced by the Council that, if materialised, would adversely impact the delivery of corporate priorities.

Key

Controls and Mitigation	What is in place to minimise the impact and/or likelihood
Inherent Score	The score if no controls or mitigations were in place
L	Likelihood score
I	Impact score
R	Residual score – The current score
DoT	Direction of Travel – Improving ↑, Deteriorating ↓, Stay the same =
Response	Tolerate, Treat, Terminate or Transfer
Planned Actions	What actions are still to be implemented
Target Score	What the score would be if all the actions were in place.
Risk Owner	Who is the overall owner for the risk

Impact	Critical 1	4	8	12	16
	Major 2	3	6	9	12
	Minor 3	2	4	6	8
	Negligible 4	1	2	3	4
		Hardly Ever 1	Possible 2	Probable 3	Almost Certain 1
		Likelihood			



Strategic Delivery Panel: Thriving Council (Director of Corporate Services)

Risk Ref:	Risk	Controls and Mitigations	Inherent Score	Scores					Planned Actions	Target Score	Risk Owner
				L	I	R	DoT	Response			
Thriving Council COU - R01	The threat is that the Council does not have enough money due to cuts in government funding resulting in the inability to deliver services	• Medium Term Financial Plan • Commercial trading and investment programme • Annual business planning • Regular budget monitoring • Regular review of balances of reserves • Identification and use of grant-funding opportunities • Value for Money approach • Lobbying • Regular review of the commercial property portfolio • Volatility and risk reserves maintained • Resilience indicators developed and monitored • Working Balance set at a range between £2.0m and £2.5m • Commercial risk indicators • Working jointly across Lincolnshire to mitigate inflationary pressures • Council Tax collection recovery plan • Adopted Local Plan	8	2	4	8	=	Treat	The MTFP is prepared on an annual basis, presented to Leadership Team (LT) and Committee before final approval by Council February 26 (for the MTFS 27/28 to 31/32). Performance against the approved budgets is monitored throughout the year with regular meetings between Budget Managers and their Finance Business Partner. The forecast outturn position for both revenue and capital is reported quarterly to LT and Committee to identify significant variances, and any mitigating action.	4	Head of Finance
Commentary: The financial settlement received in February 2026 covered the 3 year period 2026/2027 to 2028/2029 which provided an element of certainty around funding for the MTFP over that period however it is not clear whether these funding streams will continue after 2028/2029. Officers will begin to draft service budgets for 2027/2028 throughout the summer and autumn and look at potential budget pressures and savings, as well as reviewing fees and charges and the use of reserves											
Thriving Council COU-R02	The threat is that the council is prevented from meeting realistic customer expectations due to insufficient resources resulting in reputational damage, potential financial loss and risk of harm to vulnerable customers.	Controls: • Demand and capacity planning in place • Performance monitoring framework established • Published customer service standards • Workforce planning and recruitment strategy • Process improvement programme • Procedure to receive customer feedback, including complaints • Customer Experience Strategy Mitigations: • Proactive customer communications • Complaints management and escalation procedures • Financial monitoring and contingency planning • Reputation management and stakeholder engagement • Regular governance and risk review	6	2	3	6	=	Treat	• Regular Performance reviews, including tracking satisfaction NK – Monthly • Monitor Workforce Capacity LHT – Monthly • Set & Monitor Early Warning Triggers LM/NK – Monthly • Track Improvement Actions LM/NK/JN – Monthly • Periodic Checks and Control Testing JN - Monthly	4	Head of Customer Services
Commentary: Monitoring Plan to be created											

Thriving Council COU-R03	The threat that the council is underprepared for the impact of extreme weather due to a change in environmental conditions resulting in a lack of support for residents and businesses	- Emergency Plan - Business Continuity Plans - Service level extreme weather plans - Out of hours strategic and operational call out service - Staff Facebook group to ask for additional support - Members of Lincolnshire Resilience Forum - Internal EP and BC meeting - Member emergency planning training - Ongoing Officer training at strategic and tactical level - Member of LRF Warn and Inform group - Potential to identify reserve budget for impact of severe weather - Relationship building and engagement with partners such as IDB / EA to problem solve, understand issues and support communications in times of need - Team of experienced officers and systems in place (process/comms etc.) to deliver government support grants - Work to further clarify roles and responsibilities underway 15 Trained Forward Liaison Officers to deal with incident	12	2	3	6	=	Tolerate	Under review	4	Head of Environmental Services
Commentary: The Council is a fully engaged partner within the Lincolnshire Resilience Forum and is prepared for any emergencies that may present themselves. Over the last 6 months efforts have been made to increase the resilience in this work area by training and developing more staff to understand and be able to respond to major incidents.											
Thriving Council COU-R04	The threat is that the council's governance arrangements are unable to support quality decision making due to an ineffective governance framework resulting in poor Internal Audit assessments, poorly made decisions and/or legal challenges	- Member and Staff training and development programmes in place. - Member/Officer protocols established. - Annual review of the Council's Constitution. - Member's Code of Conduct and Officer Code of Conduct in place. - Robust corporate governance framework. - Annual schedule of audits and internal/external audit oversight. - Corporate Plan 2026-30 approved. - Strategic Delivery Panels operating to oversee project development - Regular Chief Executive/Leader discussions. - Regular meetings with the administration group - Values and behaviours work ongoing in line with the corporate plan refresh	6	2	3	6	=	Treat	Ensure completion of the annual Internal Audit Plan and reporting of associated reports during 2026.27. Audits to start June 2026 and reporting to follow. Ensure updating and reporting of the Strategic Risk Register is undertaken as part of the new delivery panels and to G&A six monthly. Reporting to start for July delivery panels as part of new process.	3	Assistant Chief Executive Governance
Commentary: The Council has Member and Staff training and development programmes in place, has a refreshed member/officer protocol with political awareness training arranged, conducts an annual constitution review and considers issues as they arise within the year, has a clear internal governance structure which includes lead member attendance. The Leadership											

team meet fortnightly to consider various issues, and the statutory officers meet regularly, both meetings have formalised agendas. Internal and external audit frameworks are in place providing oversight, and findings are reported through the committee process. A Corporate Governance Group has been arranged for the year 26/27 where governance issues, the Annual Governance Statement, and the Local Code of Governance will be considered.											
Thriving Council COU-R05	The threat is that our ICT Security and Information Governance arrangements are ineffective due to data extortion attack, state-aligned actors, significant data breach or cyber loss of data, targeted malicious attack to gain access to devices and data or cyber enabled fraud resulting in a significant adverse impact on service delivery, reputation or financial damage and/or loss of personal and business related data	• Robust ICT security system • Cyber Assessment Framework assurance • Up to date infrastructure and back-up arrangements (using the national 321 model) • Business continuity arrangements • All ICT Policies reviewed, updated and approved including those covering ICT usage and information security • Data Protection Officer, Certified Information Systems Security Professional, Certified Information Security Manager and Senior Information Risk Owner roles • On-going training and awareness for staff; reinforced due to ongoing hybrid agile working arrangements • Process for the reporting and investigation of data breaches and learning loop applied • PCI-DSS compliance • Rolling programme of audits completed High Assurance rating for ICT Patch Management, Substantial Assurance for Cloud Hosted Services, ICT Helpdesk, ICT Disaster Recovery, Adequate Assurance for Cyber Security Audit and Substantial Assurance for Antivirus and controls • Ensuring standard contractual clauses are in place with data processors/controllers who hold data outside of UK • Insurance to cover costs of recovery from ICT failure/cyber attack • The ICT Team have the capability and certification to undertake organisational cyber assessments (Cyber Essentials +) and hold the following cyber accreditation's: Certified Information Systems Security Professional (CISSP) Certified Cloud Security Professional (CCSP) Certified Information Security Manager (CISM) Microsoft Certified: Azure AI Fundamentals	12	3	4	12	↓	Treat	• Deploy security operations centre, Chris Richards, by 30/06/26	12	Head of Digital, data and Technology

		- Monthly member message - provides cyber updates, advice and alerts - Fast time communication is used to mitigate threats - ICT Assurance Map review completed - PSN compliance - Get Cyber Assessment Framework Ready - Security Operations Centre working 24/7/365									
Commentary: Overall risk made up of a number of vector risks: Failure to maintain effective digital, data and technology security and information governance could expose the organisation to data extortion or compromise by sophisticated threat actors, resulting in service disruption, regulatory breach, financial loss, and loss of public trust. Weaknesses in digital, data and technology security controls could result in a significant data breach or loss of data, leading to operational disruption, information loss, regulatory action, and increased recovery costs. Weaknesses in digital, data and technology security and information governance controls could enable a targeted malicious attack to gain unauthorised access to devices and data, resulting in service disruption, data compromise, and incident response activity. Failure of digital, data and technology security controls could result in cyber incidents, including cyber-enabled fraud or data loss, leading to service disruption, financial loss, and non-compliance with legal and regulatory requirements.											
Thriving Council COU-R06	The threat is that we are unable to maintain service delivery due to the amount of change initiatives resulting in the inability to deliver critical/key services, reputation or financial loss and increased risk of harm to vulnerable customers	- Robust project management and engagement with service experts - Continuous improvement workstream to check implementation and ongoing change - Robust governance through Programme board and Portfolio Board - Audits planned for the service areas testing process and policy delivery - Performance and Delivery quarterly reports to track any negative service impact and performance improvement plans with full measure set - Full annual review and refresh of the Project Management documentation including; - Project management Framework - Risks and Issues Management - Stakeholder Management - Benefits Management - Quality Assurance	8	2	4	8	=	Treat	To be set after review of risks following LGR decision.	6	Head of PMO and Performance
Commentary: The risk reflects a period in time pre-LGR momentum. The risk will be reviewed post LGR decision to accurately reflect the on-going risk											
Thriving Council COU-R07	The threat is that we fail to comply with legislation due to a breach or non-compliance of policies and procedures resulting in a legal challenge, financial or reputational damage or injury to employee,	- Corporate H&S Officer - H&S Champions across the Council - General H&S training. Service specific H&S training and safe working procedures including lone working - H&S incident reporting arrangements - Service level H&S risk assessments and regular H&S walks to identify hazards - Reporting to Mgt Team/JSCC on H&S incidents	8	2	4	8	=	Tolerate	- To continue regular client liaison meetings with Lincolnshire Legal Service. - To monitor external legal resource requirement for LGR work and procure as necessary.	8	Assistant Chief Executive Governance

	member of public or contractor	- Regular H&S and stress mgt training for all staff - Council subscription to Employee Assistance Programme for staff - Regular inspections of property, including car parks. Pro-active maintenance programme - Early resolution of reported defects - Public Liability and Employers Liability insurance - Legislative implications included on all reports - Membership and use of Legal Services Lincolnshire - Subscription to Lawyers in Local Government Resource - Full implementation of responsible managers and persons across the estate in place - Fraud audit completed							To raise awareness of sector related legal issues through email, Minerva, and wider management team as appropriate		
Commentary: Legal implications of decisions are considered in all Council reports, the Council has an arrangement with Lincolnshire County Council's legal service to ensure officers have access to lawyers with an expertise in the area of local government, external legal advice is sought as required on specific issues. The Monitoring Officer is a member of the Lawyers in Local Government framework and receives regular updates on changes to local government legislation and legal issues which affect the sector more generally. Any major changes will be reported through Leadership team meetings, wider management team meetings, and staff updates. The Council has a corporate health and safety officer to ensure its requirements under health and safety legislation are adhered to.											
Thriving Council COU-R08	The threat is that we fail to deliver the councils strategic priorities (the Corporate Plan) due to lack of approved, clearly defined delivery programme or lack of capacity to deliver resulting in the need to revise the Medium Term Financial Plan, reputational damage and inability to deliver and implement existing strategies	- The new Corporate Plan was adopted by Full Council in March 2026. - Three new Thematic Business Plans have also been adopted by Full Council - these contain the key deliverables linked to each Corporate Plan theme. - MTFP in place, which is fully aligned to the Corporate Plan. - Strategic Delivery Panels have been established, including attendance of the Policy Committee Chairs and Vice-Chairs. The Panels meet regularly to progress delivery and oversight of key deliverables within each Thematic Business Plan. - Thematic Business Plans are presented to the appropriate Policy Committee each quarter, allowing regular scrutiny of Corporate Plan delivery based on KPIs, key deliverable progress updates, and strategic risk.	9	2	3	6	↑	Treat	Ensure the requirements of LGR are considered in the delivery of the Corporate Plan - Ellen King, ongoing	6	Head of Policy
Commentary:											
Thriving Council COU-R09	The threat is that we are unable to maintain critical services due to an emergency event resulting in the inability	- Robust infrastructure and back-up arrangements - Package of information security incident policies and procedures - IT Disaster Recovery Plan	8	2	3	6	=	Treat	Under review	6	Head of Environmental Services

	to deliver critical or key services and leading to possible increased risk of harm to vulnerable customers or financial or reputational damage	• Robust emergency planning • Regular review of business continuity arrangements • Membership of LRF Partnership • Regular training for Strategic and Tactical Commanders + Members • Plans tested regularly • Training for out of hours officers and those attending SCG and TCG • Member training around their role in emergencies • Effective internal EP Group • EP area at Caenby Corner depot • Scheduled audits of emergency planning • SLA for support from LCC EP Officer • Work with partners on Humber 2100 Strategy • Countrywide low-level emergency response procedure									
Commentary: Work has been undertaken internally to enhance the Council's understanding of and response to business continuity over the last 12 months. All HoS have undertaken a mass BC exercise in order to tests and refresh their plans. Exercises have also been carried out on a smaller scale with front facing teams.											
Thriving Council COU-R10	The threat is that we are unable to deliver the Environment and Sustainability action plan due to lack of supporting systems and processes resulting in the failure to meet the duties and obligations under the Environment Act 2021	• Climate Strategy and Action Plan • Earmarked reserves Climate initiatives • Member and Officer working group (format and purpose to be reviewed) • County wide Partnership working • Central Lincolnshire Local Plan	4	2	4	8	↓	Treat	• Review the Member Working Group Terms of Reference - Ellen King, September 2026	4	Head of Policy
Commentary: The announcement on LGR has led to a recent review of the Environment and Sustainability Action Plan, resulting in a new project plan that is focused on targeted delivery of specific projects in the period leading up to April 2028.											
Thriving Council COU-R11	The threat is that due to the timing and outcome of the decision made by government, the Council us underprepared for the transition required by Local Government Reorganisation resulting in the inability to effectively support staff, members and residents through the transition process to a new authority	Internally, the Council has established an LGR Delivery Group, which meets monthly to co-ordinate the strategic work required at each stage of the LGR timeline. Weekly component leads meetings also take place to ensure work across each LGR workstream remains on track. The Council's project management principles are applied to ensure good governance, consistent with the Council's usual approach. Externally, there are regular Chief Executive and Leader meetings, with each Chief Executive assigned co-leadership of an LGR workstream (Paul Burkinshaw co-leads the PMO workstream, and the Contracts and Procurement workstream). Each workstream meets	New	2	4	8	↑	Treat	• To be reviewed once the decision is received	6	Assistant Chief Executive – Policy and Delivery

		regularly, and the Policy Leads and Communication Leads continue to meet weekly.									
Commentary: A decision on which, if any, LGR proposal is to be taken forward for Greater Lincolnshire is expected in July before Parliamentary recess. The strategic risks related to LGR will be reviewed again at this point to evaluate the impact of the government's decision.											

Strategic Delivery Panel: Thriving People (Assistant Chief Executive – Policy and Delivery)

Risk Ref:	Risk	Controls and Mitigations	Inherent Score	Scores					Planned Actions	Target Score	Risk Owner
				L	I	R	DoT	Response			
Thriving People PPL-R01	The threat is that we are unable to boost employment and skills due to limited opportunities within the labour market and low aspirations within our communities.	- West Lindsey Employment & Skills Partnership operating in line with approved strategy and delivery plan - Supporting work experience for young people - Part of the Enterprise Adviser network, supporting careers advice and provision amongst all secondary and special schools - Engage with UKAEA and skills providers across Lincolnshire and Nottinghamshire to develop skills provision for STEP Fusion plant - Work with Lincolnshire County Council on aspiration raising programme in primary schools - WLDC Economic Growth Strategy 25-30 Action Plan and identified activities	9	3	3	9	=	Treat	- Refresh the Employment and Skills Strategy and action plan - Development of projects to identify and address specific skills shortages (technical and vocational) within key employers/sectors, with a focus on key growth sectors including Agri Tech, Care, Manufacturing, Defence, Alternative Energy and the Visitor Economy. - Hold annual jobs and careers fair in partnership with DWP (as part of network of Job Centres delivery model) - Fully participate in UKAEA Skills Collaboration to ensure final tender submitted as provider collaboration for early skills delivery - Members and Officers of WLDC to engage in the Greater Lincolnshire Combined Authority Employment and Skills Board, including strategic development work wherever possible. Develop appropriate internal governance to ensure timely feed	9	Head of Localities and Community Services

										into and out of CCA activity. Secure further funding in partnership with LCC for the Youth Aspiration Programme which provides mentoring opportunities, supports the development of young people and facilitates activities between schools and local employers		
Commentary:												
Thriving People PPL-R02	The threat is that we are unable to provide adequate support for vulnerable groups and communities due to lack of funding and capacity to deliver resulting in a widening of health inequalities and further demand on services and resources	- Maintain up to date safeguarding policies and procedures - Focused support for residents in communities at risk - Maintain and implement enforcement policies - Effective multi-agency partnership working - Communities at Risk Strategy - WLDC Economic Growth Strategy 25-30 Action Plan and identified activities - Support the delivery of the Armed Forces Community Covenant	9	3	3	9	=	Treat	- Refresh the Communities at Risk Strategy and deliver the action plans - Develop and deliver a Sport and Physical Activity Strategy - Develop and deliver the council's response to the Renters Rights Act 2025	6	Head of Localities and Community Services	
Commentary:												
Thriving People PPL-R03	The threat is that the health and wellbeing of our residents does not improve due to a failure to meet wellbeing, housing and leisure demand resulting in an increased burden on services and budgets and reduction in life expectancy and health for residents	- Leisure Contract monitoring - Everyone Active Community Wellbeing Plan - Clear understanding of housing need and demand - Wellbeing service promoted with clear objectives - WLDC Wellbeing Lincs Management Board representation - West Lindsey representation on Housing, Health and Ageing Well delivery group - Representation on Health Inequalities Programme Board - District Health and Wellbeing Strategy	9	3	3	9	=	Treat	- Refresh engagement with ICB post merger with Notts/Derbyshire and changes to Chief Exec - Continue strategic and political engagement with partners to secure review of funding mechanism for DFGs - Produce annual update on Health and Wellbeing Strategy - Supported Housing Strategy in place by March 2027 - Robust data and evidence of housing need and demand in	6	Head of Housing, Health and Well-being	

									all areas to ensure needs are met. - Continuation of Good Homes Alliance to assist people with housing related issues. - Health centre feasibility study - Development and delivery of Sports and Physical Activity Strategy		
Commentary: Lincolnshire Health & Wellbeing Strategy monitoring in place to understand District role in Health. Feasibility work on the future of West Lindsey Leisure Centre underway. Disabled Facilities Grant funding and the allocation mechanism which is currently curtailing delivery. Warm Home Local Grant for Energy Efficiency measures now in delivery phase with monitoring in place for energy improvements. New temporary accommodation contract in place with increase in provision slowly being implemented.											

Strategic Delivery Panel: Place (Director of Planning, Regeneration and Communities)

Risk Ref:	Risk	Controls and Mitigations	Inherent Score	Scores					Planned Actions	Target Score	Risk Owner
				L	I	R	DoT	Response			
Thriving Place PLA-R01	The threat is that the local housing market and our housing related services do not meet demand due to lack of suitable homes to meet local needs or a deterioration in condition of existing housing stock resulting in increased pressure on housing services	- Monitoring of Central Lincolnshire Local Plan - Greater Lincolnshire Housing Strategy - Targeted enforcement project is being delivered and will be reviewed - Housing & environmental health enforcement action - Viable housing solution monitoring and expansion - Homelessness Action Plan implementation - Project underway to deliver additional temporary accommodation - Delivery of Healthy Homes project (damp and mould) in the private rented sector - Renters Rights Act additional capacity to ensure enactment of legislation can be implemented in West Lindsey - Warm Homes project delivery	9	3	3	9	=	Treat	- Completion of Housing Stock Condition Survey to inform approach to Private Sector Housing action - Delivery of additional temporary accommodation across the district to meet growing demands - Continuation of S106 funding to deliver additional affordable housing - Delivery of specialist accommodation to meet identified needs - Review of Central Lincolnshire Local Plan - Deliver energy efficiency interventions	6	Head of Housing, Health and Well-being
Commentary: New approach to delivery of Homelessness Services adopted for the next two years with homelessness action plan in development. Tenant Liaison Officer role being recruited to manage and understand the impact of the renters Rights Act. BRE stock condition survey underway to support further housing strategy development. Gainsborough Hosing Delivery Plan underway with funding received from Homes England to begin to understand how we unlock barriers to development on Brownfield Land.											
Thriving Place PLA-R02	The threat is that the local economy does not grow sufficiently due to lack of inward investment or loss of employers resulting in reduced job creation, lower economic resilience, reduced income to the council and greater pressure on Council services and resource	- NNDR Policy - Sustainable Local Plan for Central Lincolnshire - Close working relationship with GLCCA, Team Lincolnshire, Business Lincolnshire and LCC Inward Investment to ensure investment and growth queries are well supported - Develop West Lindsey's input into key economic growth strategies such as the Local Growth Plan (GLCCA), SDSs, refreshed Strategic Infrastructure Delivery Plan, skills plans and emerging infrastructure strategies - Ongoing marketing and promotion of district wide success across growth and development	9	3	3	9	=	Treat	- Delivery of the Economic Growth Strategy 25/30 Action Plan. JMS CD: 2030 %C: Ongoing - Ensure profile and reputation of WLDC as place to invest and do business remains strong through networking and promotion of success. SGS CD: Ongoing %C: Ongoing - Revisit economic evidence base in support of next	6	Head of Economic Growth and Regeneration

		- Effective working relationships with key funders to keep cost increases under review - Implement Pride in Place and evaluate Levelling Up programme - Implementation of UKSPF Investment Plan 25/26 - Delivery of the Economic Growth Strategy 25-30 Action Plan							- phase of Local Plan review aligned with development of economic growth / development strategy. SGS CD: 2027 %C: Ongoing - Ongoing work to acquire and subsequently deliver the development agreement for the investment and regeneration of Scampton. SGS CD: 2027/Ongoing %C: Ongoing - Submission of funding bids to organisations to support ongoing ED: SGS/JMS CD: Ongoing %C: Ongoing - Development and ongoing delivery of Pride in Place: SGS CD: 2036 %C: Ongoing - Engagement with Greater Lincolnshire Combined County Authority to ensure Local Growth Plan and supporting work aligns with and represents the economic growth opportunities for the district. - Secure further funding for town centres heritage interventions		
Commentary: Delivery of Economic Growth Strategy 25-30 Action Plan commenced. Review to be shared of 1st year progress with members via info-graphic during Q4 2026. UKSPF 25/26 programme in delivery and meeting/exceeding output/outcome forecasts (delivery concludes Sep 26). Consultancy procured to support evolution of growth sectors/corridors. Collaborative work to maximise the economic impact of the STEP programme and the broader supercluster underway. Partnership working with LIAT (University of Lincoln) to delivery the LINCAM/Ceres Agri Tech project in West Lindsey. Development of Invest West Lindsey website underway (delivery Q3 2026). Continued engagement with strategic partners such as GLCCA, UoL, UKFE, GLRDSC etc. to develop the growth sector development narrative (as well as local triple helix and funded interventions) ensuring a strong strategic position for the growth of the district. Ongoing work to safeguard the investment and regeneration planned at the former RAF Scampton. Work commenced to ensure strategic congruence via Local Growth Plans etc. Approach to Place Leadership being embedded throughout LGR preparations and strategy delivery.											
Thriving Place	The threat is that we are unable to create a	Award winning Waste Collection and Street Cleaning Service	8	2	4	8	=	Treat	Continue to work with the Lincolnshire	4	Head of Waste and Street Cleansing

PLA-R03	cleaner and safer district due to lack of capacity to respond to service demand or the ability to implement new legislation resulting in a lack of feeling safe, reputational damage or adverse effect on natural wildlife habitats and biodiversity	• Trade Waste service provided • Domestic Big Bin Hire • Enforcement policies operating to oversee all relevant areas • CCTV operations in place 24/7 • Press/media coverage of successful prosecutions and enforcement cases • Adequate officer capacity deployed to cover enforcement matters with 1 additional fixed term officer approved for additional coverage until February 27 • Educating school children in recycling and sustainability • Monthly tactical meetings with the Police and Environment Agency • Any resource pressures are identified in advance and discussed at MT or relevant Committee • LRF Sat phone and fax machine tested quarterly • Attendance at Parish and Town Council meetings to understand concerns and provide reassurance on services we provide.							• Waste Partnership (LWP). Ongoing. Rob Gilliot • Ensure continual review of the Municipal Waste Strategy. Ongoing. Rob Gilliot • Determine level of enforcement resources needed in advance of Fixed Term contract ending - Andy Gray		
Commentary: Continue to work with the Lincolnshire Waste Partnership (LWP), as well as the Strategic Officers Working Group to be able to deliver new legislation across the district in a manner that promotes education and simpler recycling ethos. As part of the LWP ensure input is given from WLDC so the Municipal Waste Strategy is continually looked at and updated.											
Thriving Place PLA-R04	The threat is that the review of the Central Lincolnshire Local Plan does not go ahead against the current time table, resulting in a challenging supply of land and an inability to meet the needs of our residents, businesses and communities.	• Joint CLLP Team with good experience in delivering a Local Plan review in Central Lincolnshire • Good Governance & positive partnership working (CLSG/HoPs) • Time table for review agreed by CLJSPC • Initial work on plan review preparation and evidence base started, with planned formal commencement of review late winter/early spring 2027 still on track • CLLP vision and objectives reflect the Corporate Plan, Objectives and Vision • Corporate Policy & Strategy Team ensure corporate priorities are reflected in service policy & strategy • Five Year Land Supply report published annually to monitor delivery	6	2	3	6	=	Treat	• Review timetable agreed - formal review planned Feb/Mar 2027 - CLJSPC signed off with oversight at their quarterly meetings • Preparatory work underway - HoPs leading & updates reported to CLSG monthly • WLDC officer and member engagement in review of Central Lincolnshire Local Plan	6	Assistant Chief Executive - Policy and Delivery
Commentary: Risk may change depending on the outcome of LGR and political response to Gov. decision. Continued close working with CEXs through CLSG to mitigate/manage likely impact. Updated risk review to mid-Oct when decision & implications may be better understood & CLJSPC will have met for the first time post decision (12/10)											