

Full Forward Plan for all Committees (as at 28 August 2026)

Purpose:

This report provides a summary of all items of business due at upcoming meetings.

Recommendation:

1. That members note the contents of this report.

Date	Title	Lead Officer	Purpose of the report	Date First Published
COUNCIL				
7 SEPTEMBER 2026				
7 Sep 2026	Local Government Reorganisation Update	Ellen King, Head of Policy	This report presents members with the latest update on Local Government Reorganisation following the announcement of the decision on 15th July 2026.	03 August 2026
7 Sep 2026	National scheme of delegation for planning decisions	Russell Clarkson, Head of Planning	To confirm measures in preparation of a national scheme of delegation for planning decisions, due to come into force on 31st October 2026.	03 August 2026
9 NOVEMBER 2026				
18 JANUARY 2027				
18 Jan 2027	Mid-Year Treasury Management Report 2026-27	Caroline Capon, Corporate Finance Team Leader	This report provides the Mid-Year update for Treasury Management Indicators in accordance with the Local Government Act 2003	20 May 2026
18 Jan 2027	Collection Fund - Council Tax Surplus 2026-27 & Council Tax Base 2027-28	Sue Leversedge, Head of Finance (Deputy Section 151)	The report sets out the declaration of the estimated surplus on the Council's Collection Fund relating to Council Tax at the end of March 2027 and how it is shared amongst the constituent precepting bodies.	22 June 2026

It also sets out the Council tax base calculation for 2027/28. The tax base is a key component in calculating both the budget requirement and the council tax charge

22 FEBRUARY 2027

22 Feb 2027	Draft Treasury Management Strategy 2026/27 and Treasury Management Practices	Caroline Capon, Corporate Finance Team Leader	To seek approval for the Treasury Management Strategy, Prudential Indicators, Minimum Revenue Provision Policy, Capital Investment Strategy and Treasury Management Practices to facilitate effective financial management and planning	20 May 2026
22 Feb 2027	Medium Term Financial Plan 2027/28 to 2031/32 The Budget 2027/28 Capital Programme 2027/28 to 2030/31	Sue Leversedge, Head of Finance (Deputy Section 151)	The purpose of the Medium-Term Financial Plan (MTFP) is to set a robust overall framework for the Council's Financial Strategy and spending plans over the next 5 years in support of delivering the Corporate Plan. The report sets out the revised financial plans within the Financial Analysis for changes in Government Funding, the economic environment, local engagement and the priorities for the Council. The plan reflects the revisions to previous estimates and covers the period 2027/28 to 2031/32. The Capital Investment Strategy and Capital Programme records the Council's five year investment plan.	22 June 2026

The Treasury Management Strategy details the Council's Investment, Borrowing Strategies and Minimum Revenue Provision Policy.

5 APRIL 2027

GOVERNANCE & AUDIT

29 SEPTEMBER 2026

29 Sep 2026	Presentation Item: Procurement Lincolnshire Update	Sue Leversedge, Head of Finance (Deputy Section 151)	Committee to receive a presentation from Megan Rice, Lincolnshire County Council, providing a procurement update.	03 August 2026
29 Sep 2026	Internal Audit Progress Report	Katy Allen, Corporate Governance Officer	Latest progress report on completed audits for information	11 June 2026

24 NOVEMBER 2026

24 Nov 2026	Final AGS	Lisa Langdon, Assistant Chief Executive - Governance (Monitoring Officer)	To present the final Annual Governance Statement for approval	11 June 2026
24 Nov 2026	Annual External Audit Report 2024/2025	Caroline Capon, Corporate Finance Team Leader	To present to Members with the Annual External Audit report summarising all external work carried out pertaining to 2025/26 financial statements and other returns.	20 May 2026
24 Nov 2026	Audited Statement of Accounts 2025/26	Caroline Capon, Corporate Finance Team Leader	The 2025/26 Statement of Accounts are presented for Scrutiny and adoption.	20 May 2026
24 Nov 2026	Internal Audit Progress report	Katy Allen, Corporate Governance Officer	Latest progress report on completed audits for information	11 June 2026
24 Nov 2026	Report to those charged with Governance - EXTERNAL AUDIT COMPLETION REPORT - ISA 260	Sue Leversedge, Head of Finance (Deputy Section 151)	To present to those charged with governance, the External Audit report on the quality of the Statement of	06 July 2026

			Accounts and Annual Governance Statement 2025/26.	
24 Nov 2026	Procurement Exceptions	Sue Leversedge, Head of Finance (Deputy Section 151)	To present a list of procurement exceptions granted under delegation between 1 October 2025 and 30th September 2026 to Governance and Audit Committee.	06 July 2026
19 JANUARY 2027				
19 Jan 2027	Six monthly Strategic Risk Report	Katy Allen, Corporate Governance Officer	Overview of the Strategic Risk Register	11 June 2026
19 Jan 2027	Internal Audit progress report	Katy Allen, Corporate Governance Officer	Latest progress report on completed audits for information	11 June 2026
13 APRIL 2027				
13 Apr 2027	Accounts Closedown 2026/27 Accounting Matters	Caroline Capon, Corporate Finance Team Leader	To review and approve the accounting policies, actuary assumptions and materiality levels that will be used for the preparation of the 2026/27 accounts.	20 May 2026
13 Apr 2027	Internal Audit progress report	Katy Allen, Corporate Governance Officer	Latest progress report on completed audits for information	11 June 2026
JOINT STAFF CONSULTATIVE COMMITTEE				
8 OCTOBER 2026				
8 Oct 2026	6 Monthly Review of the Implementation of the new Two Stage Complaints Process	Natalie Kostiuk, Customer Experience Officer	A review and update on the new two stage complaints process that was implemented on the 1st April 2026	22 June 2026
	Equality, Diversity, Inclusion and Belonging Strategy			22 June 2026
8 Oct 2026	LGR Staff Engagement Update	Lynne Thomsett, Head of People Services	This report provides an update on staff engagement activity in relation to Local Government Reorganisation (LGR). It	06 July 2026

summarises engagement undertaken to date, including the staff survey, and outlines further planned activity. It also sets out the anticipated outcomes and intended impact of this work.

The report provides a consolidated position and offers assurance to Members and staff representatives on the approach being taken and progress made to date.

14 JANUARY 2027

18 MARCH 2027

LICENSING

17 SEPTEMBER 2026

17 DECEMBER 2026

11 MARCH 2027

OVERVIEW & SCRUTINY

8 SEPTEMBER 2026

8 Sep 2026	Markets Performance Improvement Plan Progress Report	Judit Ablonczy, Markets Development Officer, Cara Thornhill, Head of Leisure and Cultural Services	This report provides an update on progress against the Markets Performance Improvement Plan, outlining key actions taken, current performance, and ongoing work to improve the Markets service. Members are invited to review and scrutinise progress, supported by input from relevant Officers and stakeholders.	11 June 2026
8 Sep 2026	Overview of Local Government Reorganisation Transition	Rachael Hughes, Assistant Chief Executive - Policy, Strategy and Performance	To provide members with an update on the current LGR project management arrangements and next steps.	03 August 2026

8 Sep 2026	Scrutiny of Thematic Business Plans through the Policy Committees	Rachael Hughes, Assistant Chief Executive - Policy, Strategy and Performance, Claire Bailey, Senior Change, Projects and Performance Officer	To consider the responses arising from the Council's policy committees with regards to quarter one of the Thematic Business Plan reporting	
	Closed Session: Preparation for Lincolnshire Police			22 June 2026
20 OCTOBER 2026				
20 Oct 2026	Presentation Item: Lincolnshire Police	Molly Spencer, Democratic & Civic Officer	Presentation by Inspector Michael Head	22 June 2026
	Homelessness Action Plan			03 August 2026
20 Oct 2026	Broadband and Mobile Connectivity in West Lindsey	Grant White, Head of Localities and Community Services, Carl Knight, Community Broadband Officer	To provide Members with an overview of broadband and mobile connectivity across West Lindsey, including current provision, known areas of concern, planned infrastructure improvements and ongoing projects. This report will support the Committee in defining the scope and focus of a review arising from concerns raised by residents and businesses regarding connectivity across the district.	
17 NOVEMBER 2026				
17 Nov 2026	TBC: Community Asset Transfer Policy			03 August 2026
17 Nov 2026	Scrutiny of Thematic Business Plans through the Policy Committees			22 June 2026
17 Nov 2026	Closed Session: Preparation for Futures 4 Me			22 June 2026
23 FEBRUARY 2027				

23 Feb 2027	Presentation Item: Futures 4 Me	Molly Spencer, Democratic & Civic Officer	Presentation by Tracey Evans from Lincolnshire County Council	22 June 2026
	Scrutiny of Thematic Business Plans through the Policy Committees			22 June 2026
	TBC Closed Session: Preparation for Presentation for Pride in Place			03 August 2026
6 APRIL 2027				
	TBC Presentation Item: Price in Place			03 August 2026
6 Apr 2027	Housing Strategy Review	Sarah Elvin, Head of Housing, Health and Wellbeing	Update of the Housing Strategy and Action Plan	03 August 2026
6 Apr 2027	DRAFT Overview & Scrutiny Annual Report 2025/26 and Review of Operating Methodology	Molly Spencer, Democratic & Civic Officer	FOR O&S: To present the draft annual report for Members' comment and agreement prior to submission to Annual Council FOR ANNUAL COUNCIL: To present the Annual Report from the Chairman of the Overview and Scrutiny Committee	11 June 2026
REGULATORY				
17 SEPT 2026				
17 DECEMBER 2026				
17 Dec 2026	Food, Health and Safety Work Plan - Mid Year Update	Andy Gray, Head of Environmental Services	To provide a six monthly update on progress made against the work plan	06 July 2026
11 MARCH 2027				
11 Mar 2027	Hemswell Cliff Public Space Protection Order	Andy Gray, Head of Environmental Services	To determine whether to extend the PSPO at Hemswell Cliff	06 July 2026
STANDARDS				

15 DECEMBER 2026

THRIVING COUNCIL

24 SEPTEMBER 2026

24 Sep 2026	Squaddie Box	Sarah Elvin, Head of Housing, Health and Wellbeing	Paper to discuss installation of a Squaddie Box in West Lindsey	03 August 2026
24 Sep 2026	Estate Rationalisation - S062 Gainsborough House	Gary Reeve, Head of Property and Assets	Freehold disposal of Gainsborough House, Parnell Street, Gainsborough DN21 2NB	03 August 2026
24 Sep 2026	Community Asset Transfer – Market Rasen Town Council	Gary Reeve, Head of Property and Assets	To consider and approve the transfer of the Festival Hall offices to Market Rasen Town Council	03 August 2026
24 Sep 2026	Closure of the Environment & Sustainability Working Group	Ellen King, Head of Policy	Per the Terms of Reference, this paper seeks formal approval from Thriving Council Committee as the parent committee to close the Environment & Sustainability Member Working Group.	03 August 2026
24 Sep 2026	Approval to Extend Accommodation Cleaning and Grounds Maintenance Contracts	Anna Grieve, Business Development Officer Contracts & Procurement	This report seeks approval from Members to extend two existing service contracts to ensure continuity of essential council services and provide value for money during a period of significant organisational change associated with Local Government Reorganisation (LGR). The extensions will ensure continuity of service, avoid operational disruption and provide an efficient and proportionate approach while the Council prepares for future service arrangements.	
24 Sep 2026	Approval for the renewal of the NEC Revenues	Tom Hamilton, Senior	This report seeks Members' approval to	

and Benefits system contract

Systems Development
Officer

renew the Revenues and Benefits system contract, ensuring the continued delivery of critical council services while securing value for money during a period of significant organisational change associated with Local Government Reorganisation (LGR).

12 NOVEMBER 2026

12 Nov 2026	Thriving Council Thematic Business Plan Progress Report	Peter Davy, Director Corporate Services (Section 151 Officer)	To present the progress report for the Thriving Council Thematic Business Plan	11 June 2026
12 Nov 2026	Budget and Treasury Monitoring - Quarter 2 2026/2027 (1st April 2026 to 30th September 2026)	Sarah Scully, Finance Business Support Team Leader	This report sets out the revenue, capital and treasury management activity from 1st April 2026 to 30th September 2026	22 June 2026
12 Nov 2026	Review of Usable Reserves	Sue Leversedge, Head of Finance (Deputy Section 151)	To review the Council's usable reserves as part of the MTFS process.	22 June 2026
12 Nov 2026	Proposed Fees and Charges 2027/2028	Sarah Scully, Finance Business Support Team Leader	Proposed Fees and Charges to take effect from 1 April 2027	22 June 2026
12 Nov 2026	Strategic Asset Management Plan	Gary Reeve, Head of Property and Assets	To review the Strategic Asset Management Plan in relation to the annual budget setting process.	03 August 2026
12 Nov 2026	Guildhall passive fire stopping	Luke Matthews, Senior Building and Projects Officer	To present the findings of the recent Passive Fire Protection Survey, provide details of the remedial works required, and seek approval for the allocation of funding to undertake the recommended works.	
12 Nov 2026	In-Cab tech	Robert Gilliot, Head of Waste and Street Cleansing	Look into the functions and costings of installing in-cab tec to all vehicles	

12 Nov 2026	Community Asset Transfer - The Levelling's - Gainsborough Town Council	Gary Reeve, Head of Property and Assets	Report to recommend the Freehold transfer of The Levelling's grounds in Gainsborough to Gainsborough Town Council via the Community Asset Transfer Policy	
10 DECEMBER 2026				
10 Dec 2026	Customer Experience Strategy - update	Lyn Marlow, Head of Customer Services	Amendments made to Customer Experience Strategy to bring in line with the recently updated Corporate Plan	
10 Dec 2026	Installation of "Sign In" Application	Lyn Marlow, Head of Customer Services	Obtaining permission to install "Sign In" Application for the registering of visitors and officers to the Guildhall.	
10 Dec 2026	Safeguarding Policy & Procedures 2026-2029	Grant White, Head of Localities and Community Services	To approve the Council's Safeguarding Policy & Procedures following a 3 year full review.	22 June 2026
10 Dec 2026	Equality, Diversity, Inclusion and Belonging Strategy	Katy Allen, Corporate Governance Officer	New Strategy for 2026 -2029	11 June 2026
10 Dec 2026	Free Parking Periods Review and Options	Luke Matthews, Senior Building and Projects Officer	This paper provides an overview of free parking periods across the district, including a review of the Gainsborough two-hour free parking trial. It presents feedback from local businesses, together with the outcomes of the public consultation, to inform Members' consideration of future parking arrangements.	03 August 2026
11 FEBRUARY 2027				
11 Feb 2027	Thriving Council Thematic Business Plan Progress Report	Peter Davy, Director Corporate Services (Section 151 Officer)	To present the progress report for the Thriving Council Thematic Business Plan	11 June 2026
11 Feb 2027	Thriving Council Committee Draft Budget 2027/2028 and estimates to 2031/2032.	Sarah Scully, Finance Business Support Team	The report sets out details of the Committee's draft revenue budget for	22 June 2026

Leader

the period of 2027/2028 and estimates to 2031/2032.

11 Feb 2027	Budget and Treasury Monitoring - Quarter 3 2026/2027 (1st April 2026 to 31st December 2026)	Sarah Scully, Finance Business Support Team Leader	This report sets out the revenue, capital and treasury management activity from 1st April 2026 to 31st December 2026.	22 June 2026
11 Feb 2027	Crisis & Resilience Fund Update 2026-27	Angela Matthews, Benefits Manager	An update on the distribution of the Crisis & Resilience Fund 2026-27	03 August 2026
11 Feb 2027	Medium Term Financial Plan 2027/28 to 2031/32 The Budget 2027/28 Capital Programme 2027/28 to 2031/32	Sue Leversedge, Head of Finance (Deputy Section 151)	The purpose of the Medium-Term Financial Plan (MTFP) is to set a robust overall framework for the Council's Financial Strategy and spending plans over the next 5 years in support of delivering the Corporate Plan. The report sets out the revised financial plans within the Financial Analysis for changes in Government Funding, the economic environment, local engagement and the priorities for the Council. The plan reflects the revisions to previous estimates and covers the period 2027/28 to 2031/32. The Capital Investment Strategy and Capital Programme records the Council's five year investment plan. The Treasury Management Strategy details the Council's Investment, Borrowing Strategies and Minimum Revenue Provision Policy.	22 June 2026

22 APRIL 2027

22 Apr 2027	Thriving Council Thematic Business Plan	Peter Davy, Director	To present the progress report for the	11 June 2026
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THRIVING PLACES**3 NOVEMBER 2026**

3 Nov 2026	Pride in Place Investment Plan	Wendy Osgodby, Economic Growth Team Leader	Pride in Place Investment Plan review ahead of submission	11 June 2026
3 Nov 2026	Thriving Places Thematic Business Plan Progress Report	Sally Grindrod-Smith, Director Planning, Regeneration & Communities	To present the progress report for the Thriving Places Thematic Business Plan	11 June 2026
3 Nov 2026	Proposed Fees and Charges 2027/2028	Sarah Scully, Finance Business Support Team Leader	Proposed Fees and Charges to take effect from 1 April 2027.	22 June 2026
3 Nov 2026	Seasonal operating hours	Robert Gilliot, Head of Waste and Street Cleansing	Looking at altering our operating hours (seasonal), and therefore our operational policy and procedures so residents put out bins/bags/caddies for 6am during seasonal operating hours.	

26 JANUARY 2027

26 Jan 2027	Central Lincolnshire Local Plan Issues and Options Consultation Response	Rachael Hughes, Assistant Chief Executive - Policy, Strategy and Performance	Committee review of WLDC Local Plan Issues and Options Consultation Response	11 June 2026
26 Jan 2027	Review of NSIP scheme of delegations	Russell Clarkson, Head of Planning	To provide an update on NSIP activity and review NSIP scheme of delegations	11 June 2026
26 Jan 2027	Thriving Places Thematic Business Plan Progress Report	Sally Grindrod-Smith, Director Planning, Regeneration & Communities	To present the progress report for the Thriving Places Thematic Business Plan	11 June 2026
26 Jan 2027	Thriving Places Committee Draft Budget	Sarah Scully, Finance	The report sets out details of the	22 June 2026

2027/2028 and estimates to 2031/2032.		Business Support Team Leader	Committee's draft revenue budget for the period of 2027/2028 and estimates to 2031/2032	
20 APRIL 2027				
20 Apr 2027	Housing Strategy Review	Sarah Elvin, Head of Housing, Health and Wellbeing	Update of the Housing Strategy and Action Plan	11 June 2026
20 Apr 2027	Visitor Economy Strategy Refresh	Wendy Osgodby, Economic Growth Team Leader, Faye Pudney, Visitor Economy Officer	Refresh of the Visitor Economy Strategy and Action Plan	11 June 2026
20 Apr 2027	STEP Investment Plan	James Makinson-Sanders, Head of Economic Growth and Regeneration	To review the STEP Investment Plan	11 June 2026
20 Apr 2027	Thriving Places Thematic Business Plan Progress Report	Sally Grindrod-Smith, Director Planning, Regeneration & Communities	To present the progress report for the Thriving Places Thematic Business Plan	11 June 2026
THRIVING PEOPLE				
5 NOVEMBER 2026				
5 Nov 2026	Homelessness Action Plan	Sarah Elvin, Head of Housing, Health and Wellbeing	To review and adopt the Homelessness Action plan	11 June 2026
5 Nov 2026	Review of Voluntary Sector Funding Contributions	Grant White, Head of Localities and Community Services	Review of Voluntary Sector Funding Contributions	11 June 2026
5 Nov 2026	Proposed Fees and Charges 2027/2028	Sarah Scully, Finance Business Support Team Leader	Proposed Fees and Charges to take effect from 1 April 2027	22 June 2026
28 JANUARY 2027				

28 Jan 2027	Communities At Risk Strategy and Action Plan	Shayleen Towns, Senior Community Action Officer, Grant White, Head of Localities and Community Services	Update and refresh the Communities At Risk Strategy and Action Plan	11 June 2026
28 Jan 2027	Supported Housing Strategy	Sarah Elvin, Head of Housing, Health and Wellbeing	Adopt Supported Housing Strategy	11 June 2026
28 Jan 2027	Vulnerable Communities Strategy	Grant White, Head of Localities and Community Services	To approve a new Vulnerable Communities Strategy.	
28 Jan 2027	Thriving People Thematic Business Plan Progress Report		To present the progress report for the Thriving People Thematic Business Plan	11 June 2026
28 Jan 2027	Thriving People Committee Draft Budget 2027/2028 and estimates to 2031/2032	Sarah Scully, Finance Business Support Team Leader	The report sets out details of the Committee's draft revenue budget for the period of 2027/2028 and estimates to 2031/2032.	22 June 2026
15 APRIL 2027				
15 Apr 2027	Thriving People Thematic Business Plan Progress Report		To present the progress report for the Thriving People Thematic Business Plan	11 June 2026