



THEMATIC BUSINESS PLAN QUARTERLY PROGRESS REPORT - THRIVING PLACES

“Enabling sustainable and inclusive economic growth in our towns and rural communities, preserving our heritage, delivering homes that meet local needs, and ensuring our places and spaces are clean, green and safe.”

CORPORATE PLAN AIM: ENABLING INCLUSIVE LOCAL GROWTH AND REGENERATION

Corporate Plan Objectives:

1. Delivering our Economic Growth Strategy to unlock investment, support businesses and drive regeneration
2. Acting as a key partner and enabler, collaborating with public, private and community partners to diversify the economic base and support the creation of highly skilled jobs.
3. Collaborating with key partners to drive improved transport connectivity across West Lindsey and the wider region

CORPORATE PLAN AIM: DELIVERING HOMES THAT MEET LOCAL NEED

Corporate Plan Objectives:

1. Maintaining a sustainable Local Plan for Central Lincolnshire that meets housing need and drives regeneration and investment.
2. Refresh our Housing and Homelessness Strategy to deliver quality, affordable and sustainable housing that meets the needs of our communities.
3. Efficient collection, and effective use of, developer contributions to mitigate the impact of development on strategic and local infrastructure and deliver affordable housing that meets local need.

CORPORATE PLAN AIM: CLEAN, GREEN AND SAFE COMMUNITIES

Corporate Plan Objectives:

1. Delivering our Environment & Sustainability Strategy by working in partnership with communities to reduce carbon emissions and to mitigate the impacts of climate change.
2. Develop and enhance Council owned green spaces.
3. Using our statutory and regulatory functions effectively to ensure high levels of compliance in regulated areas, and low levels of antisocial behaviour and environmental related crime.

QUARTER ONE 2026/27 KEY PERFORMANCE INDICATOR OVERVIEW

PERFORMANCE BY SERVICE AREA									
				Red		Amber		Green	
	Not reported Q1	Statistic	KPI	No.	%	No.	%	No.	%
Markets	0	0	2	2	100%	-	-	-	-
Development Management	2	0	2	-	-	-	-	2	100%
Homes Health and Wellbeing	0	1	1	-	-	-	-	1	100%
Enforcement	0	0	2	-	-	-	-	2	100%
Street Cleansing	0	0	1	-	-	1	100%	-	-
Communities	0	2	0	-	-	-	-	-	-
Licensing	0	0	1	-	-	-	-	1	100%
Environmental Protection	0	0	1	-	-	-	-	1	100%
Food Health and Safety	0	0	2	1	50%	-	-	1	50%
Economic Development	1	0	0	-	-	-	-	-	-
Operational Services	2	1	2	1	50%	-	-	1	50%
Total	5	4	14	4	-	1	-	9	-
Previous Quarter Total	-	-	-	-	-	-	-	-	-

Q1 Overall KPI Performance (%)



PERFORMANCE IMPROVEMENT PLAN – QUARTER ONE 2026/2027

The Performance Improvement Plan focuses on measures that have underperformed for two or more consecutive quarters. It provides additional context on the reasons for underperformance, associated impacts, and the actions in place to drive improvement, including expected timescales.

Portfolio / Service	Measure	Reason	Impact	When will we see an improvement?
Markets	PLA-M01 - Average weekly number of general market traders on a Tuesday PLA-M02 - Average weekly number of general market traders on a Saturday	Reduced number of stalls/traders - lack of town centre offering in terms of shops and change in habits.	Potential loss of historic market in the town.	The number of traders and stalls are increasing, with ongoing work to build on this positive trend.
Actions – what can we do to improve?				
- Refurbished market stalls, supported by a clear brand and marketing plan, a strong focus on trader relationships, and high-quality street cleansing and CCTV provision, will help create a safe and welcoming environment. - Improvements to the marketplace, delivered through the Levelling Up Fund, continue to attract new traders and increase footfall from shoppers. - In the short term, ongoing activity will focus on trader retention, sustainability and satisfaction, supported by refreshed marketing materials, an updated communications plan, and continued delivery of events to drive footfall. - New traders are being actively targeted through visits to competitor markets and enhanced social media activity, including real-time promotional posts. - The application process has been streamlined to improve accessibility and consistency for traders. - Pitch fees have been reviewed and reduced for vans, rather than stalls, to better reflect operational costs. - Market performance progress report is due at O&S committee 08 September 2026.				

KEY PERFORMANCE INDICATOR – QUARTER ONE 2026/2027

CORPORATE PLAN AIM: ENABLING INCLUSIVE LOCAL GROWTH AND REGENERATION

					Preceding four quarters				2026/27	
Service Area	Ref	Key Performance Indicator	Perspective	Q1 Target	Q1 25/26	Q2 25/26	Q3 25/26	Q4 25/26	Q1 26/27	Trend
Markets	PLA-M01	Average weekly number of general market traders on a Tuesday	More is better	20	9	10	11	12	13	↑
Markets	PLA-M02	Average weekly number of general market traders on a Saturday	More is better	10	5	6	6	6	7	↑
Economic Development	PLA-M03	New commercial floor space delivered	More is better	Stat	Annual					N/A

PLA-M01: The average weekly number of general market traders on a Tuesday is currently below target and has been included in the quarter one Performance Improvement Plan. However, performance is showing a positive upward trend, with trader numbers increasing. This is also reflected in the number of stalls, as many traders operate more than one, with an average of 29 stalls on a Tuesday compared to 21 in quarter one 2025/26 and 23 in quarter four 2025/26.

PLA-M02: The average weekly number of general market traders attending the Saturday market has improved compared with previous periods; however, performance remains below target for quarter one and therefore is included in the Performance Improvement Plan. An average of 15 stalls were recorded during the quarter, representing an increase from 12 stalls in quarter one 2025/26 and 13 stalls in quarter four 2025/26, demonstrating a positive upward trend

CORPORATE PLAN AIM: DELIVERING HOMES THAT MEET LOCAL NEED

Service Area	Ref	Key Performance Indicator	Perspective	Q1 Target	Preceding four quarters				2026/27	
					Q1 25/26	Q2 25/26	Q3 25/26	Q4 25/26	Q1 26/27	Trend
Development Management	PLA-M04	New homes delivered	More is better	Stat	Annual					N/A
Development Management	PLA-M05	% of affordable homes delivered	More is better	Stat	Annual					N/A
Development Management	PLA-M06	% of major planning applications determined within 13 weeks or within agreed timescales	More is better	90%	100%	92%	100%	100%	100%	→
Development Management	PLA-M07	% of non-major planning applications determined within 8 weeks or within agreed timescales	More is better	94%	99%	100%	97%	97%	98%	↑
Homes, Health and Wellbeing	PLA-M08	Long term empty properties as a percentage of all housing stock in the district	Less is better	2%	1.47%	1.52%	1.67%	1.66%	1.68%	↓
Enforcement	PLA-M09	% of planning enforcement cases closed within 6 months	More is better	75%	86%	98%	81%	78%	80%	↑

CORPORATE PLAN AIM: CLEAN, GREEN AND SAFE COMMUNITIES

Service Area	Ref	Key Performance Indicator	Perspective	Q1 Target	Preceding four quarters				2026/27	
					Q1 25/26	Q2 25/26	Q3 25/26	Q4 25/26	Q1 26/27	Trend
Operational Services	PLA-M10	Amount of residual waste (black bins) collected per household (kg)	Less is better	45kg	42kg	41kg	41kg	43kg	37kg	↑
Operational Services	PLA-M11	Amount of food waste collected per household (kg)	More is better	Stat	No data	No data	No data	No data	3.15kg	N/A
Operational Services	PLA-M12	Recycling rate	More is better	50%	Annual					N/A
Operational Services	PLA-M13	% of missed bins collected within 5 working days	More is better	95%	97%	95%	99%	96%	TBC	↓
Operational Services	PLA-M14	Garden subscription take-up	More is better	55%	Annual					N/A
Street Cleansing	PLA-M15	% of fly-tipping collected within 10 working days	More is better	90%	90%	88%	85%	94%	86%	↓
Food Health and Safety	PLA-M16	% of registered food premises rated 3 stars or above	More is better	96%	98%	98%	98%	97%	97%	→
Food Health and Safety	PLA-M17	% of Food Standard Agency inspections completed	More is better	22.5%	32%	N/A	N/A	N/A	17%	↓
Communities	PLA-M18	Incidents monitored by the council's CCTV Service	N/A	Stat	702	944	802	765	927	N/A
Licensing	PLA-M19	% of licensing applications processed within target time	More is better	96%	100%	100%	100%	100%	100%	→
Environmental Protection	PLA-M20	% of environmental protection cases closed within 6 months	More is better	75%	100%	100%	100%	100%	100%	→
Homes, Health and Wellbeing	PLA-M21	Number of properties with an improved energy	More is better	Stat	No data	No data	No data	No data	15	N/A

					Preceding four quarters				2026/27	
Service Area	Ref	Key Performance Indicator	Perspective	Q1 Target	Q1 25/26	Q2 25/26	Q3 25/26	Q4 25/26	Q1 26/27	Trend
		efficiency (SAP) rating following receipt of a Warm Homes Grant								
Enforcement	PLA-M22	% of housing enforcement cases closed within 6 months	More is better	75%	92%	92%	100%	90%	89%	↓
Communities (Corporate Health)	COR-M12	Number of safeguarding referrals	Less is better	Stat	No data	No data	No data	No data	16	N/A

QUARTER ONE PERFORMANCE COMMENTARY:

PLA-M10: A reduction in residual waste is reported. While this is based on early data, it indicates that the removal of food waste from residual collections is beginning to have the intended impact. Data will continue to be collected and reported to identify ongoing trends.

PLA-M11: The average amount of food waste collected per household in quarter one reports at 3.15kg, based on bins presented for collection. A total of 826 tonnes of food waste has been collected to date.

PLA-M13: Due to the five-working-day lag in collecting and recording missed bin data, the latest position will be provided as a verbal update at the Thriving Places Committee. Performance for missed bins reported below target throughout April and May, primarily due to driver shortages impacting service capacity and operational resilience.

PLA-M15: The percentage of fly-tipping incidents collected within 10 working days remained within the approved tolerance level for quarter one, achieving an overall quarterly average of 86%. Performance improved throughout the quarter, increasing month-on-month and reaching 90% in June. Performance impacted by larger incidents requiring JCB and staff reallocation impacting delivery.

PLA-M17: The percentage of Food Standards Agency inspections completed is a cumulative measure. The quarter target represents 22.5% of the annual 90% target, with performance compared against quarter one of the previous year.

The percentage of inspections completed is currently below target and is expected to remain below target into at least quarter three. Performance is currently 5.5% below target, equivalent to approximately 23 inspections, and is around 50% lower than the same period last year. The implementation of the new case management system has significantly impacted on inspection capacity, compounded by staff absences and a retirement during the reporting period. The team is also onboarding two new officers during June and July, who will require a period of training and development before being

able to undertake food hygiene inspections independently. As demand and statutory obligations continue, a request for additional or agency resource may be required during quarter three to support delivery of the required inspection programme.

PLA-M18: This measure captures the total number of incidents monitored by the council's 24/7 CCTV service across the district. It represents a minor amendment to the originally approved measure, which focused on top-tier offences only; the revised measure now includes all CCTV incidents.

KEY DELIVERABLES PROGRESS UPDATE – QUARTER ONE 2026/2027

CORPORATE PLAN AIM: ENABLING INCLUSIVE LOCAL GROWTH AND REGENERATION

Ref	Key Deliverable	Head of Service	Status	Confidence	Commentary
PLA-D01 Project	Heritage-led Commercial Centre Regeneration programme. <i>To deliver heritage led- regeneration throughout the district, including villages, improving historic building condition, enhancing public realm, and strengthening cultural and economic vitality</i>	J Makinson-Sanders	Healthy	High	The Heritage-led Commercial Centre Regeneration programme continues to make good progress across multiple strands. Under the Gainsborough Townscape Heritage Initiative, 21 schemes have been completed, with 2 further schemes in progress. Preparatory work is in progress to review options to continue with the scheme, including cost analysis and review of funding options. Without further funding, this scheme will cease in September 2025. In Market Rasen, within the Heritage Building Grant scheme, the panel is due to convene shortly to allocate the remaining funding; works at 4–5 Market Place were completed in March 2026, with 16 King Street nearing completion. The West Lindsey Shop Front Improvement Scheme has most recently supported works at 16 Silver Street, which is on site, with minimal funds remaining.

Ref	Key Deliverable	Head of Service	Status	Confidence	Commentary
PLA-D06 Project	Sector: Agri tech. <i>A transformative, corridor-wide programme that delivers the infrastructure, spatial vision, and innovation ecosystem needed to unlock the A15 Growth Corridor and Ag-Zone as a competitive, sustainable, high-growth economic cluster.</i>	J Makinson-Sanders	Healthy	High	All live projects on track against programme profile. Stage 3: A15 Growth Corridor Stage 1: A15 Improvements Stage 1: Ag Zone Infrastructure & Innovation Accelerator (AZIIA) Stage 1: Ag-Zone Strategic Framework & Infrastructure Readiness Study (AZSF/IRS)
PLA-D07 Project	Sector: Defence. <i>Realise the potential of the former RAF Scampton site while delivering a district-wide Defence Vision that strengthens Greater Lincolnshire's role in defence-led growth, skills, and supply-chain development.</i>	J Makinson-Sanders	Healthy	High	All live projects on track against programme profile. Stage 3: Scampton Redevelopment Stage 3: Greater Lincolnshire Defence Vision
PLA-D08 Project	Sector: Clean Energy. <i>A coordinated programme to position West Lindsey and the Gainsborough–West Burton corridor as a leading Clean Energy Supercluster by delivering the vision, infrastructure, skills, innovation ecosystem and enabling works required to unlock investment, sustainable growth and high-quality jobs</i>	J Makinson-Sanders	Healthy	High	All live projects on track against programme profile. Stage 3: Clean Energy Supercluster Workstreams Stage 3: STEP Investment Plan Stage 3: GLCCA UKSPF Transport (STEP) Interventions
PLA-D09 Project	Sector: Advanced Manufacturing. <i>A strategic framework delivering the vision, enabling works and investment proposition required to establish Gainsborough and North Lincolnshire as a competitive Advanced</i>	J Makinson-Sanders	Healthy	High	All live projects on track against programme profile. Stage 3: GLCCA UKSPF Advanced Manufacturing Site Development Study

Ref	Key Deliverable	Head of Service	Status	Confidence	Commentary
	Manufacturing cluster linked to STEP and the wider Clean Energy Supercluster.				Stage 1: Somerby Park Advanced Manufacturing Campus Phase 1
PLA-D10 Project	Delivery of UKSPF 2025-27 programme. <i>Delivery of the UKSPF 2025–27 programme will ensure the effective implementation of funded projects that drive inclusive local growth, regeneration, and community benefit across the district in line with UK Shared Prosperity Fund priorities</i>	J Makinson-Sanders	Healthy	High	Stage 3: Three elements of the Council's 2025–27 UKSPF/REPF programme are currently live and progressing in line with planned delivery and expenditure profiles. Spend profiles have been updated to align with the extended programme delivery period through to September 2026. The Retail Business Advisor project has been fully delivered, while the 'Supporting Innovation' strand has now concluded its allocated UKSPF-funded activity. Several programme areas have already achieved or exceeded their forecast outputs and outcomes, and no significant delivery or expenditure risks have been identified at this stage.
PLA-D02 Strategy	Markets Delivery Plan. <i>Implementation of a market's delivery plan with the aim to increase market traders and footfall.</i>	C Thornhill	N/A	N/A	A standard operating procedure is being developed to ensure service quality and resilience. Annual review of fees to be part of the budget setting process. A policy review will be conducted in 2027/28, unless changes required prior to then.
PLA-D03 Policy/Funding Initiative	Pride in Place Programme establishment. <i>To establish and support a Neighbourhood Board to commence delivery of the Pride in Place programme in Gainsborough West in accordance with funding parameters</i>	J Makinson-Sanders	N/A	N/A	The Pride in Place Programme is progressing well, with regular Neighbourhood Board meetings helping to shape the emerging vision and priorities. Work to develop the investment approach is ongoing, supported by evidence, community insight, and local engagement. Extensive consultation has taken place, including engagement with local groups, events, and young people, with a strong level of community participation to date. Further analysis

Ref	Key Deliverable	Head of Service	Status	Confidence	Commentary
					of consultation feedback will be completed in July to inform the next stage of the programme. More information is available at: www.gainsboroughprideinplace.co.uk
PLA-D04 BaU	Economic Growth Strategy action plan 2025-30. <i>Delivery of the economic growth strategy (adopted 2025) through the associated action plan. The Strategy sets a clear vision for sustainable, inclusive, and innovation-led growth across the district from 2025 to 2030.</i>	J Makinson-Sanders	N/A	N/A	The strategy was approved by committee in July 2025, with agreement that an annual infographic update on progress would be circulated via the Members' Newsletter. Delivery is supported through a rolling medium-term Action Plan (https://www.west-lindsey.gov.uk/growth-regeneration/economic-growth-strategy), aligned to the strategy's key themes. The Action Plan is designed to be dynamic, enabling it to respond to changing economic conditions and capitalise on emerging opportunities. In line with committee requirements, the Action Plan will be reviewed annually and updated as necessary in terms of both composition and delivery timescales, with the first review scheduled for September 2026 (publication October 2026). Progress will be monitored and evaluated using a combination of overarching economic metrics, developed in partnership with the Greater Lincolnshire Local Enterprise Partnership, and project-specific analysis to demonstrate the impact of interventions. Monitoring arrangements are in place, including established

Ref	Key Deliverable	Head of Service	Status	Confidence	Commentary
					data tracking processes and scheduled engagement with contributors. Metrics will assess performance, trends and benchmarking against comparators, and will be reviewed annually to ensure continued relevance. Progress will be reported to stakeholders annually through summary infographics and, where appropriate, supporting case studies
PLA-D05 BaU	Visitor Economy Strategy delivery of action plan. <i>Delivery of the refreshed visitor economy strategy through the associated action plan. The Strategy strengthens the district's tourism offer, enhances place identity, and supports sustainable growth in visitor numbers, spend, and experience quality.</i>	J Makinson-Sanders	N/A	N/A	Delivery of the Visitor Economy Action Plan is ongoing, with progress being made across a range of actions. Activity during the reporting period has focused on enhancing the district's visitor offer, including the refresh of Viking Way walking leaflets and the installation of updated village tourist information boards. Promotion of local walking routes has also continued, with a new promotional video produced for the Tealby walk.

CORPORATE PLAN AIM: DELIVERING HOMES THAT MEET LOCAL NEED

Ref	Key Deliverable	Responsible Officer	Status	Confidence	Commentary
PLA-D11 Strategy	Refresh of Central Lincolnshire Local Plan. <i>To undertake a comprehensive refresh of the Central Lincolnshire Local Plan to ensure it remains up-to-date, evidence-based, and aligned with national policy, local priorities, and emerging spatial, economic, and environmental needs.</i>	R Hughes	N/A	N/A	The CLJSPC has agreed to review the Central Lincolnshire Local Plan (CLLP), recognising it can continue to cover multiple areas despite potential LGR changes, with separate plans for new unitaries possible in future. Recent NPPF proposals introduce a requirement to review plans every five years and adopt them within a 30-month timeframe, although preparatory work can be completed in advance. The CLLP team has already begun early work on evidence and priorities, with an indicative timetable including informal consultation from October 2026 and formal review starting in early 2027. Timescales may be adjusted depending on LGR outcomes, but joint working is ongoing to minimise impacts.
PLA-D12 Strategy	Review and update the Housing strategy. <i>Review, update and delivery of the Housing strategy</i>	S Elvin	N/A	N/A	The Housing Strategy has been reviewed and shared with Members. A new approach to housing delivery will be agreed and implemented in 2026, including the development of a Housing Delivery Plan setting out what can be achieved by March 2028.
PLA-D13 BaU	Increase supply of affordable and appropriate housing. <i>Work with the combined authority, registered providers, developers and Homes England to create a pipeline and deliver affordable and appropriate housing that meets local need.</i>	S Elvin	N/A	N/A	Work on the Gainsborough Housing Delivery Plan is progressing in partnership with Homes England. A review of the Housing Zone is underway and will be shared with Members upon completion. A paper outlining S106 options and priorities will be presented to Committee in September, setting out proposed approaches for the prioritisation of held S106 funding.

CORPORATE PLAN AIM: CLEAN, GREEN AND SAFE COMMUNITIES

Ref	Key Deliverable	Responsible Officer	Status	Confidence	Commentary
PLA-D15 Project	Safer Gainsborough project. <i>To support the delivery of targeted, place -based interventions in Gainsborough that reduces serious violent crime, strengthens community safety, and improves local wellbeing as well as an understanding of other projects in other areas of the district.</i>	A Gray	Healthy	Concerns	Stage 1: The Safer Gainsborough Programme continues to progress, with governance arrangements and programme support now established through Lincolnshire County Council's Safer Lincolnshire Partnership. Activity across the programme is being aligned to maximise impact and ensure effective use of available resources. During June and July, the programme is being refocused to strengthen delivery around support for young people and preventative initiatives. Supporting evidence and performance data are currently being finalised and will be shared with Members to inform future programme development and decision-making.
PLA-D16 Project	Develop and enhance council owned green spaces. <i>To improve the quality, accessibility, and biodiversity of council-owned green spaces, supporting wellbeing, climate resilience, and community enjoyment.</i>	G White	Healthy	High	Stage 1: Maintenance and improvement plan for 2026/27 are currently being updated. Routine green space maintenance and enhancement works are ongoing.
PLA-D19 Project	Lea Fields Crematorium Memorial Garden. <i>Carry out the work required on the Memorial Garden</i>	C Thornhill	Healthy	High	Stage 1: Awaiting the outcome of the Lea Fields Crematorium Market Analysis. The final report from Federation of Burial and Cremation Authorities (FBCA) is now expected in July 2026 and will be used to inform the development of a subsequent action plan. Further updates will be provided once the report has been received and reviewed.
PLA-D17 Strategy	Joint Municipal Waste Strategy. <i>To collaborate with Lincolnshire partners to refresh and deliver the Joint</i>	R Gilliot	N/A	N/A	Current legislative changes are shaping the work of the Lincolnshire Waste Partnership (LWP) and will continue to do so through to

Ref	Key Deliverable	Responsible Officer	Status	Confidence	Commentary
	<i>Municipal Waste Strategy, ensuring a consistent, sustainable, and future-proof approach to waste management.</i>				2027. In response, the LWP is working collaboratively to implement these changes, with an updated version planned for 2027 incorporating recent data and outcomes. The partnership meets quarterly to review emerging changes and monitor current trends.
PLA-D14 Strategy	Develop and adopt a renewable energy community benefit policy. <i>To create a clear, consistent policy framework that ensures communities benefit directly from renewable-energy developments, supporting local investment, resilience, and fairness.</i>	E King	N/A	N/A	The committee report, policy appendices and legal briefing have now been drafted, and the item has been included in the Forward Plan ahead of the Thriving Places Committee. The draft policy is scheduled to be presented to the Committee on 14 July.

STRATEGIC RISKS PROGRESS UPDATE – QUARTER ONE 2026/2027

A strategic risk register is maintained to provide a structured approach to identifying, monitoring and proactively managing strategic risks, ensuring potential issues are understood, mitigated, and appropriately governed to support the successful delivery of council priorities.

Ref	Risk	Risk Owner	Direction of Travel/ Response	Risk Score	Planned Actions
PLA-R01	The threat is that the local housing market and our housing related services do not meet demand due to lack of suitable homes to meet local needs or a deterioration in condition of existing housing stock resulting in increased pressure on housing services	S Elvin	→ Treat	9	• Completion of Housing Stock Condition Survey to inform approach to Private Sector Housing action • Delivery of additional temporary accommodation across the district to meet growing demands • Continuation of S106 funding to deliver additional affordable housing • Delivery of specialist accommodation to meet identified needs • Review of Central Lincolnshire Local Plan • Deliver energy efficiency intervention
PLA-R02	The threat is that the local economy does not grow sufficiently due to lack	J Makinson-Sanders	→ Treat	9	• Delivery of the Economic Growth Strategy 25/30 Action Plan.

Ref	Risk	Risk Owner	Direction of Travel/ Response	Risk Score	Planned Actions
	of inward investment or loss of employers resulting in reduced job creation, lower economic resilience, reduced income to the council and greater pressure on Council services and resources				• Ensure profile and reputation of WLDC as place to invest and do business remains strong through networking and promotion of success. • Revisit economic evidence base in support of next phase of Local Plan review aligned with development of economic growth / development strategy. • Ongoing work to acquire and subsequently deliver the development agreement for the investment and regeneration of Scampton. • Submission of funding bids to organisations to support ongoing ED • Development and ongoing delivery of Pride in Place • Engagement with Greater Lincolnshire Combined County Authority to ensure Local Growth Plan and supporting work aligns with and represents the economic growth opportunities for the district. • Secure further funding for town centres heritage interventions.
PLA-R03	The threat is that we are unable to create a cleaner and safer district due to lack of capacity to respond to service demand or the ability to implement new legislation resulting in a lack of feeling safe, reputational damage or adverse effect on natural wildlife habitats and biodiversity	R Gilliot	→ Treat	8	• Continue to work with the Lincolnshire Waste Partnership (LWP). • Ensure continual review of the Municipal Waste Strategy. • Determine level of enforcement resources needed in advance of Fixed Term contract ending.
PLA-R04	The threat is that the review of the Central Lincolnshire Local Plan does	R Hughes	→ Treat	6	• Review timetable agreed - formal review planned Feb/Mar 2027 - CLJSPC signed off with

Ref	Risk	Risk Owner	Direction of Travel/ Response	Risk Score	Planned Actions
	not go ahead against the current timetable, resulting in a challenging supply of land and an inability to meet the needs of our residents, businesses and communities				oversight at their quarterly meetings • Preparatory work underway - HoPs leading & updates reported to CLSG monthly • WLDC officer and member engagement in review of Central Lincolnshire Local Plan.